



**Presco**

## **PRESCO PLC**

ANNUAL REPORT, CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2022

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## Corporate Information

### Directors

The directors who held office during the year and to the date of this report are:

Mr. Jean Henri Van Gysel	Chairman -NED Appointed 26 Sept 2022
Mr. Dirk Arthur G. Lambrecht	Non-Executive Director
Mr. Felix O. Nwabuko FCA	Managing Director /CEO
Chief (Engr.) James B. Erhuero, JP, mni, OON	Non-Executive Director
Mr. Osa Osunde FCS, FCTI, F.IoD	Independent Non-Executive Director
Chief (Dr.) Bassey E. O. Edem, FCA, MFR	Independent Non-Executive Director
HRH Prince Aiguobasimwin O. Akenzua	Independent Non-Executive Director
Amb. Nonye Udo	Independent Non-Executive Director
Mrs. Ingrid Gabrielle Vandewiele	Non-Executive Director
Mr. Jan Johanna Lucien Van Eykeren	Non-Executive Director
Mr. Sam Sabbe	Non-Executive Director
Mr. Paul Cardoen	Non-Executive Director Resigned Sept 2022

### Group registration number

RC 174370

### Corporate office

Obaretin Estate  
Km. 22, Benin/Sapele Road,  
Ikpoba-Okha Local Government Area,  
Edo State

### Company secretary

Patrick Uwadia, Esq  
Obaretin Estate  
Km. 22, Benin/Sapele Road,  
Ikpoba-Okha Local Government Area,  
Edo State

### Independent auditor

Deloitte & Touche  
(Chartered Accountants)  
Civic Towers, Plot GA1, Ozumba  
Mbadiwe Avenue, Victoria Island  
P.O. Box 965, Marina,  
Lagos, Nigeria

### Bankers

Access Bank Plc  
Ecobank Limited  
Fidelity Bank Plc  
First Bank of Nigeria Limited  
Guaranty Trust Bank Plc  
Stanbic IBTC Bank Plc  
United Bank for Africa Plc  
Union Bank Plc  
Zenith Bank Plc.

## Directors' report

The Directors submit their report together with the audited financial statements for the year ended 31 December, 2022, which disclose the state of affairs of the Group.

### 1. PRINCIPAL ACTIVITIES

The principal activities of the Group are the development of oil palm plantations, palm oil milling, palm kernel processing and vegetable oil refining. The products of the Company are: refined bleached and deodorized palm oil, palm olein, palm stearin, palm fatty acid distillate, palm kernel oil (crude and refined) and palm kernel cake.

### 2. OPERATING RESULT

The group and the company's performance during the year under review is summarized below:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	₦'000		₦'000	₦'000
Revenue from operations	81,029,846	47,426,435	69,368,480	47,112,445
Gross profit	49,972,836	31,752,530	41,483,263	31,842,443
Profit for the year	13,032,424	19,319,951	12,867,381	19,821,497

### 3. DIVIDEND

In respect of the current year, the Directors recommend for approval a final dividend of N6.80 per 50 kobo share subject to the shareholders' approval at the Annual General Meeting (AGM) subject to the deduction of withholding tax at the appropriate rate.

An Interim dividend of N2.00 per 50 kobo share was paid in the year under review.

At the last AGM, shareholders approved the Directors' recommendation of a dividend of N6.60 kobo per 50 kobo share amounting to N6,600,000,000, subject to the deduction of withholding tax at the appropriate rate.

### 4. DIRECTORS

The Directors who held office during the year and to the date of this report were:

Mr. Jean Henri Van Gysel	[Belgian]	Chairman-NED appointed 26 Sept 2022
Mr. Dirk Arthur G. Lambrecht	[Belgian]	Non-Executive Director
Mr. Felix O. Nwabuko FCA	[Nigerian]	Managing Director/CEO
Chief (Engr.) James B. Erhuero, JP, mni, OON	[Nigerian]	Non-Executive Director
Mr. Osa Osunde FCS, FCTI, F.IoD	[Nigerian]	Independent Non-Executive Director
Chief (Dr.) Bassey E. O. Edem, FCA, MFR	[Nigerian]	Independent Non-Executive Director
HRH Prince Aiguobasimwin O. Akenzua	[Nigerian]	Independent Non-Executive Director
Amb. Nonye Udo	[Nigerian]	Independent Non-Executive Director
Mrs. Ingrid Gabrielle Vandewiele	[Belgian]	Non-Executive Director
Mr. Jan Johanna Lucien Van Eykeren	[Belgian]	Non-Executive Director
Mr. Sam Sabbe	[Belgian]	Non-Executive Director
Mr. Paul Cardoen	[Belgian]	Non-Executive Director Resigned Sept 2022

In accordance with the company's articles of association, AMB Nonye Udo, Mrs. Ingrid Gabrielle Vandewiele and Chief Dr. Bassey E.O. Edem retire by rotation at this annual general meeting; being eligible, they offered themselves for re-election. Mr. Jean Van Gysel, Mr. Jan Van Eykeren, Mr. Sam Sabbe, Mr. Mano Demeure who were appointed to fill casual vacancies on the Board after the last annual general meeting retire at this meeting; being eligible offer themselves for election.

## Directors' report (cont'd)

### 5. DIRECTORS INTEREST IN SHARES

The interest of Directors in the issued share capital of the Company as recorded in the Register of Members and/or notified by the Directors for the purpose of Section 301 of the Companies and Allied Matters Act, 2020, and disclosed in accordance with the Listing Rules of the Nigerian Stock Exchange is as follows:

Name of Director	Units (Direct)	Units (Indirect)
	-	
Mr. Felix O. Nwabuko FCA	102,828	-
Mr. Osa Osunde FCS, FIoD	1,000	82,435
Chief Engr. James B. Erhuero, nmi, JP, OON	624,000	-
Chief Dr. Bassey Edem, FCA, MFR	50,000	-
<b>Total</b>	<b>777,828</b>	<b>82,435</b>

The indirect shares of Osa Osunde are held in the name of Fidelity Finance Company Limited

The Direct and Indirect Holdings of the other directors remain unchanged.

The Directors with indirect shares are not representing any individual or company.

### 6. SHAREHOLDING STRUCTURES

Hereunder is the shareholding structure in accordance with NGX regulations.

Description	2022		2021	
	Units	Percentage	Units	Percentage
Issued Share Capital	1,000,000,000	100%	1,000,000,000	100%
<b>Substantial Shareholding (5% and above)</b>				
Name of shareholders				
SIAT SA (Ultimate Holding Company)	600,000,000	60%	600,000,000	60%
20450 ZPC/SIPML RSA Fund II-Main A/C	72,544,666	7.25%	72,544,666	7.25%
Total Substantial Shareholdings	672,544,666	67.25%	672,544,666	67.25%

## Directors' report (cont'd)

## 6. SHAREHOLDING STRUCTURES (CONT'D)

Details of Directors Shareholding (direct and indirect) excluding Directors holding substantial interests.

	Indirect	Direct	Percentage	Indirect	Direct	Percentage
Mr. Jean Henri Van Gysel	-	-	-	-	-	-
Mr. Dirk Arthur D. Lambrecht	-	-	-	-	-	-
Chief (Engr) James B. Erhuero OON		624,000	0.0624%	-	624,000	0.0624%
Chief Dr. Bassey Edem FCA MFR		50,000	0.0050%		50,000	0.0050%
Mr. Osa Osunde	82,435	1,000	0.0083%	82,435	1,000	0.0083%
Mr. Felix C Nwabuko FCA		102,828	0.0103%		102,828	0.0103%
HRH Prince Aiuobasimwin Akenzua	-	-	-	-	-	-
Ambassador Nonye Udo	-	-	-	-	-	-
Mrs. Ingrid Gabrielle Vandewiele	-	-	-	-	-	-
Mr. Jan Johanna Lucien Van Eykeren	-	-	-	-	-	-
Mr. Sam Sabbe	-	-	-	-	-	-
Total Directors' Shareholding	82,435	777,828	0.086%	82,435	777,828	0.086%
Free float in Unit and Percentage		326,780,084	32.67%		326,780,084	32.67%
Free float in Value (NGN)		33,985,128,736			23,528,166,048	

Share price at the end of the reporting period was N137.50 (2021: N87.80)

## 7. SHARE RANGE ANALYSIS

The range of the distribution of the shares of the Company as at 31 December, 2022 is as follows:

## RANGE ANALYSIS AS AT 31/12/2022

RANGE	No of Holders	% Holders	Units	% Units
1 - 1,000	3,475	37.80	1,850,265	0.19
1,001 - 5,000	3,367	36.62	8,936,315	0.89
5,001 - 10,000	998	10.85	8,060,295	0.81
10,001 - 50,000	986	10.72	22,696,552	2.27
50,001 - 100,000	163	1.77	12,519,210	1.25
100,001 - 500,000	137	1.49	30,533,415	3.05
500,001 - 1,000,000	20	0.22	13,953,723	1.40
1,000,001 - 5,000,000	31	0.34	80,624,536	8.06
5,000,001 - 10,000,000	7	0.08	42,287,459	4.23
10,000,001 - 50,000,000	9	0.10	178,538,230	17.85
50,000,001 - 1,000,000,000	1	0.01	600,000,000	60.00
	<b>9,194</b>	<b>100.00</b>	<b>1,000,000,000</b>	<b>100.00</b>

## 8. CAPITAL ASSETS

Significant capital assets expenditure during the year was as follows:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N'000	N'000	N'000	N'000
Work in progress	8,706,201	3,410,810	6,107,934	3,215,487
Bearer plants	47,895	-	-	-
Building	228,665	60,592	209,315	60,592
Heavy duty equipment	188,541	85,221	188,541	85,221
Utilities	99,815	33,294	75,815	33,285
Furniture and fittings	260,109	86,510	80,403	86,510
Motor vehicles & wheel tractors	617,111	414,198	412,435	414,198
Processing Equipment	2,392,003	1,297,507	2,367,537	1,297,507

See Note 18, for the additions to capital assets during the year.

## 9. MAJOR CUSTOMERS

The Group's products are sold directly to customers comprising wholesalers, consumers and industrial users with majority located within the Country.

Some of these are: Nestle Nig Plc, Lagos; Wamco Nigeria Plc, Lagos; Chikki Food Industries, Lagos; PZ Cusson Nigeria Plc, Lagos; PZ Wilmar Ltd, Lagos; Fan Milk Plc, Ibadan; Golden Pasta Company Ltd, Lagos; Aspira Nigeria Ltd, Kano; KLK Emmerich GmbH, Germany; Promasidor, Lagos; Primera foods, Lagos; Orient foods Lagos; Beloxi Industries Limited, Lagos; Dangote Group, Lagos; amongst others.

**Directors' report (cont'd)****10. COMMUNITY DEVELOPMENT PROJECTS/COMMUNITY RELATIONS**

The Company's Host Communities' Development Programme continued during the year ended 31 December, 2022. The focus was on education, roads, water, electricity and support to out-growers. Total expenditure in respect of the programme was N130,480,000 (2021: N47,060,000) and is included within the Corporate social responsibility (CSR) expense of Note 9 in the financial statements.

**11. DONATIONS**

The group made donation of N58,240,000 (2021: N67,827,000) to various organisation and communities while the company made donations of N57,100,000 (2021: N67,827,000) to various organisations:

	<b>31-Dec-22</b>
	<b>N '000</b>
Manufacturers Association of Nigeria	3,400,000
Chartered Institute of Stockbrokers	5,000,000
Edo state Skill Development Agency	3,000,000
Oghareki Traditional Council	11,400,000
Oghareki Economic Summit	2,000,000
Plantation owners Forum of Nig	750,000
Federal Ministry of Labour & Employment	200,000
UNIBEN Anniversary	5,000,000
Abraka Community Project	5,520,000
River Ethiope Trust Foundation	1,500,000
UBTH Golf Club	1,500,000
Feed Nigeria Summit	500,000
National Women League, Edo	1,500,000
NUJ Edo state	100,000
AAWUN union	200,000
Federal Ministry of Environment	300,000
Nigeria Union of Petroleum natural Gas Workers	250,000
Edo State Government	1,500,000
Benin Chamber of Commerce, Industry, Mines & Agriculture	2,000,000
Support for Family Settlement & Burial of Presco Staff	5,500,000
Donations to various communities	5,980,000
	<b><u>57,100,000</u></b>

**12. RESEARCH & DEVELOPMENT**

We are committed to Research and Development; it is at the forefront of our new planting material development and has been very successful in increasing the quantity of Fresh Fruit Bunches (FFB) and Oil production per hectare. We continue to put efforts to be the leader in Research and Development.

We have collaborated with first class research organizations, national and international universities. Every year the research activities are increasingly bringing us closer to our ambition of establishing Presco as a Centre of Excellence for oil palm cultivation and research in the West African region.

**13. EMPLOYMENT OF DISABLED PERSONS**

The Group and the Company maintain a policy of giving fair consideration to applications for employment of disabled persons having regards to their particular aptitudes and abilities. At present there are fifty (50) disabled persons employed by the Company.

**14. HEALTH, SAFETY AND WELFARE**

Medical services are provided free of charge for The Group and the Company's employees at the estate clinics and retainer hospitals. Appropriate personal protective equipment is provided for employees at work. There is a fire-fighting program, which involves all employees and the use of sophisticated equipment. Welfare facilities provided include housing for employees (or payment of an allowance in lieu) and transport to and from the work place.

**Directors' report (cont'd)****15. EMPLOYEE INVOLVEMENT AND TRAINING**

The Group and the Company maintains communication and consultation on a regular basis with employee representatives to brief employees on matters affecting them. On-the-job training facilities are provided for all categories of employees with a view to improving their performance, job satisfaction and prospects. External training program are also undertaken.

**16 ACQUISITION OF SIAT NIGERIA LIMITED**

The Company completed the acquisition of 100 per cent interest in the shares of Siat Nigeria Limited in 2021.

**17 AUDITORS**

In accordance with Section 401(2) of the Companies and Allied Matters Act, 2020, Deloitte & Touche (Chartered Accountants) will continue in office as Auditors to the Group, having indicated their willingness to do so. A resolution will be proposed to reappoint them and to authorize the Directors to fix their remuneration.

**BY ORDER OF THE BOARD**

**Patrick Uwadia, Esq.**

**Company Secretary**

FRC/2013/ICSAN/00000004864

25th July, 2023

Obaretin Estate,  
Ikpoba Okha LGA,  
Edo State,  
Nigeria



## Corporate Governance Report

Presco PLC follows the Corporate Governance which is in compliance with the National Code of Corporate Governance in Nigeria (NCCG) 2018 SSC Code of Corporate Governance as amended and supplemented by the Company's Code of Corporate Governance and the Corporate Governance Guidelines for the Siat Group of which it is a member which is in line with International Best Practice.

### THE BOARD

The Board is constituted of eleven Directors including the Chairman who has no executive responsibilities. The Board is to ensure that the Company's business strategy is appropriate and implemented effectively. The Board is also responsible for the management of the Company's relationships with its various stakeholders.

On appointment, Directors receive all codes of corporate governance, charters and policy documents and comprehensive induction, including sites visits and meetings with senior management to help them build up quickly detailed understanding of the company. Additional training is arranged as appropriate, by the Company and at the Company's expense.

### INDEPENDENT & EXECUTIVE STATUS OF DIRECTORS

Mr. Jean Henri Van Gysel	Chairman - NED appointed 26 Sept 2022
Mr. Dirk Arthur G. Lambrecht	Non-Executive Director
Mr. Felix O. Nwabuko FCA	Managing Director/CEO
Chief (Engr.) James B. Erhuero, JP, mni, OON	Non-Executive Director
Mr. Osa Osunde FCS, FCTI, F.IoD	Independent Non-Executive Director
Chief (Dr.) Bassey E. O. Edem, FCA, MFR	Independent Non-Executive Director
HRH Prince Aiguobasimwin O. Akenzua	Independent Non-Executive Director
Amb. Nonye Udo	Independent Non-Executive Director
Mrs. Ingrid Gabrielle Vandewiele	Non-Executive Director
Mr. Jan Johanna Lucien Van Eykeren	Non-Executive Director
Mr. Sam Sabbe	Non-Executive Director
Mr. Paul Cardoen	Non-Executive Director - Resigned Sept 2022

### BOARD MEETING

The Board of Directors met seven times during the year, as follows:

Meeting Date	Main Item of Business
26-Jan-22	Minutes of the Previous Board Meeting. Matters Arising from the Minutes of the Previous Board Meeting. Reports of Board Committees. Unaudited Financial Statements for the year ended 31 December 2022. Operations Report for the year ended 31 December 2022. Budget for the year ended 31 December 2022. Quarterly forecast, use of common seal among other matters, Sustainability, Board Calendar.
27- April-22 and 1- May-22.	Matters Arising from the last Meeting, Mediation on Parts of Sakponba Land, Update on Acquisition of Shares of Siat Nigeria Ltd. Alteration of Memorandum and Articles of Association, Audited Consolidated Financial Statements for the year ended 31 December 2022, Constitution of Board Committees, 27 <sup>th</sup> Annual General Meeting. Update on Financial Statements, Update on Operations Report Independent Auditors Management Letter, Dividend Among Other Matters, Annual General Meeting, Unaudited Financial Statements for the three months ended 31 March 2022, Operations Report, Cancellation of Unissued Share Capital, Payment of Performance Bonus.

**Corporate Governance Report (cont'd)****BOARD MEETING (cont'd)**

27-Jul-22	Minutes of the Previous Meeting, Matters Arising from the Minutes of the Previous Meeting, Board Committees Report, Marketing Reports, Unaudited Financial Statements for the Six Months ended 30 June 2022. Operations Reports, Sakponba Land, Preparation for AGM, Capitalization of Assets. Market Update, Resignation of Director, Filling of Casual Vacancy in the Board. Update on Annual General Meeting.
26-Sep-22	Resignation and Appointment of Directors (Changes in the Board of Directors)
26-Oct-22	Minutes of the Last Board Meeting, Matters Arising from the Minutes of the Last Board Meeting, Board Committees Reports, Unaudited accounts as at 30 September 2022, Sakponba Land, Operations Reports, 2023 Budget Proposals, Meeting Calendar among other matters.
28-Dec-22	Approval of 2023 Budget Proposals

**ATTENDANCES AT MEETING BY BOARD MEMBERS**

The number of attendances at meeting by Board members during the year under review is as follows:

Names of Directors	Number of Attendances at Meetings
Mr. Felix O. Nwabuko FCA, MD/CEO	7
Chief (Engr.) James B. Erhuero, JP, mni, OON	7
Mr. Osa Osunde, FCS, FCTI, F.IoD	7
Chief (Dr.) Bassey E.O. Edem, FCA, MFR	7
HRH (Prince) A.O. Akenzua	7
Mr. William Kenneth Crockett (Irish)	6
AMB Nonye Udo	7
Mr. Gerald Royle Ray (South African)	6
Mrs. Ingrid Gabrielle Vandewiele	6
Mr. Dirk Arthur G. Lambrecht	3 (Appointed October, 2022)
Jean Van Gysel	3 (Appointed September 2022)
Jan Van Eykeren	3 (Appointed September 2022)
Sam Sabbe	3 (Appointed September 2022)

**CONFLICT OF INTEREST**

All Directors and employees are expected to avoid direct or indirect conflict of interest. Where a conflict of interest may arise in matter to be decided by the Board of Directors, the Director concerned is expected to inform the Board and to abstain from voting. Transaction between the Company and Directors, where they arise, take place at arm's length.

There have been no transaction and other contractual relationship between the Company and its Board members and executive members, which are not covered by its legal provisions on conflict of interest.

The Company carries out transactions with its parent Company, NV Siat SA at an arm's length basis. The terms and conditions of transactions are covered by an agreement between Siat SA and Presco PLC. These transactions are in the nature of secondment of personnel and the purchase and supply of equipment and materials.

**TRANSACTION IN SHARES AND COMPLIANCE WITH DIRECTIVES ON MARKET ABUSE**

The use of inside or unpublished information about the Company in buying or selling of its shares is strictly forbidden. In order to comply with legislation on insider dealing and market manipulation (market abuse), Directors and executive management are expected to declare transactions on their own account in the shares or other financial instruments of the Company. Where significant, such transactions will be disclosed to the market. There were no such transactions in the year under review.

The Company has adopted the code of conduct regarding Securities transactions by its directors on terms no less exacting than the required standard set on the rules. Having made enquiry of all directors, all directors have complied with the listing rules and issuers' code of conduct regarding securities transactions by directors.

**Corporate Governance Report (cont'd)**

It is hereby confirmed that the Company also has in place a Securities Trading policy in compliance with Rule 17.15 Disclosure of Dealings in issuers' Shares, Rulebook of the Exchange, 2015 (Issuers' Rules) which states that: "Every Issuer shall establish a Securities Trading policy which apply to all employees and Directors and shall be circulated to all employees that may at time possess any insider or material information about the issuer. The trading policy shall include the need to enforce confidentiality against external advisers". This policy is posted on the company's website.

**COMMITTEES****Statutory Audit Committee**

Mr. Kingsley Iyekekpolor	(Chairman)	Shareholder, member (Re-elected on 28/07/2022)
Chief (Dr.) Bassey E.O.	Director, member (Re-appointed on 28/07/2022)	
Engr. M.O.T. Olayiwola Tobun	Shareholder, member (Re-elected on 28/07/2022)	
Mr. Famous Igbinevbo	Shareholder, member (Re-elected on 28/07/2022)	
Mr. Osa Osunde FCS, FCTI, F. IoD	Director, member (Re-appointed on 28/07/2022)	

**Attendances at meeting by Statutory Audit Committee Members**

The number of attendances at meeting by Audit Committee members during the year under review is as follows:

<b>Names of Audit Committee Members</b>	<b>Number of Attendances at Meeting</b>
Kingsley Iyekekpolor (Chairman)	5
Chief (Dr.) Bassey E.O. Edem	5
Engr. M.O.T. Olayiwola Tobun	5
Mr. Famous Igbinevbo	5
Mr. Osa Osunde FCS, FCTI, F. IoD	5

The Statutory Audit Committee met five times during the year, as follows:

<b>Meeting Date</b>	<b>Main Items of Business</b>
25-Jan-22	Whistle Blowing Policy, Unaudited Q4 Financial 2021, Internal Audit Report, 2021 Budget Proposals among others. Internal Audit Plan for the year ending 31 December 2022
26 April 2022 and 15 May 2022.	Approval of Management Letter, Draft Audited Financial Statements for the year ended 31 December 2021. Unaudited Financial Statement as at March, 2022, First Quarter Internal Audit Manager's Report.
26-Jul-22	Approval of Unaudited accounts as at 30 June 2022 and Internal Audit Report as at 30 June 2022, Preparation for AGM among other matters
25-Oct-22	Election of Chairman, Approval of Audit Planning Memorandum for Presco PLC for the year ending 31 December 2022, Unaudited Financial Statements as at 30 September 2022 and Internal Audit Report as at 30 September 2022.
27-Dec-22	2023 Budget Proposals.

## **Corporate Governance Report (cont'd)**

### **BOARD RISK MANAGEMENT COMMITTEE**

The primary responsibility of the Risk Management Committee is to oversee and approve the company-wide risk management practices to assist the board in:

- a. Overseeing that the executive team has identified and assessed all the risks that the company faced and has established a risk management infrastructure capable of addressing those risks.
- b. Overseeing in conjunction with other board-level committees or full board, if applicable, management of risks, such as strategic, financial, credit, market, liquidity, security, property, IT, legal, regulatory, reputational, and other risks.
- c. Overseeing the division of risk-related responsibilities as clearly as possible and performing a gap analysis to determine that the oversight of any risks is not missed.
- d. In conjunction with the full board, approving the company's enterprise-wide risk management framework.
- e. The risk committee may have the authority to conduct investigations into any matters within its scope of responsibility and obtain advice and assistance from outside legal, accounting, or other advisers, as necessary, to perform its duties and responsibilities of the board, the chief executive officer of the company, and all other executive and non-executive directors and senior management positions.

### **DUTIES**

To fulfill responsibilities, the risk committee will:

- a. Help to set the tone and develop a culture of the enterprise vis-à-vis risk, promote open discussion regarding risk, integrate risk management into the Company's goals and compensation structure, and create a corporate culture such that people at all levels manage risks rather than avoid them.
- b. Provide input to management regarding the enterprise's risk appetite and tolerance and, ultimately, approve risk appetite and the statement of risk appetite and tolerance messaged throughout the company and line of business
- c. Monitor the Company's risk profile – its on-going and potential exposure to risks of various types.
- d. Approve on behalf of the Board, the risk management policy and plan. Management develop both the risk management policy and the plan for approval by the committee. The risk management plan should consider the maturity of the risk management of the company and should be tailored to the specific circumstances of the company. The risk management plan should include:
  - i. The company's risk management structure
  - ii. The risk management framework i.e. the approach to be followed
  - iii. The measurable milestones such as tolerances, intervals, frequencies, frequency rates, etc.
  - iv. Risk management guidelines reference to integration through, for instance, training and awareness programmes, and details of the assurance and review of the risk management process.
  - v. The committee should review the risk management plan at least one year.
  - vi. Define risk review activities regarding the decisions (e.g. acquisitions), initiatives (e.g. new products), and transactions and exposures (e.g. by amount) and prioritize them prior to being sent to the board's attention.
  - vii. Review and confirm that all responsibilities outlined in the Charter have been carried out.
  - viii. Monitor all enterprise risks; in doing so, the committee recognizes the responsibilities delegated to other committees by the board and understands that the other committees may emphasize specific risk monitoring through their respective activities.
  - ix. Conduct an annual performance assessment relative to the committee's purpose, duties and responsibilities
  - x. Oversee the risk programme/interactions with management
  - xi. Review and approve the risk management infrastructure and the critical risk management policies adopted by the company.
  - xii. Periodically review and evaluate the company's policies and practices with respect to risk assessment and risk management and annually present to the full board a report summarizing the committee's review of the company's methods for identifying, managing and reporting risks and risk management deficiencies.

**Corporate Governance Report (cont'd)**

**COMMITTEES (CONT'D)**

- xiii. Continually, as well as at specific intervals, monitor risk and risk management capabilities within the company, including communication about escalating risk and crisis preparedness and recovery plans.
- xiv. Continually obtain reasonable assurance from management that all known and emerging risks have been identified and mitigated or managed.
- xv. Communicate formally and informally with the executive team regarding risk governance and oversight.
- xvi. Discuss with the CEO and management of the company's major risk exposures and review the steps management has taken to monitor and control such exposures, including the company's risk assessment and risk management policies.
- xvii. Review and assess the effectiveness of the company's enterprise-wide risk assessment processes and recommend improvements, where appropriate; review and address, as appropriate, management's corrective actions for deficiencies that arise with respect to the effectiveness of such programme.
- xviii. Monitor governance rating agencies and their assessments of the company's risks and proxy advisory services policies, and make recommendations as appropriate to the Board.
- xix. In coordination with the Audit Committee, understand how the company's internal audit work plan is aligned with the risks that have been identified and with risk governance (and risk management) information needs. Understand and approve management's definition of the risk related reports that the committee could receive regarding the full range of risks the company faces, as well as their form and frequency.
- xx. Respond to reports from Management so that Management understands the importance placed on such reports by the Committee and how the Committee views their content.
- xxi. Read and provide input to the Board and Audit Committee regarding risk disclosures in financial statements and other public statements regarding risk.
- xxii. Keep risk on both the full board's and management's agenda on a regular basis.
- xxiii. Disclose in the company's integrated report how it has satisfied itself that risk assessments, responses and interventions are effective.
- xxiv. Approve the appointment and, when and if appropriate, replacement of the Chief Risk Officer, who shall report directly to the Committee as well as to the Chief Executive Officer and who shall have qualifications commensurate with applicable legal and regulatory guidance relating to risk management expertise.
- xxv. Review and evaluate annually the qualifications, performance and compensation of the Chief Risk Officer.
- xxvi. Review with the Chief Risk Officer the adequacy of staffing and resources of the risk management function.
- xxvii. Make such recommendations with respect to any of the above and other matters as the Committee deems necessary or appropriate.
- xxviii. Regularly evaluate its performance and that of its individual members.
- xxix. Have such other authority, duties and responsibilities as may be delegated to the Committee by the Board.

**Board Risk Management Committee**

Date of Meeting	Names of Members		Attendance
Jan-22	Ambassador Nonye Udo	Chairman	4
April and May	Mr. Osa Osunde	Member	4
Jul-22	Chief (Dr.) Bassey E.O. Edem (MFR)	Member	4
Oct-22	Mrs. Ingrid Gabrielle Vandewiele	Member	4
Dec-22	Company Secretary	Secretary	4

## Corporate Governance Report (cont'd)

### COMMITTEES (CONT'D)

#### BOARD AUDIT COMMITTEE

##### Purpose

The purpose of the Audit Committee is to provide a Structured, systematic oversight of the organization's governance, risk management, and internal control practices. The committee assists the board and management by providing advice and guidance on the adequacy of the organization's initiatives for:

- Values and Ethics
- Governance Structures
- Risk Management
- Internal Control Framework
- Oversight of the Internal Audit Activity, External Auditors, and other providers of assurance.

##### Financial statements and accountability reporting

In broad terms, the audit committee reviews each of the items noted above and provides the board with advice and guidance regarding the adequacy and effectiveness of management practices and potential improvements to those practices.

##### Authority

The Audit Committee Charter sets out the authority of the Audit Committee to carry out the responsibilities established for it by the board as articulated within the Audit Committee Charter.

In discharging its responsibilities, the Audit Committee will have unrestricted access to members of management, employees, and relevant information it considers necessary to discharge its duties. The committee also will have unrestricted access to records, data and reports. If access to requested documents is denied due to legal or confidentiality reasons, the Audit Committee will follow a prescribed, Board approved mechanism for resolution of the matter.

The Audit Committee is entitled to receive explanatory information that is deems necessary to discharge its responsibilities. Presco's management and staff should cooperate with Audit Committee requests.

The Audit Committee may engage independent counsel and/or other advisers ti deems necessary to carry out its duties.

The Board Audit Committee is empowered to:

- Appoint, compensate, and oversee all audit and non-audit services performed by auditors, including the work of any external auditor
- Resolve any disagreement between management and external auditor regarding financial reporting and other matters.
- Pre-approve all auditing and non-audit services performed by auditors.

#### Members of Board Audit Committee

Date of Meeting	Names of Members		Attendance
Jan-22	Chief (Dr.) Bassey E.O. Edem (MFR)	Chairman	4
April and May, 2022 and July 2022	Mr. Osa Osunde	Member	4
Oct-22	HRH Prince Akenzua	Member	4
Dec-22	Company Secretary	Secretary	4

The board audit committee met four times during the year.

## **Corporate Governance Report (cont'd)**

### **COMMITTEES (CONT'D)**

#### **Board Nomination and Governance Committee**

##### **Responsibilities of the Committee**

1. Consider and review proposals from Management for the recruitment, promotion and employment/termination of Senior Management Staff;
2. Consider and make recommendations to the Board for approval of disciplinary action to be carried out against senior management staff;
3. Consider and make recommendations to the Board for approval on the organizational structure, and policies covering the evaluation, compensation and provision of benefits to employees and any other human capital issues;
4. Consider and make recommendations to the Board for approval of the Company's policy on Health and Safety at work and any proposed amendments;
5. Consider and make recommendations to the Board for approval of the Company's human resource strategies and compensation policy.
6. Assess the effectiveness of the Corporate Governance Framework.
7. Consider and make recommendations to the Board on composition and the experience required by Board committee members, committee appointments and removal, operating structure, reporting and other committee operational matters.
8. Consider and make recommendations to the board on appointment and re-election of directors.
9. Ensure that all new directors receive formal letters of appointment specifying their tenure, responsibilities, board committee involvement and other relevant details.
10. Ensure that new directors receive a formal induction training to familiarize them with the Company's business, strategy and operations, assist them in discharging their fiduciary duties, responsibilities, and understand their powers and potential liabilities.
11. Ensure the development and implementation of an annual training plan for continuous education of all Board members which will provide for periodic briefings on relevant laws and regulations to Board members.
12. Ensure adequate succession planning for Board of Directors and key management staff in the company.
13. Review and make recommendations to the Board for approval of the company's organization structure, and the company's policies on evaluation, compensation and provision of benefits to its employees and any other human capital issues.
14. Review and make recommendations to the Board for approval of the terms and conditions of employment of company's staff, its staff handbook and any proposed amendment.
15. Consider and advise the Board on its size, composition and balance of the Board and its Committees, retirement and appointment of additional Directors, and the replacement of Directors.
16. Prepare a description of the role and capabilities required for a particular appointment and ascertain that nominees for the position of director are fit and proper and are not disqualified from being directors.
17. Oversees the implementation of the Company's Code of Business Conduct and reporting lapses and recommending appropriate actions to the Board from time to time.
18. Ensure the performance evaluation of the CEO is performed by the Board on an annual basis and formal feedback provided to the CEO;
19. Nominate independent consultants to conduct annual review/appraisal of the performance of the Board and make recommendations to the Board in this regard. This review/appraisal should cover all aspects of the Board's structure, composition, responsibilities, individual competencies, board operations, board's roles in strategy setting, oversight over corporate culture, monitoring role and evaluation of management performance and stewardship to shareholders.
20. Regularly evaluates its performance and that of its individual members.
21. Perform such other matters as may be specifically delegated to the committee by the board.

## Corporate Governance Report (cont'd)

### COMMITTEES (CONT'D)

#### Board Nomination and Governance Committee

Date of Meeting	Names of Members		Attendance
Jan-22	Mr. Osa Osunde	Chairman	4
April and May, 2022 and July 2022	Chief (Dr.) Bassey E.O. Edem (MFR)	Member	4
Oct-22	Ambassador Nonye Udo	Member	4
Dec-22	Company Secretary	Secretary	4

#### Securities Trading Policy

The Securities Trading Policy ("Policy") of Presco PLC ("the Company") provides information regarding insider trading provisions in compliance with the Listing Rules ("Listing Rules") of the Nigerian Stock Exchange ("Exchange") and the Rules and Regulations of the Securities and Exchange Commission ("SEC") both as amended. This Policy set out the requirements for Directors, Principal Officers, Employees, persons discharging managerial responsibility, External Advisers ("Officials") of the Company and persons closely connected to them, to determine their conduct regarding securities transactions in the Company.

The objective of this Policy is to ensure that all Insiders and or Officials (who become aware of or have the knowledge of any negotiations or agreements related to intended acquisitions or disposals, which are notifiable transactions or connected transactions under the Listing Rules or any insider information), must refrain from dealing in the Company's securities, as soon as they become aware of them or have the information, until such a time that the information has been made public.

Any unauthorized disclosure of confidential information to any other person or the use of such information for the advantage of himself/herself or others is disallowed. Consequently, all dealings in which insiders or Officials are deemed to be interested in, must be conducted in accordance with this Policy. Insiders or Officials who are desirous of dealing in any securities in the Company must have regard to the provisions of the Investments and Securities Act ("ISA") and the Listing Rules with respect to Insider dealing and market misconduct.

We confirm that Presco PLC's Securities Trading Policy has been posted on the Company's website.

#### Complaints Management Policy

To establish and maintain complaints management framework in compliance with rules relating to complaints management framework of the Nigeria Capital Market.

To establish and maintain open easy accessible window to enable all stakeholders and members of the public present or lodge complaints concerning the company's operations, business activities, management, administration and public relation.

To establish and maintain competent and functional complaints committee to investigate and resolve complaints received or lodged.

To establish and maintain electronic complaints register.

To take all necessary measures in full compliance with the provisions of the code of good corporate governance of public quoted company in particular and organization in general.

To carry out the Complaints Management policy of the company as summarized above under complaints management policy.



## Corporate Governance Report (cont'd)

### COMMITTEES (CONT'D)

#### Complaints management committee.

We confirm that Presco PLC Complaints Management Policy has been posted on the Company's website.

#### Board Complaints Management Committee

Date of Meeting	Names of Members		Attendance
Jan-22	HRH (Prince) A. O. Akenzua	Chairman	4
April and May, 2022 and July 2022	Mrs. Ingrid Gabrielle Vandewiele	Member	4
Oct-22	Engr. James B. Erhuero	Member	4
Dec-22	Company Secretary	Secretary	4

The complaints management committee met four times during the year under review.

#### Board Remuneration Committee

A remuneration committee was constituted by the Board during the year under review in line with the requirement of Security and Exchange Commission (SEC). NCCG (National Code of Corporate Governance). The members of this committee are:

#### Board Remuneration Committee:

Date of Meeting	Names of Members		Attendance
Jan-22	Engr. James B. Erhuero JP (MON)	Chairman	4
April and May, 2022 and July 2022	Ambassador Nonye Udo	Member	4
Oct-22	HRH (Prince) A. O. Akenzua	Member	4
Dec-22	Company Secretary	Secretary	4

#### Purpose of the Committee

The Board of Remuneration Committee (the "Committee") is established to assist the Board of Presco PLC (the "Board") to ensure the effectiveness of the overall governance of remuneration of members of the Board and Senior Management staff and to undertake any other assignments that the Board may assign to it from time to time.

The committee Charter sets out the authority of the Board Remuneration Committee to carry out the responsibilities established for it by the Board as articulated within this Chambers.

In discharging its responsibilities, this committee will have unrestricted access to Members of Management, employees, and relevant information it considers necessary to discharge its duties. The Committee also will have unrestricted access to records, data, and reports. If access to requested documents is denied due to legal or confidentiality reasons, the Committee will follow a prescribed Board approved mechanism for resolution of the matter.

The Committee is entitled to receive any explanatory information that it deems necessary to discharge its responsibilities.

#### Responsibilities of the Committee

1. Review and make recommendation to the Board on all retirement and termination payment plans due to employees on the Executive Management cadre.
2. Make recommendations to the Board regarding the remuneration of the members of the Board and its Committees.
3. Ensure proper disclosure of directors' remuneration to stakeholders.
4. Review the remuneration policy and make appropriate recommendations to the board.
5. Present any recommendations for change to the Board for discussion and vote
6. Perform other activities related to this Charter as requested by the Board of Directors.
7. Regularly evaluate the performance of the Committee performance and that of its members.

There is currently no Board Business Development Committee because the full Board reviews the long term business plan annually.

There is currently no Board Corporate/Public Relations Committee because the full Board regularly reviews and evaluates aspects of the social and business environment and duly guides Executive Management.

**Corporate Governance Report (cont'd)****COMMITTEES (CONT'D)****Company Secretary**

All Directors have access to the services of the Company Secretary and may take independent professional advice at Presco's expense.

The Company Secretary is also responsible for facilitating the induction and professional development of Board members as well as ensuring information flow within the Board, its Committees and between the Non- Executive Directors and Senior Management.

The Company Secretary is Mr. Patrick Uwadia. He was employed on 8 April 2013.

**Executive Management**

Under the leadership of the Managing Director, Executive Management is responsible to the Board for the implementation of the strategy and policies approved by the Board, making and implementing operational decisions and running the Company. Non-Executive Directors, using their knowledge and experience, challenge, monitor and approve the strategy and policies recommended by Executive Management.

**Information Flows**

It is the responsibility of Executive Management under the direction of the Board, to ensure that the Board receives adequate information on a timely basis, about the Company's businesses and operations at appropriate intervals and in an appropriate manner, to enable the Board to carry out its responsibilities.

**Internal Audit**

The Company's internal audit function reports to the Managing Director for its day-to-day and project work with a dotted line to the Chairman, the department is guided by the instructions of the Statutory Audit Committee and the Company's internal Audit Charter/Procedures Manual. The internal Auditor Mr. Fayoyin Oyekunle resigned during the year under review. The process of his replacement is on-going He has held the position since May 5, 2014. As at the time of going to press the most senior staff of the internal audit department is acting.

**Management**

No change in management in the period under review.

**Environment, Health and Safety**

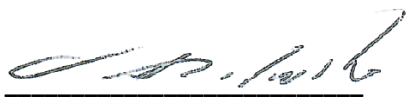
The Company conducts its affairs in a safe and environmentally sustainable manner as well as promotes the health of its employees, contractors, customers and host communities. Presco PLC complies with all applicable environmental, health and safety laws and regulations and aims to improve its performance in these areas. Environmental, health and safety matters are integrated into business decision-making and training is provided to ensure that stakeholders are aware of the requirements of the Company's Corporate Governance Guidelines.

The Company commits significant resources towards environmental protection, health and safety. There are independent departments with budgets for same. The Company is a foremost sponsor in the exercise to classify Nigerian Palm Oil under Round Table for Sustainable Palm Oil (RSPO).

**Certification Pursuant to Section 60 (2) of Investment and Securities Act No. 29 of 2011**

We the undersigned hereby certify the following with regards to our financial reports for the year ended 31 December, 2022 that;

- a) We have reviewed the report;
- b) To the best of our knowledge, the report does not contain:
  - (i) Any untrue statement of materials effect, or
  - (ii) Omit to state a material fact, which would make the statements misleading in the light of the circumstances under which such statements were made;
- c) To the best of our knowledge, the financial statements and other financial information included in the report fairly present in all material respects the financial condition and results of operations of the Company as of, and for the period presented in the report.
- d) We:
  - (i) Are responsible for establishing and maintaining internal controls;
  - (ii) Have designed such internal controls to ensure that material information relating to the Company is made known to such officers by others within entities particularly during the period in which the periodic reports are being prepared;
  - (iii) Have evaluated the effectiveness of the Company's internal controls as of date within 90 days prior to the report;
  - (iv) Have presented in our report our conclusions about the effectiveness of the company's internal controls based on our evaluation as of that date;
- e) We are not aware of and have disclosed as such to the Auditors and the Audit Committee:
  - (i) Significant deficiencies in the design and operation of internal controls which would adversely affect the Company's ability to record, process, summarize and report financial data and have identified for the company's auditors any material weakness in internal controls; and
  - (ii) Any fraud, whether or not material, that involves management or other employees who have significant role in the company's internal controls;
- f) We have identified in the report whether or not there were significant changes in internal controls or other factors that could significantly affect internal controls subsequent to the date of our evaluation, including any corrective actions with regard to significant deficiencies and material weakness.



**Felix O. Nwabuko**  
Managing Director  
FRC/2016/ICAN/00000014276



**William Kenneth Crockett**  
Chief Financial Officer  
FRC/2019/ICAN/00000019300

**Certification Pursuant to Section 405 of Company and Allied Matters Act 2020**

We the undersigned hereby certify the following with regards to our financial reports for the year ended 31 December, 2022 that;

- (a) the audited financial statements has been reviewed and based on our knowledge that:
  - (i) the audited financial statements do not contain any untrue statement of material fact or omit to state a material fact, which would make the statements misleading, in the light of the circumstances under which such statement was made, and
  - (ii) audited financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition and results of operation of the company as of and for, the periods covered by the audited financial statements;
- (b) the officer who signed the audited financial statements
  - (i) is responsible for establishing and maintaining internal controls and has designed such internal controls to ensure that material information relating to the company and its subsidiaries is made known to the officer by other officers of the companies, particularly during the period in which the audited financial statement report is being prepared,
  - (ii) has evaluated the effectiveness of the company's internal controls within 90 days prior to the date of its audited financial statements, and
  - (iii) certifies that the company's internal controls are effective as of that date;
- (c) officer who signed the audited financial statements disclosed to the company's auditors and audit committee—
  - (i) all significant deficiencies in the design or operation of internal controls which could adversely affect the company's ability to record, process, summarise and report financial data, and has identified for the company's auditors any material weaknesses in internal controls, and
  - (ii) whether or not, there is any fraud that involves management or other employees who have a significant role in the company's internal control; and
- (d) officer who signed the report, has indicated in the report, whether or not, there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of their evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.



**Felix O. Nwabuko**  
Managing Director  
FRC/2016/ICAN/00000014276



**William Kenneth Crockett**  
Chief Financial Officer  
FRC/2019/ICAN/00000019300

**Statement of Directors' Responsibilities**

**For the preparation and approval of the financial statements**

The Directors of Presco Plc are responsible for the preparation of the Group financial statements that give a true and fair view of the financial position of the Group as at 31 December 2022, and the results of its operations, cash flows and changes in equity for the year then ended, in compliance with International Financial Reporting Standards ("IFRS") and in the manner required by the Companies and Allied Matters Act of Nigeria, the Financial Reporting Council of Nigeria Act, 2011.

In preparing the financial statements, the Directors are responsible for:

- properly selecting and applying accounting policies;
- presenting information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- providing additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Company's financial position and financial performance; and
- making an assessment of the Company's ability to continue as a going concern.

The Directors are responsible for:

- designing, implementing and maintaining an effective and sound system of internal controls throughout the Company;
- maintaining adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company, and which enable them to ensure that the financial statements of the Company comply with IFRS;
- maintaining statutory accounting records in compliance with the legislation of Nigeria and IFRS;
- taking such steps as are reasonably available to them to safeguard the assets of the Company; and
- preventing and detecting fraud and other irregularities.

**Going Concern:**

The Directors have made an assessment of the Group's ability to continue as a going concern and have no reason to believe the Group will not remain a going concern in the year ahead.

The financial statements set out on the accompanying pages have been prepared on a going concern basis, were approved by the directors on 25th July, 2023 and were signed on its behalf by:



**Felix O. Nwabuko**  
Managing Director  
FRC/2016/ICAN/00000014276



**William Kenneth Crockett**  
Chief Financial Officer  
FRC/2019/ICAN/00000019300

## **Report of the Audit Committee**

### **To the members of Presco Plc**

In compliance with the provisions of Section 404(7) of the Companies and Allied Matters Act, the members of the Audit Committee reviewed the financial statements of the company for the year ended 31 December 2022 and reports as follows:

- a) Reviewed the scope and planning of the audit requirements and found them adequate;
- b) Reviewed the financial statements for the year ended 31 December 2022 and are satisfied with the explanations obtained;
- c) Reviewed the external auditors' management letter for the year ended 31 December 2022 and are satisfied that management is taking appropriate steps to address the issues raised; and
- d) Ascertained that the accounting and reporting policies for the year ended 31 December 2022 are in accordance with legal requirements and agreed ethical practices.

The external auditors confirmed having received full cooperation from the Company's management and that the scope of their work was not restricted in any way.



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**Mr. Kingsley Iyekekpolor**  
**Chairman, Statutory Audit Committee**  
FRC/2022/PRO/CIAN/002/953002  
25th July, 2023

#### **Members of the Statutory Audit Committee:**

Mr. Kingsley Iyekekpolor	Shareholder	Chairman
Chief Dr. Bassey E.O. Edem, FCA, MFR	Director	Chairman
Engr. M.O.T. Olayiwola Tobun	Shareholder	Member
Mr. Famous Igbinevbo	Shareholder	Member
Mr. Osa Osunde FCS. FCTI, F.Iod	Director	Member

The Company Secretary, Patrick Uwadia, acted as secretary to the audit committee

**Chartered Accountants**

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Off Adeola Odeku Street  
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**REPORT OF THE EXTERNAL CONSULTANTS ON PRESCO PLC'S BOARD OF DIRECTORS' APPRAISAL**

We have completed our procedures for Presco Plc's Board of Directors' appraisal for the year ended 31 December 2022 in accordance with the requirements of the Nigerian Code of Corporate Governance 2018 for public and private sectors in Nigeria and the Securities and Exchange Commission (SEC) Form 01.

Our review procedures were in accordance with the scope as documented in our letter of engagement. In carrying out the evaluation, we have relied on representations made by members of the Board and Senior Management, and on the documents provided for our review.

Based on our review, as well as analysis of Board members' self-evaluation questionnaires, we are of the opinion that the Board's performance complied with the requirements set out in the Nigerian Code of Corporate Governance 2018 for public and private sectors in Nigeria and SEC Form 01.

This report should not be construed as an expression or approval of matters not specifically mentioned therein.

The review commenced in January 2023 and concluded in February 2023. The key findings and specific recommendations for improvements have been articulated and included in our detailed report to the Board of Directors.

Yours faithfully,  
**For: Grant Thornton Nigeria**



**Lateef A. Emiola**  
**FRC/2017/ICAN/00000016070**  
**23 May 2023**

**Partners**  
Ngozi A. Ogwo (Managing Partner/CEO)  
Oiji J. Okpechi  
Victor O. Osilo  
Nkwachi U. Abuka  
Uchenna G. Okigbo  
Ajayi O. Itriboje  
Nonyerem O. Opara  
Kingsley E. Opara  
Lateef A. Emiola

**Audit - Tax - Advisory**  
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## Independent Auditor's Report

### To the Shareholders of Presco Plc

### Report on the Audit of the Consolidated and Separate Financial Statements

#### Opinion

We have audited the consolidated and separate financial statements of **Presco Plc** and its subsidiary (the Group and Company) set out on pages 28 to 108 which comprise the consolidated and separate statements of financial position as at 31 December 2022, and the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity, consolidated and separate statements of cash flows for the year then ended, the notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of **Presco Plc** as at 31 December 2022, and its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with the International Financial Reporting Standards, the requirements of the Companies and Allied Matters Act and the Financial Reporting Council of Nigeria Act, 2011.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group and Company in accordance with the requirements of International Ethics Standards Board for Accountants' (IESBA) International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA code) and other independence requirements applicable to performing audits of financial statements in Nigeria. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and other ethical requirements that are relevant to our audit of consolidated Financial Statements in Nigeria.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the consolidated and separate financial statements of the current period. The matter was addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.





Key Audit Matters	How the matters were addressed in the audit
<b>Biological Assets Valuation</b>	
<p>The value of the biological assets (Fresh Fruit Bunches) is a significant balance in the Group's consolidated and separate statements of financial position and is disclosed in note 17 to the consolidated and separate financial statements. The valuation of the biological assets involves significant judgments and assumptions.</p> <p>Accordingly, for the purposes of our audit, we identified the valuation of biological assets as a key audit matter based on the significant judgement and assumption made by the directors.</p> <p>The assumptions which have the most significant impact on the biological assets' valuation are:</p> <ul style="list-style-type: none"> <li>• The Fresh Fruit Bunches (FFB) yield of the palm tree, which is subjective because it is based on the directors' experience and expectations rather than observable market data. The yield is estimated based on age profile of the palm trees. Relevant assumptions and judgements have been included in note 3 of the financial statements.</li> <li>• The discount rate, which is based on the weighted average cost of capital. The calculation of the weighted average cost of capital is a complex process that involves judgements and specific risk adjustments.</li> <li>• The applicable market to determine the most appropriate Crude Palm Oil price and related transactional costs to the Group with consideration for the effective foreign exchange rate impacting the Group's operations.</li> <li>• The forecast for the biological produce which were based on management's expectation and experience.</li> <li>• The estimated cost of disposing of the biological asset which includes the incremental costs to take to market, the cost of engaging professionals to assist with the disposal process and other transaction costs, which are based on the fair value to arrive at the fair value less cost to sell.</li> </ul>	<p>In evaluating valuation of the Biological Assets, we tested the assumptions used and also compliance with the requirements of relevant accounting standards.</p> <p>Our procedures included the following:</p> <ul style="list-style-type: none"> <li>• Challenged the model in use with respect to compliance with IAS 41 provision and ensured appropriate adjustments made when necessary.</li> <li>• Reviewed the inputs used in the valuation by holding discussions with the farm manager and obtaining and reviewing the farm report to verify the input factors used.</li> <li>• Benchmarked the inputs used in the valuation to applicable market data.</li> <li>• Obtained the relevant and applicable Crude Palm Oil (CPO) price converted at the appropriate exchange rate.</li> <li>• Reviewed the assumptions used in the discount cash flow computation and ensured that they were reasonable considering the recent economic trends in the country.</li> <li>• Reviewed historical price margins to determine the reasonability and appropriateness of the cash flows.</li> <li>• Ensured that discount rate used in the computation was the weighted average cost of capital of the Group's industry.</li> <li>• Performed sensitivity analysis to assess the impact of any change on the assumptions and inputs.</li> <li>• Involved our internal valuation expert in the valuation of the Group's biological assets.</li> <li>• Evaluated the adequacy of the financial statements disclosures, including disclosures of key assumptions, judgements and sensitivities.</li> </ul> <p>The judgement and assumptions made by the directors for the biological assets valuation were found to be appropriate and the inputs and rates appear to be based on applicable supporting information.</p>

## Other Information

The directors are responsible for the other information. The other information comprises the Directors' report, Corporate Governance Report, Certification Pursuant to Section 60(2) of Investment and Security Act No. 29 of 2011, Certification Pursuant to Section 405 of Companies and Allied Matters Act, 2020, Statement of Directors' Responsibilities, Report of the Audit Committee, report of the External Consultants on Presco Plc's Board of Directors' appraisal for the year ended 31 December 2022, and other national disclosures which we obtained prior to the date of this auditor's report. The other information does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Responsibilities of the Directors for the Consolidated and Separate Financial Statements**

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards, the requirements of the Companies and Allied Matters Act, the Financial Reporting Council of Nigeria Act and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

## **Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and /or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entity or business activity within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicated with the audit committee and the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

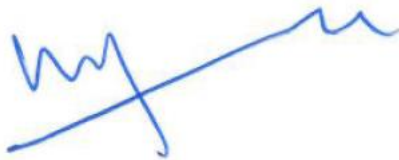
We also provided the audit committee and directors with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the audit committee and the directors, we determine the matter that was of most significance in the audit of the consolidated and separate financial statements of the current period and is therefore the key audit matter. We describe the matter in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Fifth Schedule of the Companies and Allied Matters Act, we expressly state that:

- i. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii. The Group and Company have kept proper books of account, so far as appears from our examination of those books.
- iii. The Group and Company's financial position, statements of profit or loss and other comprehensive income are in agreement with the books of account and returns.



**Folorunso Hunga, FCA, FRC/2013/ICAN/00000001709**

**For: Deloitte & Touche**

Chartered Accountants

Lagos, Nigeria

31 July, 2023



## Statement of Profit or Loss and Other Comprehensive Income

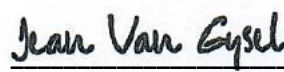
	Notes	Group		Company	
		31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
Revenue	7	81,029,846	47,426,435	69,368,480	47,112,445
Cost of sales	8	(31,057,010)	(15,673,905)	(27,885,217)	(15,270,002)
<b>Gross profit</b>		<b>49,972,836</b>	<b>31,752,530</b>	<b>41,483,263</b>	<b>31,842,443</b>
Administrative expenses	9	(20,362,614)	(9,345,095)	(14,559,474)	(8,445,374)
Selling and distribution expenses	10	(1,790,236)	(747,725)	(1,483,743)	(650,402)
Other gains	11	162,900	312,566	162,900	312,566
Other operating income	11.1	1,319,226	126,743	1,026,464	(271,714)
(Loss) / Gains on biological asset revaluation	17	(895,035)	6,962,382	(1,681,703)	5,846,447
Expected Credit Loss Allowance		(137,525)	(121,335)	(174,943)	-
<b>Operating profit before finance cost and finance income</b>		<b>28,269,752</b>	<b>28,940,066</b>	<b>24,772,764</b>	<b>28,633,966</b>
Finance cost	12	(8,491,775)	(2,579,982)	(5,196,705)	(1,772,336)
Finance income	13	36,864	18,184	36,864	18,184
<b>Profit before tax</b>	14	<b>19,814,841</b>	<b>26,378,268</b>	<b>19,612,923</b>	<b>26,879,814</b>
Tax expense	15	(6,782,417)	(7,058,317)	(6,745,542)	(7,058,317)
<b>Profit for the year</b>		<b>13,032,424</b>	<b>19,319,951</b>	<b>12,867,381</b>	<b>19,821,497</b>
<b>Profit for the year attributable to:</b>					
Non-controlling interest		-	-		
Owners of the parent		13,032,424	19,319,953	12,867,381	19,821,497
		<b>13,032,424</b>	<b>19,319,953</b>	<b>12,867,381</b>	<b>19,821,497</b>
<b>Other Comprehensive Income (OCI)</b>					
<b>Profit for the year</b>		<b>13,032,424</b>	<b>19,319,951</b>	<b>12,867,381</b>	<b>19,821,497</b>
<b>Item(s) that will not be classified subsequently to profit or loss</b>					
Remeasurement of defined benefit obligation	26.2	(84,790)	375,751	(127,892)	215,501
Income tax relating to components of OCI	15.3	27,557	(122,119)	41,565	(70,038)
<b>Other comprehensive income, net of tax</b>		<b>(57,233)</b>	<b>253,632</b>	<b>(86,327)</b>	<b>145,463</b>
<b>Total comprehensive income for the year</b>		<b>12,975,191</b>	<b>19,573,583</b>	<b>12,781,054</b>	<b>19,966,960</b>
<b>Earnings Per Share</b>					
Basic (Kobo)	34	1,303	1,932	1,287	1,982
Diluted (Kobo)	34	1,303	1,932	1,287	1,982

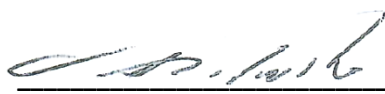
The accompanying notes form an integral part of these financial statements.

**Statement of financial position**  
**As at 31 December 2022**

		Group		Company	
		31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	Notes	N'000	N'000	N'000	N'000
<b>Assets:</b>					
<b>Non-current assets</b>					
Intangible assets	16	118,907	149,755	14,702	16,409
Property, plant and equipment	18	92,652,564	84,568,443	59,759,754	53,704,380
Right-of-use assets	19	3,890,117	4,009,859	1,577,676	1,601,066
Investment in subsidiaries	21	-	-	23,000,000	23,000,000
<b>Total non-current assets</b>		<b>96,661,588</b>	<b>88,728,057</b>	<b>84,352,132</b>	<b>78,321,855</b>
<b>Current assets</b>					
Inventories	22	4,127,736	4,195,922	3,431,769	3,919,619
Biological assets	17	14,341,283	15,236,322	11,102,588	12,784,291
Trade and other receivables	23	7,134,163	10,081,412	12,793,978	9,509,148
Cash and cash equivalents	24	10,104,678	22,364,597	8,733,450	22,253,957
<b>Total current assets</b>		<b>35,707,860</b>	<b>51,878,253</b>	<b>36,061,785</b>	<b>48,467,015</b>
<b>Total assets</b>		<b>132,369,448</b>	<b>140,606,310</b>	<b>120,413,917</b>	<b>126,788,870</b>
<b>Equity and Liabilities</b>					
<b>Equity</b>					
Share capital	25.1	500,000	500,000	500,000	500,000
Share premium	25.2	1,173,528	1,173,528	1,173,528	1,173,528
Other reserves		56,311	113,544	(80,952)	5,375
Acquisition premium on SNL	21.2	(17,848,831)	(17,848,831)	-	-
Retained earnings		50,279,557	45,843,040	50,616,060	46,344,585
<b>Total equity</b>		<b>34,160,565</b>	<b>29,781,281</b>	<b>52,208,636</b>	<b>48,023,488</b>
<b>Non-current liabilities</b>					
Borrowings	27	57,853,315	22,373,286	41,886,455	5,458,339
Defined benefit obligations	26	1,351,271	1,077,797	1,086,509	826,284
Deferred tax liabilities	31	7,312,881	10,946,165	7,246,792	10,894,084
Deferred income	29	412,254	455,916	412,254	455,916
Lease liabilities	30.2	2,488,220	2,511,775	178,778	186,529
<b>Total non-current liabilities</b>		<b>69,417,941</b>	<b>37,364,939</b>	<b>50,810,788</b>	<b>17,821,152</b>
<b>Current liabilities</b>					
Trade and other payables	32	12,009,025	32,840,900	4,674,382	26,747,965
Current tax liabilities	31	10,525,095	5,397,904	10,488,220	5,397,904
Bank overdraft	28	2,235,756	5,655,259	29,145	1,945,241
Borrowings	27	3,589,924	28,685,891	1,806,840	25,992,941
Deferred income	29	369,936	826,675	354,655	826,675
Lease liabilities	30	61,206	53,461	41,251	33,506
<b>Total current liabilities</b>		<b>28,790,942</b>	<b>73,460,090</b>	<b>17,394,493</b>	<b>60,944,232</b>
<b>Total liabilities</b>		<b>98,208,883</b>	<b>110,825,029</b>	<b>68,205,281</b>	<b>78,765,382</b>
<b>Total equity and liabilities</b>		<b>132,369,448</b>	<b>140,606,310</b>	<b>120,413,917</b>	<b>126,788,870</b>

The consolidated and separate financial statements were approved and authorised for issue by the Board of Directors on 25th July, 2023 and were signed on its behalf by:

  
Jean Van Gysel  
Chairman  
FRC/2023/PRO/DIR/003/789929

  
Felix Nwabuko  
Managing Director  
FRC/2016/ICAN/00000014276

  
William Kenneth Crockett  
Chief Financial Officer  
FRC/2019/ICAN/00000019300

The accompanying notes form an integral part of these financial statements.

## Statement of changes in equity

## Group

	Share Capital N'000	Share Premium N'000	Retained Earnings N'000	Acquisition of premium of SNL N'000	Other Reserves N'000	Total N'000
<b>Year ended 31 December 2022</b>						
<b>Balance as at 1 January 2022</b>	<b>500,000</b>	<b>1,173,528</b>	<b>45,843,040</b>	<b>(17,848,831)</b>	<b>113,544</b>	<b>29,781,281</b>
Profit for the year	-	-	13,032,424	-	-	13,032,424
Net remeasurement gain on defined benefit plan	-	-	-	-	(57,233)	(57,233)
Total Comprehensive Income	-	-	<b>13,032,424</b>	-	<b>(57,233)</b>	<b>12,975,191</b>
Status Bar dividend (Note 32.4a)	-	-	4,093	-	-	4,093
Dividend-Interim	-	-	(2,000,000)	-	-	(2,000,000)
Dividend-Final	-	-	(6,600,000)	-	-	(6,600,000)
<b>Balance as at 31 December 2022</b>	<b>500,000</b>	<b>1,173,528</b>	<b>50,279,557</b>	<b>(17,848,831)</b>	<b>56,311</b>	<b>34,160,565</b>

## Year ended 31 December 2021

<b>Balance as at 1 January 2021</b>	<b>500,000</b>	<b>1,173,528</b>	<b>29,518,014</b>	-	<b>(140,088)</b>	<b>31,051,454</b>
Profit for the year	-	-	19,319,951	-	-	19,319,951
Net remeasurement gain on defined benefit plan	-	-	-	-	253,632	253,632
Total Comprehensive Income	-	-	<b>19,319,951</b>	-	<b>253,632</b>	<b>19,573,583</b>
Other reserves from consolidation (Note 21.2)	-	-	-	(17,848,831)	-	(17,848,831)
Status Bar dividend	-	-	5,075	-	-	5,075
Dividend- Interim	-	-	(1,000,000)	-	-	(1,000,000)
Dividend -Final	-	-	(2,000,000)	-	-	(2,000,000)
<b>Balance as at 31 December 2021</b>	<b>500,000</b>	<b>1,173,528</b>	<b>45,843,040</b>	<b>(17,848,831)</b>	<b>113,544</b>	<b>29,781,281</b>

## Company

	Share Capital N'000	Share Premium N'000	Retained Earnings N'000	Other Reserves N'000	Total N'000
<b>Year ended 31 December 2022</b>					
<b>Balance as at 1 January 2022</b>	<b>500,000</b>	<b>1,173,528</b>	<b>46,344,585</b>	<b>5,375</b>	<b>48,023,488</b>
Profit for the year	-	-	12,867,381	-	12,867,381
Net remeasurement gain on defined benefit plan	-	-	-	(86,327)	(86,327)
<b>Total comprehensive income</b>	-	-	<b>12,867,381</b>	<b>(86,327)</b>	<b>12,781,054</b>
Status bar dividend	-	-	4,093	-	4,093
Dividend-Interim	-	-	(2,000,000)	-	(2,000,000)
Dividend declared	-	-	(6,600,000)	-	(6,600,000)
<b>Balance as at 31 December 2022</b>	<b>500,000</b>	<b>1,173,528</b>	<b>50,616,060</b>	<b>(80,952)</b>	<b>52,208,636</b>
<b>Year ended 31 December 2021</b>					
<b>Balance as at 1 January 2021</b>	<b>500,000</b>	<b>1,173,528</b>	<b>29,518,014</b>	<b>(140,088)</b>	<b>31,051,454</b>
Profit for the year	-	-	19,821,497	-	19,821,497
Net remeasurement loss on defined benefit plan	-	-	-	145,463	145,463
<b>Total Comprehensive Income</b>	-	-	<b>19,821,497</b>	<b>145,463</b>	<b>19,966,960</b>
Status bar dividend	-	-	5,075	-	5,075
Dividend-Interim	-	-	(1,000,000)	-	(1,000,000)
Dividend-Final	-	-	(2,000,000)	-	(2,000,000)
<b>Balance as at 31 December 2021</b>	<b>500,000</b>	<b>1,173,528</b>	<b>46,344,585</b>	<b>5,375</b>	<b>48,023,488</b>

The accompanying notes form an integral part of these financial statements

## Statement of cash flows

		Group		Company	
		31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	Note	N'000	N'000	N'000	N'000
<b>Cash flows from operating activities</b>					
<b>Operating activities:</b>					
Profit before tax		19,814,841	26,378,268	19,612,923	26,879,814
<b>Adjustments for:</b>					
Loss/(Gain) on sale of property plant and equipment	11	61,407	(4,942)	61,407	(4,942)
Loss on sales of palm seedlings	11.1	355,864	742,696	274,235	742,696
Loss/(Gain) on biological asset valuation	17	895,035	(6,962,382)	1,681,703	(5,846,447)
Depreciation of property, plant and equipment	18.1	4,039,470	2,618,307	3,039,343	2,392,664
Depreciation of right-of-use assets	19	119,742	39,123	23,390	23,390
Amortization of intangible assets	16	30,848	29,561	1,707	466
Recognition of government grant on additional loan	29	(224,307)	(303,785)	(224,307)	(303,785)
Finance cost	12	8,491,775	2,579,982	5,196,705	1,772,336
Finance income	13	(36,864)	(18,184)	(36,864)	(18,184)
Exchange losses	9	3,311,123	894,266	3,287,492	918,322
Service cost	26	103,207	157,727	59,601	96,078
Settlement gain/(loss) on long service award	26	12,955	(7,647)	12,955	(7,647)
Bad debt written off		-	4,094	-	4,094
Expected credit loss Write-back	23	137,325	121,335	174,943	(3,839)
		<b>37,112,423</b>	<b>26,268,421</b>	<b>33,165,233</b>	<b>26,645,016</b>
<b>Movement in working capital:</b>					
Decrease / (Increase) in trade and other receivable	41	2,809,924	(177,450)	(3,459,773)	(2,546,388)
Decrease / (Increase) in inventories	41	68,186	415,672	487,851	(370,413)
Decrease in trade and other payables	41	(2,222,207)	(5,777,059)	(2,936,243)	(4,797,729)
(Decrease) / Increase in deferred income from advances from customers	41	(642,506)	852,522	(291,375)	852,522
<b>Cash generated in operating activities</b>		<b>37,125,821</b>	<b>21,582,106</b>	<b>26,965,693</b>	<b>19,783,008</b>
Benefits paid	26	(73,472)	(91,393)	(50,517)	(67,152)
Tax paid	31	(5,260,953)	(520,364)	(5,260,953)	(520,364)
<b>Net cash generated in operating activities</b>		<b>31,791,395</b>	<b>20,970,349</b>	<b>21,654,223</b>	<b>19,195,492</b>
<b>Investing activities:</b>					
Acquisition of property, plant and equipment	18.2	(12,540,340)	(5,388,132)	(9,441,979)	(5,192,799)
Acquisition of Intangibles	16	-	(16,801)	-	(16,801)
Acquisition of Subsidiary - Net Cash	21.6	-	(5,479,224)	-	-
Investment in Subsidiary		(19,991,427)	-	(19,991,427)	(3,008,573)
Proceeds from sale of property, plant and equipment		11,620	5,831	11,620	5,831
Proceeds from sale of palm seedling		-	359,189	-	359,189
Interest received	13	36,864	18,184	36,864	18,184
<b>Net cash used in investing activities</b>		<b>(32,483,283)</b>	<b>(10,500,953)</b>	<b>(29,384,922)</b>	<b>(7,834,970)</b>
<b>Financing activities:</b>					
Interest paid	27	(6,382,990)	(1,448,649)	(3,818,004)	(1,366,650)
Loan received during the year	27	4,802,813	24,164,808	3,662,914	24,164,808
Bond Issued during the year	27	33,987,100	-	33,987,100	-
Repayment during the year	27	(28,733,764)	(8,924,522)	(26,002,065)	(6,292,766)
Dividend paid during the year	32.4a	(8,600,000)	(3,000,000)	(8,600,000)	(3,000,000)
Status bar Dividend	32.4a	-	5,075	-	5,075
Unclaimed dividend invested	32.4a	(520,386)	(256,774)	(520,386)	(256,774)
Unclaimed dividend received from Registrars	32.4a	743,075	430,734	743,075	430,734
Repayment of lease liabilities	30.3	(133,252)	(57,403)	(38,854)	(38,850)
<b>Net cash used in / generated from financing activities</b>		<b>(4,837,404)</b>	<b>10,913,270</b>	<b>(586,220)</b>	<b>13,645,577</b>
<b>Net (decrease)/increase in Cash and cash equivalents</b>		<b>(5,529,293)</b>	<b>21,382,666</b>	<b>(8,316,919)</b>	<b>25,006,100</b>
Impact of exchange losses		(3,311,123)	(894,266)	(3,287,492)	(918,322)
<b>Cash and cash equivalents as at beginning of year</b>		<b>16,709,338</b>	<b>(3,779,062)</b>	<b>20,308,716</b>	<b>(3,779,062)</b>
<b>Cash and Cash Equivalents at end of year</b>	24	<b>7,868,922</b>	<b>16,709,338</b>	<b>8,704,305</b>	<b>20,308,716</b>

The accompanying notes from an integral part of these financial statements

## Notes to the financial statements

### 1 General information

Presco Plc was incorporated in Nigeria on 24th September, 1991 as Presco Industries Limited, a private limited liability Company, and became a public limited liability Company in February, 2002.

The Company owns oil palm plantations, a palm oil mill and palm kernel crushing plant, vegetable oil refining and fractionation plants and is at present the only fully integrated Company of its kind in Nigeria.

The Obaretin Estate was initiated by the then Bendel State Government in the second half of the seventies with financial support from World Bank as part of the State Government oil palm development programme. The implementing agency was the Oil Palm Company Limited (OPCL), a state government concern. In 1985, the Bendel State Government relinquished control of Obaretin Estate to President Industries Nigeria Limited, a textile manufacturing group. Planting activities resumed in 1986 and construction of an integrated processing facility began in 1989.

The President group operated the project, then known as Presco Oil Mill and Plantations, as a division until 1991, when Presco was established as an incorporated Company and all the assets and liabilities of the project were transferred to the new Company.

Societe d'Investissement pour l'Agriculture Tropicale ('SIAT sa'), a Belgian Company involved in plantation investment and management in West Africa was invited to participate in the Company as Shareholders and Technical Partners in order to effect an intended broadening of the Company's capital base by bringing in professional managers as shareholders.

President Industries then held 67% of Presco's paid-up share capital of N50,000,000 comprising 50 million ordinary shares of N1 each. Siat sa of Belgium held the balance of 33%. Following a capitalization exercise in 1995, the Siat group increased its shareholding in Presco to 50%. The Siat Group subsequently became the only shareholder in December 1997 when the President Group divested its interest in the Company.

In 2002, the Company became a public limited liability Company and with a successful Initial Public Offer (IPO) completed in October the same year, Presco shares were admitted to quotation at The Nigerian Stock Exchange. Presco Plc's shares are now actively traded on The Nigerian Stock Exchange, with the Siat Group holding 60% while the Nigerian Public holds 40%.

On re-registration as Public Company in 2002, the authorized share capital of the Company was raised to N250,000,000 divided into 500,000,000 ordinary shares of 50k each. The authorized share capital was raised to N500,000,000 in 2008 divided into 1,000,000,000 ordinary shares of 50k each, issued and fully paid up. The company also increased its authorized share capital in 2014 to N550,000,000 divided into 1,100,000,000 ordinary shares of 50 kobo each with 1,000,000,000 issued and fully paid. There are currently 9,194 shareholders on the Company's register of shareholders.

The Company in 2021 acquired 100% interest in Siat Nigeria Limited.

#### 1.1 Principal activities

Presco Plc specializes in the cultivation of oil palms and in the extraction, refining and fractioning of crude palm oil into vegetable oil and palm stearin. The Company produces these specialty fats and oils to the high quality specifications of its customers and assures a reliability of supply of its products all year round, due to the integration of the entire cycle. The Company operates from two States, Obaretin Estate, Ologbo Estate and Sakponba Estate in Edo State and Cowan Estate in Delta State.

The Company made 100% acquisition in Siat Nigeria Limited (SNL) as a strategy to increase shareholders value.



**Notes to the financial statements****2 Basis of accounting**

The financial statements of the group have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board and adopted by Financial Reporting Council (FRC) of Nigeria. The functional currency used for the preparation of these financial statements is Nigerian Naira (NGN).

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumption and estimates are significant to the financial statements are disclosed in note 3.

**2.1 Basis of consolidation**

The Group's financial statements consolidate those of the parent company and of its subsidiary as of 31 December 2022. The Company acquired 100% interest in Siat Nigeria Limited in 2021 and thus is presenting a consolidated and separate financial statements. The subsidiary has a reporting date of 31 December.

All transactions and balances between Group companies are eliminated on consolidation, including unrealised gains and losses on transactions between Group companies. Where unrealised losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from a Group perspective. Amounts reported in the financial statements of subsidiary have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

Profit or loss and other comprehensive income of subsidiary acquired or disposed of during the year are recognised from the effective date of acquisition, or up to the effective date of disposal, as applicable.

**2.2 Business combinations**

The Group applies the acquisition under common controls method in accounting for business combinations. The consideration transferred by the Group to obtain control of a subsidiary is calculated as the sum of the acquisition-date carrying amount of assets transferred, liabilities incurred and the equity interests issued by the Group, which includes the carrying amount of any asset or liability arising from a contingent consideration arrangement. Acquisition costs are expensed as incurred.

Assets acquired and liabilities assumed are generally measured at their acquisition-date carrying amount.

**2.3 Business combination under common control**

The acquisition of the subsidiary is under common control hence the group adopted predecessor value method. This method allows the use the carrying amount of the acquired assets and liabilities instead of their fair values in arriving at the excess consideration over net acquired assets. The excess of purchase consideration over net asset acquired will be treated in acquisition reserves.

**2.4 Going concern**

The financial statements have been prepared on a going concern basis. The directors have no doubt that the Group would remain in existence after 12 months from the date of this financial statements.

## Notes to the financial statements

### 2.5 Changes in accounting policy and disclosures

#### 2.5.1 New standards and interpretations adopted

##### **New and amended IFRS Standards that are effective for the current year**

In the current year, the Group has applied the below amendments to IFRS Accounting Standards issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2022. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

##### **i) Amendments to IFRS 3 Reference to the Conceptual Framework**

The Group has adopted the amendments to IFRS 3 Business Combinations for the first time in the current year. The amendments update IFRS 3 so that it refers to the 2018 Conceptual Framework instead of the 1989 Framework. They also add to IFRS 3 a requirement that, for obligations within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets, an acquirer applies IAS 37 to determine whether at the acquisition date a present obligation exists as a result of past events. For a levy that would be within the scope of IFRIC 21 Levies, the acquirer applies IFRIC 21 to determine whether the obligating event that gives rise to a liability to pay the levy has occurred by the acquisition date.

##### **ii) Amendments to IAS 16 Property, Plant and Equipment — Proceeds before Intended Use**

The Group has adopted the amendments to IAS 16 Property, Plant and Equipment for the first time in the current year. The amendments prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced before that asset is available for use, i.e. proceeds while bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Consequently, an entity recognises such sales proceeds and related costs in profit or loss. The entity measures the cost of those items in accordance with IAS 2 Inventories.

The amendments also clarify the meaning of 'testing whether an asset is functioning properly'. IAS 16 now specifies this as assessing whether the technical and physical performance of the asset is such that it is capable of being used in the production or supply of goods or services, for rental to others, or for administrative purposes.

If not presented separately in the statement of comprehensive income, the financial statements shall disclose the amounts of proceeds and cost included in profit or loss that relate to items produced that are not an output of the entity's ordinary activities, and which line item(s) in the statement of comprehensive income include(s) such proceeds and cost.

Amendments to IFRSs that are mandatorily effective for periods beginning on or after 1 January 2022

The IASB has issued a number of new IFRSs and amendments thereto that are first effective for the current accounting period of the company as detailed below:

##### **iii) Amendments to IAS 37 Onerous Contracts—Cost of Fulfilling a Contract**

The Group has adopted the amendments to IAS 37 for the first time in the current year. The amendments specify that the cost of fulfilling a contract comprises the costs that relate directly to the contract. Costs that relate directly to a contract consist of both the incremental costs of fulfilling that contract (examples would be direct labour or materials) and an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

##### **iv) Annual Improvements to IFRS Accounting Standards 2018-2020 Cycle**

The Group has adopted the amendments included in the Annual Improvements to IFRS Accounting Standards 2018-2020 Cycle for the first time in the current year. The Annual Improvements include amendments to the below two applicable standards:

## Notes to the financial statements

### 2.5.1 New standards and interpretations adopted (cont'd)

#### iv) Annual Improvements to IFRS Accounting Standards 2018-2020 Cycle (cont'd)

##### **IFRS 9 Financial Instruments**

The amendment clarifies that in applying the '10%' test to assess whether to derecognise a financial liability, an entity includes only fees paid or received between the entity (the borrower) and the lender, including fees paid or received by either the entity or the lender on the other's behalf.

### 2.5.2 New and revised IFRSs Standards in issue but not yet effective

At the date of authorisation of these financial statements, the Group has not applied the following applicable new and revised IFRS Accounting Standards that have been issued but are not yet effective.

The directors do not expect that the adoption of the Standards will have a material impact on the financial statements of the Group in future periods, except if indicated below.

#### i) **IFRS 17 Insurance Contracts**

IFRS 17 establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes IFRS 4 Insurance Contracts.

IFRS 17 outlines a general model, which is modified for insurance contracts with direct participation features, described as the variable fee approach. The general model is simplified if certain criteria are met by measuring the liability for remaining coverage using the premium allocation approach.

The general model uses current assumptions to estimate the amount, timing and uncertainty of future cash flows and it explicitly measures the cost of that uncertainty. It takes into account market interest rates and the impact of policyholders' options and guarantees.

The Standard is effective for annual reporting periods beginning on or after 1 January 2021, with early application permitted. It is applied retrospectively unless impracticable, in which case the modified retrospective approach or the fair value approach is applied. An exposure draft Amendments to IFRS 17 addresses concerns and implementation challenges that were identified after IFRS 17 was published. One of the main changes proposed is the deferral of the date of initial application of IFRS 17 by one year to annual periods beginning on or after 1 January 2023.

For the purpose of the transition requirements, the date of initial application is the start of the annual reporting period in which the entity first applies the Standard, and the transition date is the beginning of the period immediately preceding the date of initial application.

#### ii) **Amendments to IAS 1 Presentation of Financial Statements — Classification of Liabilities as Current or Non-current**

The amendments to IAS 1 published in January 2020 affect only the presentation of liabilities as current or non-current in the statement of financial position and not the amount or timing of recognition of any asset, liability, income or expenses, or the information disclosed about those items.

The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability, explain that rights are in existence if covenants are complied with at the end of the reporting period, and introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

The amendments are applied retrospectively for annual periods beginning on or after 1 January 2023, with early application permitted. The IASB is currently considering further amendments to the requirements in IAS 1 on classification of liabilities as current or non-current, including deferring the application of the January 2020 amendments.

## Notes to the financial statements

### 2.5.2 New and revised IFRSs Standards in issue but not yet effective (cont'd)

#### iii) **Amendments to IAS 1 Presentation of Financial Statements and IFRS Practice Statement 2 Making Materiality Judgements — Disclosure of Accounting Policies**

The amendments change the requirements in IAS 1 with regard to disclosure of accounting policies. The amendments replace all instances of the term 'significant accounting policies' with 'material accounting policy information'. Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements.

The supporting paragraphs in IAS 1 are also amended to clarify that accounting policy information that relates to immaterial transactions, other events or conditions is immaterial and need not be disclosed. Accounting policy information may be material because of the nature of the related transactions, other events or conditions, even if the amounts are immaterial. However, not all accounting policy information relating to material transactions, other events or conditions is itself material.

The IASB has also developed guidance and examples to explain and demonstrate the application of the 'four-step materiality process' described in IFRS Practice Statement 2.

The amendments to IAS 1 are effective for annual periods beginning on or after 1 January 2023, with earlier application permitted and are applied prospectively. The amendments to IFRS Practice Statement 2 do not contain an effective date or transition requirements.

#### iv) **Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors — Definition of Accounting Estimates**

The amendments replace the definition of a change in accounting estimates with a definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty.

The definition of a change in accounting estimates was deleted. However, the IASB retained the concept of changes in accounting estimates in the Standard with the following clarifications:

- A change in accounting estimate that results from new information or new developments is not the correction of an error
- The effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors

The IASB added two examples (Examples 4-5) to the Guidance on implementing IAS 8, which accompanies the Standard. The IASB has deleted one example (Example 3) as it could cause confusion in light of the amendments.

The amendments are effective for annual periods beginning on or after 1 January 2023 to changes in accounting policies and changes in accounting estimates that occur on or after the beginning of that period, with earlier application permitted.

## Notes to the financial statements

### 2.5.2 New and revised IFRSs Standards in issue but not yet effective (cont'd)

#### v) **Amendments to IAS 12 Income Taxes — Deferred Tax related to Assets and Liabilities arising from a Single Transaction**

The amendments introduce a further exception from the initial recognition exemption. Under the amendments, an entity does not apply the initial recognition exemption for transactions that give rise to equal taxable and deductible temporary differences. Depending on the applicable tax law, equal taxable and deductible temporary differences may arise on initial recognition of an asset and liability in a transaction that is not a business combination and affects neither accounting nor taxable profit. For example, this may arise upon recognition of a lease liability and the corresponding right-of-use asset applying IFRS 16 at the commencement date of a lease.

Following the amendments to IAS 12, an entity is required to recognise the related deferred tax asset and liability, with the recognition of any deferred tax asset being subject to the recoverability criteria in IAS 12. The IASB also adds an illustrative example to IAS 12 that explains how the amendments are applied.

The amendments apply to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, at the beginning of the earliest comparative period an entity recognises:

- A deferred tax asset (to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised) and a deferred tax liability for all deductible and taxable temporary differences associated with:

#### **Right-of-use assets and lease liabilities**

- Decommissioning, restoration and similar liabilities and the corresponding amounts recognised as part of the cost of the related asset

- The cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at that date

The amendments are effective for annual reporting periods beginning on or after 1 January 2023, with earlier application permitted.

## Notes to the financial statements

### 3 Significant Accounting Policies

#### a Statement of compliance

The consolidated and separate financial statements for the year ended 31 December 2022 have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the IASB (and adopted by FRC). Additional information required by national regulations is included where appropriate.

#### b Functional and presentation currency

##### i) Functional currency

These consolidated and separate financial statements are presented in presented in Nigeria Naira. The group functional currency and all values are rounded to the nearest thousand.

##### ii) Foreign currencies

##### Transactions and balances

In preparing the consolidated and separate financial statement of the group and the company, transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing on the dates of the transactions. At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined.

Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the period in which they arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings
- exchange differences on transactions entered into to hedge certain foreign currency risks (see below under financial instruments/hedge accounting); and
- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur in the foreseeable future (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partial disposal of the net investment.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented net in the income statement within 'finance income or cost'. All other foreign exchange gains and losses are presented separately in the income statement where material.

#### c Basis of preparation and measurement

The principal accounting policies applied in the preparation of the consolidated and separate financial statements are set out below.

The consolidated and separate financial statements have been prepared on the basis of the historical cost price method except for biological assets stated at fair value. Any exceptions to the historical cost price method are disclosed in the valuation rules described hereafter.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### d Revenue

The Group manufactures and produces Oil Palm products and recognizes revenue from the sale of these products which include RBDO, PFAD, Palm Olein, Palm Stearin, CPKO, RPKO amongst others.

Revenue is measured based on the consideration to which the company expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties. The company recognises revenue when it transfers control of a product or service to a customer.

#### Sale of goods

For sales of consumer goods to the wholesale market, revenue is recognised when control of the goods has transferred, being when the goods have been shipped to the wholesaler's specific location (delivery). Following delivery, the wholesaler has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility when on selling the goods and bears the risks of obsolescence and loss in relation to the goods. A receivable is recognised by the company when the goods are delivered to the wholesaler as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due.

For sales of goods to retail customers, revenue is recognised when control of the goods has transferred, being at the point the customer purchases the goods at the company. Payment of the transaction price is due immediately at the point the customer purchases the goods.

The Group and Company have no variable consideration from its contracts with its customers as the contract consideration is pre-determined with the customers.

Customers' Advance payment: These are paid made by customer and the goods and services are yet to be transferred to the customers. The amount is recognised as liability for each accounting year.

#### e Finance income and expense

Finance income and expense are recognised in the income statement in the period in which they are earned or incurred.

Interest income and expense are recognised using the effective interest method.

#### f Intangible assets

Intangible assets with finite useful lives that are acquired separately are initially carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives from the date it is available for use to seven years. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

## Notes to the financial statements

## 3 Significant Accounting Policies (cont'd)

## g Biological Assets

**Produce growing on bearer plants**

Produce growing on bearer plants are measured at fair value less costs to sell. Any gains or losses arising from changes in the fair value less costs to sell of produce growing on bearer plants are recognised in profit or loss.

For the purpose of determining the fair value of Presco's biological asset by management, the discounted cash flow approach ("DCF") has been adopted as the primary valuation methodology. The DCF approach is a generally accepted valuation approach and requires the valuer to estimate the relevant cash flows from the produce growing on the bearer plants and discount these cash flows by the required discount rate in order to arrive at an appropriate asset value.

## h Property, Plant &amp; Equipment

Items of property, plant and equipment held for use in the production or supply of goods or services, or for administrative purposes, are stated in the statement of financial position initially at cost, less accumulated depreciation and accumulated impairment losses.

Historical cost includes purchase costs, expenditure that is directly attributable to the acquisition of the items.

Work in progress consists of items of property and equipment that are not yet available for use. Work in progress is carried at cost less any required impairment. Depreciation starts when assets are available for use. An impairment loss is recognised if the asset's recoverable amount is less than cost.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost can be measured reliably. The carrying amount of the replaced cost is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives, using the straight-line method. Land has an unlimited useful life and as such is not depreciated. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis

Unless revised due to specific changes in the estimated useful life, annual depreciation rates are as follows:

Freehold Land	Nil
Building	30 Years
Processing equipment	10-20 Years
Heavy duty equipment	10-20 Years
Furniture, fixtures and fittings	3 -10 Years
Utilities	10 Years
Vehicles, wheels & tractors	5-10 Years
Bearer plant	25 Years
Rubber budwood	30 Years
Work-In-Progress	Nil



## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### h Property, Plant & Equipment (cont'd)

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

The annual rates of depreciation are consistent with those of prior year.

Property, plant and equipment that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Property, plant and equipment that suffer impairment are reviewed for possible reversal of the impairment at each balance sheet date.

Bearer plants are living plants that are used in the production or supply of agriculture produce for more than one period and have remote likelihood of being sold as agriculture produce, except for incidental scrap sales. The bearer plants that are available for use are measured at cost less accumulated depreciation and any accumulated impairment losses. Cost includes plantation expenditure, which represents the total cost incurred from land clearing to the point of harvesting. Bearer plants have an average life cycle of twenty-eight years with the first three (3) years as immature bearer plants and the remaining years as mature bearer plants.

The mature bearer plants are depreciated over the remaining useful lives of twenty-five (25) years on a straight-line basis. The immature bearer plants, included as work-in-progress, are not depreciated until such time when it's available for use.

#### i Leases

##### The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the group and the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date
- The amount expected to be payable by the lessee under residual value guarantees
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### i Leases (cont'd)

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The group remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group made such adjustments during the course of the financial year. The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the group incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are not presented as a separate line in the statement of financial position but are however included as part of the company's property, plant & equipment as Leasehold land.

The group applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'Property, Plant and Equipment' policy variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset. The related payments are recognised as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "Other expenses" in profit or loss.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### i Leases (cont'd)

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The group has not used this practical expedient. For a contract that contain a lease component and one or more additional lease or non-lease components, the group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

##### **The Group as lessor**

Leases for which the company is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease.

All other leases are classified as operating leases.

When the group is an intermediate lessor, it accounts for the head lease and the sub-lease as two separate contracts. The sub-lease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Amounts due from lessees under finance leases are recognised as receivables at the amount of the group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the group's net investment outstanding in respect of the leases.

When a contract includes both lease and non-lease components, the company applies IFRS 15 to allocate the consideration under the contract to each component.

#### j **Impairment of tangible and intangible assets excluding goodwill**

At the end of each reporting period, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### j Impairment of tangible and intangible assets excluding goodwill (cont'd)

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### k Financial Instruments

Financial assets and financial liabilities are recognised in the consolidated and separate statements of financial position when the group becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

##### Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value through profit or loss and fair value through other comprehensive income, depending on the classification of the financial assets.

##### Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured subsequently at fair value through profit or loss (FVTPL).

Despite the foregoing, the group may make the following irrevocable election/designation at initial recognition of a financial asset:

- the group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met (see (iii) below); and
- the group may irrevocably designate a debt investment that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### **Amortised cost and effective interest method**

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit impaired financial assets, a credit adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

##### **Financial assets at FVTPL**

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI are measured at FVTPL. Specifically:

Investments in equity instruments are classified as at FVTPL.

Debt instruments that do not meet the amortised cost criteria or the FVTOCI criteria are classified as at FVTPL. In addition, debt instruments that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency (so called 'accounting mismatch') that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases. The Group has not designated any debt instruments as at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss to the extent they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the 'other gains and losses' line item. Fair value is determined in the manner described in the Group's accounting policies.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### **Foreign exchange gains and losses**

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period. Specifically;

- for financial assets measured at amortised cost that are not part of a designated hedging relationship, exchange differences are recognised in profit or loss in the 'other gains and losses' line item;
- for debt instruments measured at FVTOCI that are not part of a designated hedging relationship, exchange differences on the amortised cost of the debt instrument are recognised in profit or loss in the 'other gains and losses' line item. Other exchange differences are recognised in other comprehensive income in the investment revaluation reserve;
- for financial assets measured at FVTPL that are not part of a designated hedging relationship, exchange differences are recognised in profit or loss in the 'other gains and losses' line item; and
- for equity instruments measured at FVTOCI, exchange differences are recognised in other comprehensive income in the investment revaluation reserve.

##### **Impairment of financial assets**

The group recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost or at FVTOCI, lease receivables, trade receivables and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The group always recognises lifetime ECL for trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12 month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

#### i **Definition of default**

The group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

when there is a breach of financial covenants by the debtor; or information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the company, in full (without taking into account any collateral held by the company).

Irrespective of the above analysis, the company considers that default has occurred when a financial asset is more than 365 days past due unless the company has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### ii Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event (see (ii) above);
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

##### iii Write-off policy

The group writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the group's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss.

##### Derecognition of financial assets

The group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

If the group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the group retains substantially all the risks and rewards of ownership of a transferred financial asset, the group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss. In contrast, on derecognition of an investment in an equity instrument which the group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investment revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### iii Write-off policy (cont'd)

#### Financial liabilities and equity

##### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

##### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the group are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Group's own equity instruments is recognised and deducted directly in equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments.

##### Financial liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL.

However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the group, are measured in accordance with the specific accounting policies set out below:

##### Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading or (iii) designated as at FVTPL.

A financial liability is classified as held for trading if:

- it has been acquired principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the company's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and IFRS 9 permits the entire combined contract to be designated as at FVTPL.



## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### iii Write-off policy (cont'd)

Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognised in profit or loss to the extent that they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the 'other gains and losses' line item (note 11) in profit or loss.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

Gains or losses on financial guarantee contracts issued by the company that are designated by the group as at FVTPL are recognised in profit or loss.

#### **Financial liabilities measured subsequently at amortised cost**

Financial liabilities that are not:

- (i) contingent consideration of an acquirer in a business combination,
- (ii) held for trading, or
- (iii) designated as at FVTPL, are measured subsequently at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### k Financial Instruments (cont'd)

##### iii Write-off policy (cont'd)

##### **Financial guarantee contract liabilities**

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument.

Financial guarantee contract liabilities are measured initially at their fair values and, if not designated as at FVTPL and do not arise from a transfer of an asset, are measured subsequently at the higher of:

- the amount of the loss allowance determined in accordance with IFRS 9 (see financial assets above); and
- the amount recognised initially less, where appropriate, cumulative amortisation recognised in accordance with the revenue recognition policies set out above.

##### **Other financial liabilities**

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

##### **Trade payables**

Trade payables are not interest bearing and are stated at fair value and subsequently measured at amortised cost.

##### **Loans and borrowings**

Interest-bearing bank loans and overdrafts are initially recorded at fair value, net of direct issue costs, and are subsequently measured at amortised cost. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accruals basis through the Income Statement using the effective interest method and are added to the carrying amount of the instrument to the extent that they are not settled in the year in which they arise.

##### **Foreign exchange gains and losses**

For financial liabilities that are denominated in a foreign currency and are measured at amortised cost at the end of each reporting period, the foreign exchange gains and losses are determined based on the amortised cost of the instruments. These foreign exchange gains and losses are recognised in the 'other gains and losses' line item in profit or loss (note 11) for financial liabilities that are not part of a designated hedging relationship. For those which are designated as a hedging instrument for a hedge of foreign currency risk, foreign exchange gains and losses are recognised in other comprehensive income and accumulated in a separate component of equity.

## Notes to the financial statements

**3 Significant Accounting Policies (cont'd)****k Financial Instruments (cont'd)****iii Write-off policy (cont'd)**

The fair value of financial liabilities denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of the reporting period. For financial liabilities that are measured as at FVTPL, the foreign exchange component forms part of the fair value gains or losses and is recognised in profit or loss for financial liabilities that are not part of a designated hedging relationship.

**Derecognition of financial liabilities**

The group derecognises financial liabilities when, and only when, the group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

When the group exchanges with the existing lender one debt instrument into another one with the substantially different terms, such exchange is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, the group accounts for substantial modification of terms of an existing liability or part of it as an extinguishment of the original financial liability and the recognition of a new liability.

It is assumed that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective rate is at least 10 per cent different from the discounted present value of the remaining cash flows of the original financial liability. If the modification is not substantial, the difference between:

- (2) the carrying amount of the liability before the modification; and
- (3) the present value of the cash flows after modification should be recognised in profit or loss as the modification gain or loss within other gains and losses.

**l Inventories**

Inventories are stated at the lower of cost and net realisable value. The cost of inventories includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition.

Costs of inventories are determined on a weighted average basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. The basis of costing is as follows:

- Supplies (Spares) purchase cost on a weighted average basis including transportation and applicable clearing charges
- Finished Goods the stock of finished products (including biological assets after harvest) are valued by adding the total cost to produce the goods.
- Goods in Transit purchase cost incurred to date

Inventories are written down on a case-by-case basis if the estimated net realizable value declines below the carrying amount of the inventories. Net realizable value is the estimated selling price less the estimated costs necessary to make the sale. When the reason for a write-down of the inventories has ceased to exist, the write-down is reversed.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### m Cash and Cash Equivalent

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short term highly liquid investments with original maturities of three months or less.

For the purpose of the statements of cash flows, cash and cash equivalents includes cash on hand and deposits held at call or short term maturity with banks (three months or less), net of bank overdrafts. Bank overdrafts, if any, are shown within current liabilities on the balance sheet.

#### n Shareholders' Equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the group are recognised at the proceeds received, net of direct issue costs.

Where the group purchases the equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to the group's equity holders until the shares are cancelled, reissued or disposed of. Where such shares are subsequently sold or reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects is included in equity attributable to the group's equity holders.

#### o Provisions

Provisions are recognised when the group has a present obligation (legal or constructive) as a result of a past event, it is probable that the group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is reasonably certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### p Dividend distribution

Dividend distribution to the group's shareholders is recognised as a liability in the company's financial statements in the period in which the dividends are approved by the company's shareholders. In respect of interim dividends these are recognised once paid. Dividends which remained unclaimed for a period exceeding twelve (12) years from the date of declaration and which are no longer actionable by shareholders in accordance with Section 432 of Companies and Allied Matters Act of Nigeria are written back to retained earnings.

#### q Retirement benefits and other long and short term employees' benefits

Employee benefits mainly concern:

- retirement benefits: pension plans, termination benefits, other retirement obligations and supplemental benefits;
- other long-term employee benefits: long-service benefits granted to employees according to their seniority in the group;
- other employee benefits: post-employment medical care.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### q Retirement benefits and other long and short term employees' benefits (cont'd)

##### **Defined contribution scheme**

The group operates a defined contribution plan. The defined contribution plan pays a fixed contribution into a separate entity.

In line with the provisions of the Pension Reform Act 2014, the group has instituted a defined contribution pension scheme for its staff. Employee contributions to the scheme are funded through payroll deductions while the group's contribution is charged to profit or loss. The group contributes 10% and employees contribute 8% of their insurable earnings (basic, housing and transport allowances) each to the scheme.

The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employees service in the current year.

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

##### **Defined benefit scheme**

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at the end of each reporting period. Remeasurement, comprising actuarial gains and losses is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset.

Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement.

The retirement benefit obligation recognised in the statement of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised actuarial gains and losses and unrecognised past service cost, and as reduced by the fair value of plan assets. Any asset resulting from this calculation is limited to unrecognised actuarial losses and past service cost, plus the present value of available refunds and reductions in future contributions to the plan.

##### **Termination benefits**

Termination benefits are recognised as an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting period, then they are discounted to their present value.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### q Retirement benefits and other long and short term employees' benefits (cont'd)

##### Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognised for the amount expected to be paid under short-term cash bonus or profit sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

#### r Government Grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs on which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred revenue in the statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable.

The fair value of the government loan at below market rate of interest is estimated as the present value of all future cash flows discounted using the prevailing market rate(s) of interest for a similar instrument with a similar credit rating. The benefit of the government grant is measured as the difference between the fair value of the loan and the proceeds received.

#### s Current and deferred income tax

The tax for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is recognised in other comprehensive income or directly in equity, respectively.

##### Current tax

The tax currently payable is based on the taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted at the reporting date.

A provision is recognised for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on the judgement of tax professionals within the group supported by previous experience in respect of such activities and in certain cases based on specialist independent tax advice.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### s Current and deferred income tax (cont'd)

##### Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable nor the accounting profit. In addition, a deferred tax liability is not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries except where the group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised based on tax laws and rates that have been enacted or substantively enacted at the reporting date.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the group intends to settle its current tax liabilities on a net basis.

##### Current tax and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

#### t Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### u Earnings per share (EPS)

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the group by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

#### v Related parties

Related parties include its parent company and other group entities. Directors, their close family members and any employee who is able to exert a significant influence on the operating policies of the Group are also considered to be related parties. Key management personnel are also regarded as related parties. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.

#### w Investment in subsidiary

The investment in the subsidiary is recognised in the financial statements of the company at cost while the share of profit, in form of dividend, is recognised in the income statements.

#### x Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described above, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgements in applying the Group's accounting policies

The following are the critical judgements and estimates that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in financial statements.

#### (i) Biological assets

Fair value of the produce is measured with reference to the price in an active market at the point of harvest adjusted for its present location and condition. For the purpose of determining the fair value of Presco's biological asset, management adopted the discounted cash flow approach (multi-period earning) as the primary valuation methodology. The multi-period earning approach is a generally accepted valuation approach and requires the valuer to estimate the relevant cash flows and discount these cash flows by the required discount rate in order to arrive at an appropriate asset value.

The relevant cash flow calculation includes: Cash-in/revenue: This includes the expected yield from each plantation estate taking into consideration the expected extraction rate and purchase price. The cash-in/revenue cash flows were based on the forecast extraction rate for Presco Plc, the forecast production and the respective sales price for each forecast year.



## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### x Critical accounting judgements and key sources of estimation uncertainty (cont'd)

##### (i) Biological assets (cont'd)

Cash-out/costs: The upkeep costs, harvesting/collection costs, overheads and factory costs have been included as part of the cash-out costs.

Cash-out costs were computed thus:

- Upkeep cost was forecasted based on the historical average cost per mature hectares and increased at the forecast inflation rate per annum.
- Harvesting/collection cost was based on the historical average collection cost per fresh fruit bunch (FFB) and increased at the forecast inflation rate per annum.

In estimating the net cashflows, management considered cashflows which were derived by estimating the expected yield from each plantation estate taking into consideration expected extraction rate and purchase price. The extraction rate was adopted based on management's judgement while the purchase price is based on observable selling price per tonne.

The forecast growth rate was based on management's expectation and experience. Estimated cash flows derived was based on upkeep cost, harvesting/collection cost, and Agric overhead cost. The net cash flow derived was discounted by the weighted average cost of capital (WACC) which reflects market participant's view.

In arriving at the reported fair value, management estimated the cost of disposing off the biological asset (incremental costs to take the asset to market, cost of engaging professionals to assist with the disposal process, and other transaction costs as management deemed necessary) and deducted these estimated costs from the fair value to arrive at the fair value less cost to sell.

##### (ii) Useful lives and residual value of property, plant and equipment

Property, plant and equipment represent a significant proportion of the asset base of the Group. Therefore, the estimates and assumptions made to determine their carrying value and related depreciation are critical to the Group's financial position and performance.

The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. Increasing an asset's expected life or its residual value would result in the reduced depreciation charge in the statement of comprehensive income.

##### (iii) Provision for defined benefit obligation

The Group operates an unfunded defined benefit scheme. IAS 19 requires the application of the Projected Unit Credit Method for actuarial valuations. Actuarial measurements involve the making of several demographic projections regarding mortality, rates of employee turnover etc. and financial projections in the area of future salaries and benefit levels, discount rate, inflation etc.

## Notes to the financial statements

### 3 Significant Accounting Policies (cont'd)

#### x Critical accounting judgements and key sources of estimation uncertainty (cont'd)

##### (iv) Taxation

The Group's tax charge on ordinary activities is the sum of the total current and deferred tax charges. The calculation of the group's total tax charge necessarily involves a degree of estimation and judgment in respect of certain items whose treatment cannot be finally determined until resolution has been reached with the relevant tax authority. Under the Nigerian tax system, self-assessment returns are subjected to a desk review for the determination of tax due for remittance in the relevant year of assessment. This is however not conclusive as field audits are carried out within six years of the end of the relevant year of assessment to determine the adequacy or otherwise of sums remitted under self-assessment thus making tax positions uncertain.

##### (v) Valuation of financial liabilities

As at the end of the reporting period, the Group had in its books some government assisted loans at below market rates. In accordance with IAS 20, the government grant which is the difference between the proceeds of the loans and their fair value should be accounted for. Based on IFRS 9, all financial liabilities should be initially recognized at fair value. In computing the fair value of these loans, the imputed interest rate used in discounting the cashflows associated with the loans is based on management judgement of best estimate of its borrowing cost at the time the loans were granted.

##### (vi) Calculation of loss allowance

The group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the group's historical observed default rates. The group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

### 4 Capital management

The Group manages its capital to ensure that it will be able to continue as going concern while maximising the return to stakeholders through the optimization of the equity balance. The Group's overall strategy remained unchanged.

The capital structure of the Group consists of Net debt (bank overdrafts, short and long term bank loans, less cash and bank balances and the equity of the Group comprising issued capital, reserves, retained earnings as disclosed in the statement of financial position).

The Group's risk management committee reviews the capital structure of the Group on a frequent basis. As part of this review, the committee considers the cost of capital and the risks associated with each class of capital. Based on the committee's recommendations, the Group expects to maintain its current gearing ratio unchanged.

## Notes to the financial statements

## 4 Capital management (cont'd)

## Gearing ratio

The gearing ratio at the year-end is as follows:

	Group		Company	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
Debt	62,560,208	56,714,435	42,625,818	33,396,521
Lease liabilities	2,549,426	2,565,236	220,029	220,035
Cash and bank balances (Note 24)	(10,104,678)	(22,364,597)	(8,733,450)	(22,253,957)
<b>Net debt</b>	<b>55,027,119</b>	<b>36,915,074</b>	<b>34,112,396</b>	<b>11,362,599</b>
Equity	34,160,565	29,781,281	52,208,636	48,023,488
<b>Net debt to equity ratio</b>	<b>161%</b>	<b>124%</b>	<b>65%</b>	<b>54%</b>

The group's objectives when managing capital are to safeguard the group the ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets.

## Notes to the financial statements

## 5 Financial Instruments

All the group's financial assets and liabilities are measured at amortised cost and due to the short term nature of most of these financial instruments, the fair value reasonably approximates the carrying value in the statement of financial position

## 5.1 Categories of financial instruments

	Group		Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N'000	N'000	N'000	N'000
<b>Financial assets</b>				
<b>Amortized cost:</b>				
Cash and bank balances (Note 24)	10,104,678	22,364,597	8,733,450	22,253,957
Trade and other receivables (Note 23)	4,639,277	5,518,432	11,181,185	7,589,565
	<u>14,743,955</u>	<u>27,883,029</u>	<u>19,914,635</u>	<u>29,843,522</u>
<b>Financial liabilities</b>				
<b>Fair value through profit or loss:</b>				
Borrowings (Note 27)	60,346,616	51,059,177	42,596,672	31,451,279
Lease liabilities	2,549,426	2,565,236	220,029	220,035
<b>Amortized cost:</b>				
Trade and other payables	12,502,180	31,813,008	5,297,709	25,849,883
Overdrafts	2,235,756	5,655,259	29,145	1,945,241
	<u>75,121,393</u>	<u>85,437,420</u>	<u>48,114,410</u>	<u>57,521,197</u>

## 5.2 Financial Risk Management

Risk Management is essential to help ensure business sustainability thereby providing customers and the shareholders with a long-term value proposition.

Key elements of risk management are:

- Strong corporate governance including relevant and reliable management information and internal control processes;
- Ensuring significant and relevant skills and services are available consistently to the Company;
- Influencing the business and environment by being active participants in the relevant regulatory and business forums; and
- Keeping abreast of technology and consumer trends and investing capital and resources where required. "

The group's operations expose it to a variety of financial risks that include the effects of changes in foreign exchange rates, credit risk, liquidity risk and interest rates.

The overall group focus within an appropriate risk framework is to give value to the customers through effective and efficient execution of transactions. The board of directors acknowledges its responsibility for establishing, monitoring and communicating appropriate risk and control policies.

The group monitors and manages financial risks relating to its operations through internal risk report which analyses exposures by degree and magnitude of risks. These risks include market risk (including currency risk and interest rate risk), credit risk and liquidity risk.

## Notes to the financial statements

## 5.2 Financial Risk Management (cont'd)

The group's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls and to monitor the risks and limits continually by means of reliable and up-to-date systems. The group modifies and enhances its risk management policies and systems to reflect changes in markets and products. The Audit Committee, under authority delegated by the Board, formulates the high-level group risk management policy, monitors risk and receives reports that allow it to review the effectiveness of the group's risk management policies.

The Group's Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to both senior Management and the Audit Committee.

## 5.2.1 Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices such as interest rate, exchange rates and other prices.

The Group's activities expose it primarily to financial risks of changes in foreign currency exchange rates and interest rates. Market risks exposures are measured using sensitivity analysis. "

## 5.2.1.1 Foreign currency risk management

"The Group's activities expose it to the financial risks of changes in foreign currency exchange rates. The company manages foreign exchange risk through foreign exchange forward contracts.

The Group undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. The Group are mainly exposed to USD and EUR. "

The carrying amounts of the group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

	Assets		Liabilities	
	31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
USD	3,296,117	10,526,724	-	8,595,276
EUR	1,556	9,640	491,813	3,909
GBP	1,631	3,024	-	-

The following exchange rates were applied during the year ended 31 December 2022:

	31 Dec. 2022		31 Dec. 2021	
	Average Rate	Year End Spot	Average Rate	Year End Spot
USD	447.28	760.00	456.59	496.68
EUR	477.46	811.45	541.37	562.54
GBP	539.34	915.12	630.73	669.45

**Notes to the financial statements****5.2.1.1 Foreign currency risk management (cont'd)**

The following table details the Group's sensitivity to a 15% (2021; 15%), increase and decrease in Naira against foreign currencies. Management believes that a 15% movement in either direction is reasonably possible at the balance sheet date. The sensitivity analyses below include outstanding balances of foreign currencies denominated assets and liabilities. A positive number indicates an increase in profit where Naira strengthens by 15% against the foreign currencies. For a 15% weakening of Naira against the foreign currencies there would be an equal and opposite impact on profit, and the balances below would be negative. The analysis assumes that all other variables remain constant.

	<b>31-Dec-22</b>	<b>31-Dec-21</b>
	<b>Profit/(loss)</b>	<b>Profit/(loss)</b>
	<b>after tax</b>	<b>after tax</b>
	<b>N'000</b>	<b>N'000</b>
Naira strengthens by 15% against the USD	(6,635)	(1,580)
Naira strengthens by 15% against the EUR	(5,858)	(106,886)
Naira strengthens by 15% against the GBP	4,923	215
Naira weakens by 15% against the USD	10,317	1,580
Naira weakens by 15% against the EUR	9,109	106,886
Naira weakens by 15% against the GBP	7,654	(215)

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk as the year end exposure does not reflect the exposure during the year.

The foreign exchange risk is mainly from related parties payable and receivable balances with foreign related parties

**5.2.1.2 Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to the changes in market interest rates

The Group is not exposed to interest rate risk because it borrows funds denominated only in Naira at a fixed interest rates. Therefore no interest rate sensitivity analysis is required.

**5.2.2 Liquidity risk management**

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. The Group maintains a strong liquidity position and manages the liquidity profile of its assets, liabilities and commitments so that cash flows are appropriately balanced and all funding obligations are met when due.

Ultimate responsibility for liquidity risk management rests with the board of directors, which has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The Group enjoys favourable 90 days of credit from its suppliers as against 30 days of credit it gives to its customers. Thus, the group is always at an advantage position to meet its obligations because funding is quickly available from credits extended to its customers than the timing it requires to settle its obligations.

## Notes to the financial statements

## 5.2.2.1 Maturity analysis of financial liabilities

The following table details the Group's expected maturity for its non-derivative financial liabilities with agreed repayment periods. The tables below have been drawn up based on the undiscounted contractual maturities of the financial assets including interest that will be earned on those assets. The inclusion of information on non-derivative financial assets is necessary to understand the Group's liquidity risk management as the liquidity is managed on a net asset and liability basis.

The Group	0-6 months N'000	6-12 months N'000	12-24 months N'000	24 months and above N'000	Total N'000
<b>31 Dec. 2022</b>					
Trade and other payables	9,376,231	3,729,417	-	-	13,105,648
Borrowings	3,589,924	-	-	-	3,589,924
Lease liability	61,206	-	-	-	61,206
Overdraft	2,231,773	3,982	-	-	2,235,755
<b>Total financial liabilities</b>	<b>15,259,134</b>	<b>3,733,399</b>	<b>-</b>	<b>-</b>	<b>18,992,533</b>
Cash and bank balances (Note 24)	10,104,678	-	-	-	10,104,678
Trade and other receivables (Note 23)	2,533,276	-	3,100,000	1,500,887	7,134,163
<b>Total financial assets</b>	<b>11,532,736</b>	<b>-</b>	<b>3,100,000</b>	<b>1,500,887</b>	<b>16,133,623</b>
<b>Net assets and liabilities</b>	<b>3,427,404</b>	<b>3,733,399</b>	<b>(3,100,000)</b>	<b>(1,500,887)</b>	<b>2,559,916</b>
<b>31 Dec. 2021</b>					
Trade and other payables	18,430,443	14,410,457	-	-	32,840,900
Borrowings	22,194,689	1,032,864	4,255,566	1,202,772	28,685,891
Lease liability	53,461	-	-	-	53,461
Overdraft	4,879,076	776,183	-	-	5,655,259
<b>Total financial liabilities</b>	<b>45,557,668</b>	<b>16,219,504</b>	<b>4,255,566</b>	<b>1,202,772</b>	<b>67,235,510</b>
Cash and bank balances (Note 24)	22,364,597	-	-	-	22,364,597
Trade and other receivables (Note 23)	567,645	8,182,487	1,331,280	-	10,081,412
<b>Total financial assets</b>	<b>22,932,242</b>	<b>8,182,487</b>	<b>1,331,280</b>	<b>-</b>	<b>32,446,009</b>
<b>Net assets and liabilities</b>	<b>22,625,426</b>	<b>8,037,017</b>	<b>2,924,286</b>	<b>1,202,772</b>	<b>34,789,501</b>

## Notes to the financial statements

## 5.2.2.1 Maturity analysis of financial liabilities (cont'd)

The Company	0-6 months N'000	6-12 months N'000	12-24 months N'000	24 months and above N'000	Total N'000
<b>31 Dec. 2022</b>					
Trade and other payables	2,041,588	3,729,417	-	-	5,771,005
Borrowings	1,806,840	-	-	-	1,806,840
Lease liability	41,251	-	-	-	41,251
Overdraft	25,163	3,982	-	-	29,145
<b>Total financial liabilities</b>	<b>3,892,679</b>	<b>3,733,399</b>	<b>-</b>	<b>-</b>	<b>7,626,078</b>
Cash and bank balances (Note 24)	5,822,759	2,910,691	-	-	8,733,450
Trade and other receivables (Note 23)	4,743,091	3,450,000	3,100,000	1,500,887	12,793,978
<b>Total financial assets</b>	<b>10,565,850</b>	<b>6,360,691</b>	<b>3,100,000</b>	<b>1,500,887</b>	<b>21,527,428</b>
<b>Net assets and liabilities</b>	<b>(6,651,008)</b>	<b>(2,627,292)</b>	<b>(3,100,000)</b>	<b>(1,500,887)</b>	<b>(13,879,187)</b>
<b>31 Dec. 2021</b>					
Trade and other payables	12,337,508	14,410,457	-	-	26,747,965
Borrowings	19,501,739	1,032,864	4,255,566	1,202,772	25,992,941
Lease liability	33,506	-	-	-	33,506
Overdraft	1,169,058	776,183	-	-	1,945,241
	<b>33,041,811</b>	<b>16,219,504</b>	<b>4,255,566</b>	<b>1,202,772</b>	<b>54,719,653</b>
Cash and bank balances (Note 24)	22,253,957	-	-	-	22,253,957
Trade and other receivables (Note 23)	8,195,619	1,313,529	-	-	9,509,148
<b>Total financial assets</b>	<b>30,449,576</b>	<b>1,313,529</b>	<b>-</b>	<b>-</b>	<b>31,763,105</b>
<b>Net assets and liabilities</b>	<b>2,592,234</b>	<b>14,905,975</b>	<b>4,255,566</b>	<b>1,202,772</b>	<b>22,956,547</b>

## 5.2.3 Credit risk management

In order to minimise credit risk, the Group has adopted a policy of only dealing with creditworthy counterparties, as a means of mitigating the risk of financial loss from defaults. The Group only transacts with entities that are rated the equivalent of investment grade and above. This information is supplied by independent rating agencies where available and, if not available, the Group uses other publicly available financial information and its own trading records to rate its major customers. The Group's exposures to its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

Before accepting any new customer, a dedicated team responsible for the determination of credit limits uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. The credit risk of customers is assessed by taking into account their financial positions, past experiences and other factors. Credit exposure is controlled by counterparty limits that are reviewed and approved by the risk management committee annually. Equity price reviews of counterparties is done through the monitoring of the share price of the counterparties on the floor of the stock exchange.



## Notes to the financial statements

## 5.2.3 Credit risk management (cont'd)

Credit approvals and other monitoring procedures are also in place to ensure that follow-up action is taken to recover overdue debts. Furthermore, the Group reviews the recoverable amount of each trade debt and debt investment on an individual basis at the end of the reporting period to ensure that adequate loss allowance is made for irrecoverable amounts. In this regard, the directors of the Group consider that the group's credit risk is significantly reduced. Trade receivables consist of a large number of customers, spread across diverse geographical areas. Ongoing credit evaluation is performed on the financial condition of accounts receivable and, where appropriate, a guarantee for such receivables is obtained. The Group does not believe it is exposed to any material concentrations of credit risk because the counterparties deal with banks with high credit-ratings.

**Overview of the Company's exposure to credit risk**

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. As at 31 December 2022, the group's maximum exposure to credit risk without taking into account any collateral held or other credit enhancements, which will cause a financial loss to the company due to failure to discharge an obligation by the counterparties arises from the carrying amount of the respective recognised financial assets as stated in the statement of financial position.

The tables below details the credit quality of the company's financial asset as well as the company's maximum exposure to credit risk by credit risk rating grades:

<b>For the Group</b>					
<b>31 Dec. 2022</b>	<b>Internal credit rating</b>	<b>12-month or lifetime ECL</b>	<b>Gross carrying amount N'000</b>	<b>Loss allowance N'000</b>	<b>Net carrying amount N'000</b>
Trade receivables		Lifetime ECL (simplified approach)	2,190,630	(53,643)	2,136,987
Intercompany receivables	Doubtful	Lifetime ECL - not credit impaired	3,392,197	(83,682)	3,308,515
Other receivables	Performing	12-month ECL	1,688,661	-	1,688,661
			<b>7,271,488</b>	<b>(137,325)</b>	<b>7,134,163</b>
<b>31 Dec. 2021</b>	<b>Internal credit rating</b>	<b>12-month or lifetime ECL</b>	<b>Gross carrying amount N'000</b>	<b>Loss allowance N'000</b>	<b>Net carrying amount N'000</b>
Trade receivables		Lifetime ECL (simplified approach)	708,189	(134,925)	573,264
Intercompany receivables	Doubtful	Lifetime ECL - not credit impaired	6,878,540	-	6,878,540
Other receivables	Performing	12-month ECL	2,629,608	-	2,629,608
			<b>10,216,337</b>	<b>(134,925)</b>	<b>10,081,412</b>
<b>For the Company</b>					
<b>31 Dec. 2022</b>	<b>Internal credit rating</b>	<b>12-month or lifetime ECL</b>	<b>Gross carrying amount N'000</b>	<b>Loss allowance N'000</b>	<b>Net carrying amount N'000</b>
Trade receivables		Lifetime ECL (simplified approach)	2,299,830	(174,943)	2,124,887
Intercompany receivables	Doubtful	Lifetime ECL - not credit impaired	9,421,476	-	9,421,476
Call deposits	Performing	12-month ECL	1,247,615	-	1,247,615
			<b>12,968,921</b>	<b>(174,943)</b>	<b>12,793,978</b>
<b>31 Dec. 2021</b>	<b>Internal credit rating</b>	<b>12-month or lifetime ECL</b>	<b>Gross carrying amount N'000</b>	<b>Loss allowance N'000</b>	<b>Net carrying amount N'000</b>
Trade receivables		Lifetime ECL (simplified approach)	599,690	(27,069)	572,621
Intercompany receivables	Doubtful	Lifetime ECL - not credit impaired	7,628,618	-	7,628,618
Call deposits	Performing	12-month ECL	1,307,910	-	1,307,910
			<b>9,536,218</b>	<b>(27,069)</b>	<b>9,509,148</b>

- (i) For trade receivables, the company has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of these assets is presented based on their past due status in terms of the provision matrix. Notes 23.1 includes further details on the loss allowance for this asset. All of the company's financial assets are carried at amortised cost. The maximum exposure to credit risk at the reporting date is the carrying value of the financial assets in the statement of financial position.

The Group does not hold any collateral or other credit enhancements to cover this credit risk.

## Notes to the financial statements

### 5.2.4 Fair value of financial instruments

- (a) **Fair value of financial assets and financial liabilities that are measured at fair value on a recurring basis**  
The Group does not have financial assets and financial liabilities that are measured at fair value on a recurring basis.
- (b) **Fair value of financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required)**  
The directors consider that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

#### Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry Company, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in level 1. Instruments included in level 1 comprise primarily NSE equity investments classified as trading securities or available for sale.

#### Financial instruments in level 2

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

#### Financial instruments in level 3

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

## 6 Segment information

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chief Executive Officer.

An operating segment is a distinguishable component of the Company that earns revenue and incurs expenditure from providing related products or services (business segment), or providing products or services within a particular economic environment (geographical segment), and which is subject to risks and returns that are different from those of other segments.

The primary format for segment reporting is based on business segments. The business segments are determined by management based on the Company's internal reporting structure.

The Chief Executive Officer has determined that for the purposes of resource allocation and assessment of segment performance, the business and operating segments of the company is analysed based on the type of goods delivered by the company. Specifically, the company's reportable segments under IFRS 8 are local sales, related party sales and export sales.

The following is an analysis of the Company's revenue and results from continuing operations by reportable segment.

## Notes to the financial statements

## 6 Segment information (cont'd)

## The Group

	Segment Revenue		Segment Profit	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
Local Sales	84,747,887	47,404,652	11,433,711	19,328,024
Export Sales	2,076,250	-	1,598,712	-
Related party's sales	38,704	21,783	-	(8,073)
	<u>86,862,841</u>	<u>47,426,435</u>	<u>13,032,423</u>	<u>19,319,951</u>

## The Company

	Segment Revenue		Segment Profit	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
Local Sales	67,253,526	47,090,662	11,268,669	19,821,497
Export Sales	2,076,250	-	1,598,712	-
Related party's sales	38,704	21,783	-	(8,073)
	<u>69,368,480</u>	<u>47,112,445</u>	<u>12,867,382</u>	<u>19,813,424</u>

## 7 Revenue

	Group		Company	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
<b>Revenue comprises:</b>				
Sales of crude and refined products	80,986,852	47,401,583	69,325,486	47,087,593
Mill by-products	4,290	3,069	4,290	3,069
Sales of Fresh Fruit Bunches (FFB)	38,704	21,783	38,704	21,783
	<u>81,029,846</u>	<u>47,426,435</u>	<u>69,368,480</u>	<u>47,112,445</u>
<b>Geographical Market</b>				
Nigeria	78,953,596	47,426,435	67,292,230	47,112,445
Germany	2,076,250	-	2,076,250	-
	<u>81,029,846</u>	<u>47,426,435</u>	<u>69,368,480</u>	<u>47,112,445</u>
<b>Timing of revenue recognition</b>				
at a point in time	81,029,846	47,426,435	69,368,480	47,112,445
over time	-	-	-	-
	<u>81,029,846</u>	<u>47,426,435</u>	<u>69,368,480</u>	<u>47,112,445</u>

## Notes to the financial statements

	Group		Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>8 Cost of sales</b>				
Raw materials consumed	1,887,868	2,739,627	5,704,155	3,323,716
Upkeep of mature plantings, harvesting & laboratory expenses	6,403,432	4,687,760	10,874,316	4,370,513
Employee cost	7,197,911	3,608,566	4,935,160	3,478,594
Mill processing, refinery and packaging costs	12,187,803	5,515,941	8,195,365	5,145,690
Depreciation of property, plant and equipment	2,735,668	2,047,616	2,735,668	2,047,616
Depreciation of right-of-use assets	119,742	39,123	23,390	23,390
Repairs and maintenance	524,586	643,838	352,323	359,077
	<b>31,057,010</b>	<b>15,673,905</b>	<b>27,885,217</b>	<b>15,270,002</b>
<b>9 Administrative expenses</b>				
Clearing and handling	697,286	762,595	655,765	762,595
Office and housing expenses	436,646	181,262	338,827	173,128
Rent and rates	124,410	11,200	6,390	11,200
Repairs and maintenance	379,950	155,123	318,143	184,596
Gratuity expense (service cost)	78,884	97,298	59,601	96,078
Postage and telephone	102,440	33,949	21,211	19,401
Insurance	263,882	195,320	184,116	181,694
Legal and regulatory expenses	133,821	38,153	67,060	37,721
Audit fees	76,425	78,000	60,425	60,000
Professional and other consultancy fees	848,099	181,395	602,387	137,225
Donations	58,240	67,827	57,100	67,827
Subscription and licenses	190,056	105,082	114,560	89,261
Transport and travelling	3,758,681	2,093,649	3,274,463	1,994,355
Management fees (Note 14.1)	1,404,030	980,948	961,499	799,838
Security	475,337	284,110	331,399	261,218
Community development	130,480	47,060	130,480	47,060
Meeting, Entertainment and Corporate social responsibility (CSR)	216,522	119,928	167,743	116,248
Directors' fees	178,675	117,964	155,750	114,444
Staff costs	3,673,925	1,490,743	2,383,037	1,346,218
Depreciation of property, plant and equipment	1,303,803	570,692	303,675	344,449
Amortization of intangible assets	30,848	29,561	1,707	466
Bank charges	533,255	522,398	416,550	446,440
Long service award settlement gain /(loss) (Note 26.2)	12,955	(7,647)	12,955	(7,647)
Exchange losses	3,311,123	894,266	3,287,492	918,322
Provision for other charges and liabilities	1,620,899	-	581,589	-
Other taxes*	315,611	272,453	95,559	224,626
Other expenses/(income)	6,331	21,766	(30,009)	18,611
	<b>20,362,614</b>	<b>9,345,095</b>	<b>14,559,474</b>	<b>8,445,374</b>

\* Other taxes relates to levies and taxes paid to various government authorities.

The auditors did not render any other service to the group during the year ended 31 December 2022.

## Notes to the financial statements

	Group		Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>10 Selling and distribution expenses</b>				
Finished products (Road transport)	1,155,012	612,291	1,111,984	612,291
Selling expenses	635,224	135,434	371,759	38,111
	<b>1,790,236</b>	<b>747,725</b>	<b>1,483,743</b>	<b>650,402</b>
	The Group		The Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>11 Other gains and (losses)</b>				
Government grants	224,307	303,785	224,307	303,785
(Loss) / Gain on disposal of fixed assets	(61,407)	4,942	(61,407)	4,942
ECL Impairment in prior year	-	3,839	-	3,839
	<b>162,900</b>	<b>312,566</b>	<b>162,900</b>	<b>312,566</b>
<b>11.1 Other operating income/(losses)</b>				
Livestock sales	4,565	2,361	4,565	2,361
Scrap sales	731,139	867,078	356,747	468,622
Palm seedlings sales	(355,864)	(742,696)	(274,235)	(742,696)
Petrol and diesel sales	931,033	-	931,033	-
Rent and Hire	8,353	-	8,353	-
	<b>1,319,226</b>	<b>126,743</b>	<b>1,026,464</b>	<b>(271,714)</b>
<b>12 Finance cost</b>				
Interest on lease liabilities (Note 30.3)	119,843	41,249	41,249	41,249
Interest on loan	4,268,347	1,704,957	1,624,855	1,002,531
Interest on bond	3,313,248	-	3,313,248	-
Interest on overdrafts	643,818	469,339	70,834	364,119
Interest on defined benefit obligation	110,294	81,801	110,294	81,801
Interest on government grant (BOI)	36,225	282,636	36,225	282,636
	<b>8,491,775</b>	<b>2,579,982</b>	<b>5,196,705</b>	<b>1,772,336</b>
<b>13 Finance income</b>				
Interest on call deposit	4,671	-	4,671	-
Interest on fixed deposit	32,193	18,184	32,193	18,184
	<b>36,864</b>	<b>18,184</b>	<b>36,864</b>	<b>18,184</b>

## Notes to the financial statements

## 14 Profit before tax

Profit before taxation is stated after charging / (crediting) the following:

	Notes	The Group		The Company	
		31 Dec	31 Dec	31 Dec	31 Dec
		2022	2021	2022	2021
		N'000	N'000	N'000	N'000
Depreciation of property, plant and equipment	18	4,039,471	2,618,307	3,039,343	2,392,065
Depreciation of Right-of-use assets	19	119,742	39,123	23,390	23,390
Amortization of intangible assets	16	30,848	29,561	1,707	467
Directors remuneration	7	178,675	117,964	155,750	114,444
Auditors remuneration	7	76,425	78,004	60,425	60,000
Loss on disposal of fixed assets	11	(61,407)	(4,942)	(61,407)	4,942
Interest on loans, overdrafts etc.	27	8,381,481	2,498,181	5,196,705	1,772,336
Management fee	7	1,404,030	980,948	961,499	799,838
Technical knowhow	7	1,412,628	869,889	1,412,628	869,889
Seconded staff cost	7	867,641	908,409	867,641	908,409
Expected Credit Loss Allowance	23	212,561	117,496	(174,943)	-
Exchange loss	7	3,311,123	894,266	416,550	446,440
Gratuity expense (service cost)	26	103,207	97,298	59,601	96,078

## 14.1 Technical and Management service fees

The amount payable for Technical Knowhow and Management service agreement is based on applicable rates below. For the year ended 31 December, 2022 the fees inclusive of VAT amounting to N1.41 billion (2021: N0.87 billion) was recognised in these financial statements. The agreement was made with the approval of the National Office for Technology Acquisition and promotion (NOTAP). The NOTAP Agreement covers for 3 years from 01 January 2021 - 31 December 2023.

Management fees charged for the year of N 1.404 billion (2021: N0.981 billion) represents the value of management services provided by SIAT NV and restricted to a maximum of 3% of profit before tax based on agreement between the parties.

NOTAP Approved Items	NOTAP Certificate NO	Rates	Bases
Technical Knowhow	Cr006852	3%	Net Sales
Management Fee	Cr006852	Not exceeding 3%	Profit before tax (PBT)
Technology Knowhow- SIAT	CR006412	2%	Net Sales
Management Fee - SIAT	CR006412	Not exceeding 2%	Profit before tax (PBT)

	<b>The Group</b>		<b>The Company</b>	
	<b>31 Dec. 2022 N'000</b>	<b>31 Dec. 2021 N'000</b>	<b>31 Dec. 2022 N'000</b>	<b>31 Dec. 2021 N'000</b>
<b>15 Analysis of tax expense</b>				
Tax recognised in profit or loss	6,782,417	7,058,317	6,745,542	7,058,317
Tax recognised in other comprehensive income	(27,557)	122,119	(41,565)	70,038
	<u>6,754,860</u>	<u>7,180,436</u>	<u>6,703,977</u>	<u>7,128,355</u>
<b>15.1 Tax expenses</b>				
Income tax				
Current income tax	9,411,458	4,561,283	9,411,458	4,561,283
Education tax	975,695	699,669	938,830	699,669
Police trust fund	991	1,343	981	1,343
Tax under provision in prior years and paid during the year	-	27,792	-	27,792
	<u>10,388,144</u>	<u>5,290,087</u>	<u>10,351,269</u>	<u>5,290,087</u>
Deferred tax	<u>(3,605,727)</u>	<u>1,768,230</u>	<u>(3,605,727)</u>	<u>1,768,230</u>
	<u><b>6,782,417</b></u>	<u><b>7,058,317</b></u>	<u><b>6,745,542</b></u>	<u><b>7,058,317</b></u>
	<b>The Group</b>	<b>The Company</b>		
	<b>31 Dec.</b>	<b>31 Dec.</b>	<b>31 Dec.</b>	<b>31 Dec.</b>
	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
		<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
	<u><b>N'000</b></u>			
<b>Income taxes relating to continuing operations</b>				
<b>Income tax recognized in profit or loss</b>				
<b>Current tax</b>				
Company income tax payable	9,411,458	4,561,283	9,411,458	4,561,283
Education tax payable	975,695	699,669	938,830	699,669
Police trust fund tax payable	991	1,343	981	1,343
Under provision in prior period	-	27,792	-	27,792
	<u>10,388,144</u>	<u>5,290,087</u>	<u>10,351,269</u>	<u>5,290,087</u>
<b>Deferred tax</b>				
Deferred tax expense recognised in the current period	(3,605,727)	1,768,230	(3,605,727)	1,768,230
	<u>(3,605,727)</u>	<u>1,768,230</u>	<u>(3,605,727)</u>	<u>1,768,230</u>
<b>Total tax expense recognized in the current period relating to continuing operations</b>	<b>6,782,417</b>	<b>7,058,317</b>	<b>6,745,542</b>	<b>7,058,317</b>

## Notes to the financial statements

## 15.2 Effective tax reconciliation

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the basic tax rate of the Group as follows:

The income tax expense for the period can be reconciled to the accounting profit as follows:

	The Group				The Company			
	31 Dec. 2022 N'000	%	31 Dec. 2021 N'000	%	31 Dec. 2022 N'000	%	31 Dec. 2021 N'000	%
Profit before tax from continuing operations	19,814,840		26,378,270		19,612,923		26,879,814	
Income tax expense calculated at 30% of PBT	5,944,452	30%	7,913,481	30%	5,883,877	30%	8,063,944	30%
Effect of expenses that are not deductible in determining taxable profit	5,830,814	29%	919,454	3%	5,830,814	30%	919,454	3%
Effect of concessions (research and development and other allowances)	-	0%	(216,188)	-1%	-	0%	(216,188)	-1%
Education tax at 2.5% (2021: 2%) of assessable profits	975,695	5%	699,669	3%	938,830	5%	699,669	3%
Police trust fund at 0.0005% of PBT	991	0%	1,343	0%	981	0%	1,343	0%
Adjustments recognized in the current period in relation to the income tax for prior periods	-	0%	27,792	0%	-	0%	27,792	0%
Deferred tax expense	(3,605,727)	-18%	1,768,230	7%	(3,605,727)	-18%	1,768,230	7%
Tax adjustments (others)	(2,363,808)	-12%	(4,055,464)	-15%	(2,303,233)	-12%	(4,205,927)	-16%
<b>Income tax expense recognized in profit or loss</b>	<b>6,782,417</b>	<b>34%</b>	<b>7,058,317</b>	<b>27%</b>	<b>6,745,542</b>	<b>34%</b>	<b>7,058,317</b>	<b>26%</b>

## 15.3 Income tax recognized in other comprehensive Income

Deferred tax on remeasurement of defined benefit obligation

**Total income tax recognized in other comprehensive income**

(27,557)	122,119	(41,565)	70,038
<b>(27,557)</b>	<b>122,119</b>	<b>(41,565)</b>	<b>70,038</b>

## 16 Intangible assets

## 16.1 Other Intangible Assets

The Group	Computer software N'000	Total N'000
<b>Cost</b>		
At 1 January 2022	426,589	426,589
Reclassification	(5,126)	(5,126)
<b>At 31 December 2022</b>	<b>421,463</b>	<b>421,463</b>
<b>Amortization</b>		
At 1 January 2022	(276,833)	(276,833)
Charge during the year	(30,848)	(30,848)
Write -back of Depreciation	5,126	5,126
<b>At 31 December 2022</b>	<b>(302,555)</b>	<b>(302,555)</b>
<b>The Group</b>	<b>Computer software N'000</b>	<b>Total N'000</b>
<b>Balance brought forward</b>	<b>116,512</b>	<b>116,512</b>
Addition from consolidation	293,275	293,275
Addition from purchase	16,801	16,801
<b>At 31 December 2021</b>	<b>426,589</b>	<b>426,589</b>
<b>Amortization</b>		
<b>Balance brought forward</b>	<b>(247,272)</b>	<b>(247,272)</b>
Charge during the year	(29,561)	(29,561)
<b>At 31 December 2021</b>	<b>(276,833)</b>	<b>(276,833)</b>
<b>Carrying amount</b>		
At 31 December 2022	118,907	118,907
At 31 December 2021	149,755	149,755



## Notes to the financial statements

## 16 Intangible assets (Cont'd)

## The Company

	Computer software	Total
	N'000	N'000
<b>Cost</b>		
At 1 January 2021	116,512	116,512
Addition during the year	16,801	16,801
<b>At 31 December 2021</b>	<b>133,313</b>	<b>133,313</b>
Addition during the year	-	-
Reclassification	(5,126)	(5,126)
<b>At 31 December 2022</b>	<b>128,187</b>	<b>128,187</b>
<b>Amortization</b>		
At 1 January 2021	(116,438)	(116,438)
Charge during the year	(466)	(466)
<b>At 31 December 2021</b>	<b>(116,904)</b>	<b>(116,904)</b>
Write back of Depreciation	5,126	5,126
Charge during the year	(1,707)	(1,707)
<b>At 31 December 2022</b>	<b>(113,485)</b>	<b>(113,485)</b>
<b>Carrying amount</b>		
At 31 December 2022	<b>14,702</b>	<b>14,702</b>
<b>At 31 December 2021</b>	<b>16,409</b>	<b>16,409</b>

## Notes to the financial statements

## 17 Biological assets

## 17a Reconciliation of carrying amount

Biological assets consist of the fresh fruit bunches from the trees:

	Group		Company	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
<b>The Group</b>				
<b>At fair value (Fresh fruit bunches)</b>				
<b>At 1 January</b>	<b>15,236,322</b>	6,937,844	<b>12,784,291</b>	<b>6,937,844</b>
FFB from acquisition of subsidiary	-	1,336,095	-	-
Matured hectares	-	744,123	-	744,123
Fresh Fruit Bunches (FFB) Produced	1,120,467	1,039,645	1,179,146	1,039,645
Extraction rate	882,668	(334,816)	442,939	(334,816)
Cost (Upkeep cost, harvesting & Collection cost and Agric overhead costs)	(9,238,783)	(1,455,566)	(6,407,583)	(1,455,566)
Changes in fair value less costs to sell:	-			
Selling price	6,585,913	6,399,138	3,712,332	6,399,138
Contributory Asset Charge	(272,732)	(585,734)	(393,199)	(585,734)
Discount rate	27,428	39,657	(215,338)	39,657
Gains from subsidiary biological assets	-	1,115,936	-	-
<b>At 31 December</b>	<b>14,341,283</b>	<b>15,236,322</b>	<b>11,102,588</b>	<b>12,784,291</b>
The biological assets are analysed into:				
Non- current	-	-	-	-
Current	14,341,283	15,236,322	11,102,588	12,784,291
<b>At 31 December</b>	<b>14,341,283</b>	<b>15,236,322</b>	<b>11,102,588</b>	<b>12,784,291</b>
(Loss) / Gain on biological asset revaluation	(895,035)	5,846,447	(1,681,703)	5,846,447
Gains from of subsidiary biological assets	-	1,115,936	-	-
	<b>(895,036)</b>	<b>6,962,382</b>	<b>(1,681,703)</b>	<b>5,846,447</b>

The biological assets of the Group comprise fresh fruit bunches ('FFB') prior to harvest. The valuation model adopted by the company considers the present value of the net cash flows expected to be generated from the sale of products (CPO) from FFB. In estimating the net cash flows, management considered cash flows which were derived by estimating the expected yield from each plantation estate taking into consideration expected extraction rate and purchase price. The extraction rate adopted was based on management's experience and judgement while the purchase price is based on observable CPO selling price per ton.

The forecast growth rate was based on management's expectation and experience. Estimated cash flows derived was based on upkeep cost, harvesting/collection cost, overheads and other factory costs. Management estimated these costs based on historical trends. The net cash flow derived was discounted using the weighted average cost of capital (WACC) which reflects market participant's view.

In arriving at the reported fair value, management estimated the cost of disposing of the biological asset (incremental costs to take the asset to market, cost of engaging professionals to assist with the disposal process, and other transaction costs as management deemed necessary) and deducted these estimated costs from the fair value to arrive at the fair value less cost to sell.

## Notes to the financial statements

## 17a Reconciliation of carrying amount (cont'd)

As at 31 December 2022, none of the biological assets are pledged as securities for liabilities. The fair value measurement of the company's biological assets are categorised within Level 3 of the fair value hierarchy. If the FFB products selling price changes by 5%, profit or loss before tax for the group and company would have equally increased by N1.97 billion (company N1.66 billion) or decreased by N927 million (Company N612 million).

During the financial year, the group harvested 330,291.74 tons of FFB (2021: 291,033 tones) while the company harvested 229,992 tons of FFB (2021: 223,253 tons).

There were no transfers between all three (3) levels of the fair value hierarchy during the financial year.

At 31 December 2022, The Group's material biological asset consists only of palm trees coming from 6 existing estates (Obaretin, Cowan, Ologbo, Sakponba, Elele and Ubima):

The following information was used during valuation of its biological asset:

2022 sensitivity analysis: +/- 1% and +/- 0.5% change in extraction rate and discount rate respectively

Company		Extraction rate		
		21.10%	22.10%	23.10%
WACC	23.80%	9,566,791,929	10,597,208,337	11,627,624,746
	24.30%	9,558,376,719	10,587,850,699	11,617,324,678
	24.80%	9,550,004,574	10,578,541,043	11,607,077,513
	25.30%	9,541,675,100	10,569,278,933	11,596,882,766
	25.80%	9,533,387,909	10,560,063,935	11,586,739,961
Subsidiary		Extraction rate		
		16.80%	17.80%	18.80%
WACC	16.3%	2,624,088,895	2,943,870,907	3,259,828,678
	16.8%	2,615,361,518	2,934,190,666	3,249,198,325
	17.3%	2,606,738,617	2,924,626,201	3,238,695,024
	17.8%	2,598,218,060	2,915,175,153	3,228,316,186
	18.3%	2,589,797,781	2,905,835,230	3,218,059,297

Since no reliable market-based prices are available to value the biological asset, the calculation method used being called the income method determines the present value of expected net cash flows from the biological asset in its present location and condition, discounted at a current market-determined rate. Net cash flow that the asset is expected to generate in its most relevant market meaning at the earliest point at which a market exists being the price/ MT of FFB used to value the harvest net of cost of up keeping, harvesting, transporting and selling the fruits.

Any cash flows for financing the assets, taxation or re-establishing biological assets after harvest have been excluded. The assumptions applied in the valuation were an assumed CPO Malaysian Palm Oil price incremented by a factor taking into account Nigerian Market specificities, and a discount rate of 22% (2021: 13.9%) and the subsidiary uses 17.25% (2021:19.43%)

**Notes to the financial statements**

**17b Measurement of fair values:**

**Level 3 fair values**

The following table shows a breakdown of the total gains (losses) recognised in respect of Level 3 fair values:

<b>(Loss) / Gains on biological assets for the Group</b>	<b>31 Dec. 2022 ₦'000</b>	<b>31 Dec. 2021 ₦'000</b>
Change in fair value	(895,035)	6,962,382
<b>(Loss) / Gains on biological assets for the Company</b>	<b>31 Dec. 2022 ₦'000</b>	<b>31 Dec. 2021 ₦'000</b>
Change in fair value	(1,681,703)	5,846,447

**iii. Valuation techniques and significant unobservable inputs**

The following table shows the valuation techniques used in measuring Level 3 fair values, as well as the significant unobservable inputs used by the company. "

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
<b>Palm Trees (Fresh Fruit Bunches)</b>			
Palm trees older than 3 years (i.e. the age at which its Fresh fruit bunches (FFB) becomes mature for processing into CPO)	Discounted cash flows: The valuation model considers the present value of the net cash flows expected to be generated by the plantation. The cash flow projections include specific estimates for 6 months. The expected net cash flows are discounted using a risk adjusted discount rate.	<p>- <b>Estimated future market prices for CPO per ton</b> (2022: N972,083; 2021: N875,000).</p> <p>- <b>Estimated yields per hectare</b></p> <p>Obaretin (2022: 0.5–1.7, weighted average 1.4); Ologbo (2022: 0.9 – 2.0, weighted average 1.5); Cowan (2022: 0.6 – 1.7, weighted average 1.2); Sakponba (2022: 0.5 – 1.3, weighted average 1.0);</p> <p>Obaretin (2021: 0.6–1.9, weighted average 1.3); Ologbo (2021: 1.0–2.2, weighted average 1.6); Cowan (2021: 0.7–2.1, weighted average 1.4); Sakponba (2021: 0.14–0.81, weighted average 0.47);</p> <p>- <b>Estimated costs</b> (2022: 10.7% –13.8%, weighted average 12.2%; 2021: 10.7% – 13.8%, weighted average 12.2%).</p> <p>- <b>Risk-adjusted discount rate</b> (2022: 23.8% – 25.8%, weighted average 24.8%; 2021: 13.3% – 14.3%, weighted average 13.8%)</p>	The estimated fair value would increase (decrease) if: – the estimated CPO prices per ton were higher (lower); – the estimated yields per hectare were higher (lower); – the estimated harvest and transportation costs were lower (higher); or – the risk-adjusted discount rates were lower (higher).

**17c Risk management strategy related to agricultural activities**

The Company is exposed to the following risks relating to its plantations:

**i. Regulatory and environmental risks**

The group is subject to laws and regulations in various states in Nigeria where it operates. The company has established environmental policies and procedures aimed at compliance with local environmental and other laws. "

**ii. Supply and demand risk**

The group is exposed to risks arising from fluctuations in the price and sales volume of palm oil. When possible, the company manages this risk by aligning its harvest volume to market supply and demand. Management performs regular industry trend analyses for projected harvest volumes and pricing. "

**iii. Climate and other risks**

The group's plantations are exposed to the risk of damage from climatic changes, diseases, forest fires and other natural forces. The group has extensive processes in place aimed at monitoring and mitigating those risks, including regular forest health inspections and industry pest and diseases surveys. The company also takes out insurance. "

**17d Commitments for development or acquisition of biological assets**

The group has not entered into any contract during the financial year to acquire additional palm oil seedlings (2021: nil).

## Notes to the financial statements

## 18 Property, plant and equipment

Group	Bearer Plant N'000	Rubber Budwood N'000	Building N'000	Freehold Land N'000	Processing Equipment N'000	Heavy Duty Equipment N'000	Vehicles, Wheel & Tractors N'000	Furniture, Fixtures & Fittings N'000	Utilities N'000	Work-in- progress N'000	Total N'000
<b>Cost</b>											
<b>At 1 January 2022</b>	31,846,204	129,063	4,959,653	5,722,592	32,480,292	2,109,057	3,082,851	1,244,637	2,145,925	18,128,703	101,848,979
Additions	47,895	-	228,665	-	2,392,003	188,541	617,111	260,109	99,815	8,706,201	12,540,340
Reclassification	-	-	639,336	900,337	2,337,588	-	23,610	63,898	12,934	(3,977,702)	-
Write-off	(112,702)	-	-	-	-	-	-	-	-	(274,235)	(386,937)
Disposal	-	-	-	-	(553,046)	-	(68,710)	(30,337)	-	-	(652,092)
<b>At 31 December 2022</b>	<b>31,781,397</b>	<b>129,063</b>	<b>5,827,654</b>	<b>6,622,929</b>	<b>36,656,838</b>	<b>2,297,598</b>	<b>3,654,862</b>	<b>1,538,307</b>	<b>2,258,674</b>	<b>22,582,968</b>	<b>113,350,290</b>
<b>Accumulated depreciation</b>											
<b>At 1 January 2022</b>	(3,969,765)	(8,955)	(1,013,282)	-	(7,019,084)	(1,240,710)	(2,207,578)	(710,450)	(1,110,711)	-	(17,280,535)
Charge for the year	(1,215,746)	(4,297)	(162,629)	-	(1,951,874)	(127,313)	(332,301)	(120,783)	(124,526)	-	(4,039,470)
Write-off	43,214	-	-	-	-	-	-	-	-	-	43,214
Disposal	-	-	-	-	486,944	-	64,593	27,529	-	-	579,066
<b>At 31 December 2022</b>	<b>(5,142,297)</b>	<b>(13,252)</b>	<b>(1,175,911)</b>	<b>-</b>	<b>(8,484,014)</b>	<b>(1,368,023)</b>	<b>(2,475,287)</b>	<b>(803,704)</b>	<b>(1,235,237)</b>	<b>-</b>	<b>(20,697,726)</b>
Group	Bearer Plant N'000	Rubber Budwood N'000	Building N'000	Freehold Land N'000	Processing Equipment N'000	Heavy Duty Equipment N'000	Vehicles, Wheel & Tractors N'000	Furniture, Fixtures & Fittings N'000	Utilities N'000	Work-in- progress N'000	Total N'000
<b>Cost</b>											
<b>At 1 January 2021</b>	15,365,822	129,063	3,407,608	5,722,592	15,430,859	580,268	1,779,246	644,610	1,483,944	17,238,179	61,782,191
Additions from consolidation	6,453,649	-	1,301,511	-	8,749,534	1,420,133	960,356	439,800	633,877	16,107,609	36,066,469
Additions	-	-	60,592	-	1,297,507	85,221	414,198	86,510	33,294	3,410,810	5,388,132
Reclassification	10,026,733	-	189,942	-	7,002,393	23,435	24,227	102,668	1,709	(17,371,107)	-
Disposal	-	-	-	-	-	-	(95,176)	(28,951)	(6,899)	(1,256,787)	(1,387,813)
<b>At 31 December 2021</b>	<b>31,846,204</b>	<b>129,063</b>	<b>4,959,653</b>	<b>5,722,592</b>	<b>32,480,292</b>	<b>2,109,057</b>	<b>3,082,851</b>	<b>1,244,637</b>	<b>2,145,925</b>	<b>18,128,703</b>	<b>101,848,979</b>
<b>Accumulated depreciation</b>											
<b>At 1 January 2021</b>	(3,002,160)	(4,657)	(851,313)	-	(5,682,239)	(1,098,678)	(1,985,535)	(615,385)	(946,759)	-	(14,186,726)
Charge for the year	(967,605)	(4,298)	(161,969)	-	(1,336,845)	(142,032)	(316,137)	(114,208)	(170,180)	-	(3,213,274)
Disposal	-	-	-	-	-	-	94,094	19,143	6,228	-	119,464
<b>At 31 December 2021</b>	<b>(3,969,765)</b>	<b>(8,955)</b>	<b>(1,013,282)</b>	<b>-</b>	<b>(7,019,084)</b>	<b>(1,240,710)</b>	<b>(2,207,578)</b>	<b>(710,450)</b>	<b>(1,110,711)</b>	<b>-</b>	<b>(17,280,536)</b>
<b>Carrying amount</b>											
<b>31 December 2022</b>	<b>26,639,100</b>	<b>115,811</b>	<b>4,651,743</b>	<b>6,622,929</b>	<b>28,172,824</b>	<b>929,575</b>	<b>1,179,575</b>	<b>734,603</b>	<b>1,023,436</b>	<b>22,582,968</b>	<b>92,652,564</b>
<b>31 December 2021</b>	<b>27,876,439</b>	<b>120,108</b>	<b>3,946,371</b>	<b>5,722,592</b>	<b>25,461,208</b>	<b>868,347</b>	<b>875,273</b>	<b>534,187</b>	<b>1,035,214</b>	<b>18,128,703</b>	<b>84,568,443</b>

## Notes to the financial statements

<b>18.1</b>	<b>Amount recognized in income statement:</b>	<b>2022 N'000</b>	<b>2021 N'000</b>
	Annual depreciation expenses	4,039,470	3,213,274
	Pre-acquisition depreciation	-	(594,967)
	<b>Amount in Income statement</b>	<b>4,039,470</b>	<b>2,618,307</b>
	<b>Recognised as:</b>		
	Depreciation - Cost of sales	2,735,668	2,047,616
	Depreciation - Administrative	1,303,803	570,691
		<b>4,039,470</b>	<b>2,618,307</b>
<b>18.2</b>	<b>Reconciliation of acquisition of property, plant and equipment (PPE)</b>		
	The Company's PPE purchased during the year	-	9,441,979
	Post - acquisition additions from subsidiary	-	195,323
	<b>Total PPE acquired after acquiring the subsidiary</b>	<b>-</b>	<b>9,637,302</b>

**Notes to the financial statements**

**18.2 Reconciliation of acquisition of property, plant and equipment (PPE) (cont'd)**

**The Company**

	<b>Bearer Plant N'000</b>	<b>Rubber Budwood N'000</b>	<b>Building N'000</b>	<b>Freehold Land N'000</b>	<b>Processing Equipment N'000</b>	<b>Heavy Duty Equipment N'000</b>	<b>Vehicles, Wheel &amp; Tractors N'000</b>	<b>Furniture, Fixtures &amp; Fittings N'000</b>	<b>Utilities N'000</b>	<b>Work-in- progress N'000</b>	<b>Total N'000</b>
<b>Cost</b>											
<b>At 1 January 2022</b>	22,314,864	129,062	3,658,142	5,722,592	23,730,759	688,924	2,122,495	804,837	1,518,938	4,965,821	65,656,434
Additions	-	-	209,315		2,367,537	188,541	412,435	80,403	75,815	6,107,934	9,441,979
Reclassification	-	-	639,336	900,337	1,150,960			63,898	12,934	(2,767,465)	-
Write off										(274,235)	(274,235)
Disposal	-	-	-	-	(553,046)	-	(68,710)	(30,337)	-		(652,092)
<b>At 31 December 2022</b>	<b>22,314,864</b>	<b>129,062</b>	<b>4,506,793</b>	<b>6,622,929</b>	<b>26,696,211</b>	<b>877,465</b>	<b>2,466,220</b>	<b>918,801</b>	<b>1,607,687</b>	<b>8,032,055</b>	<b>74,172,086</b>
<b>Accumulated depreciation</b>											
<b>At 1 January 2022</b>	(3,448,418)	(8,955)	(689,400)	(14,643)	(4,760,868)	(489,888)	(1,369,623)	(396,015)	(774,245)	-	(11,952,055)
Charge for the year	(835,736)	(4,297)	(119,129)	-	(1,632,120)	(40,401)	(223,113)	(95,668)	(88,878)	-	(3,039,343)
Disposal	-	-	-	-	486,944	-	64,593	27,529	-		579,066
<b>At 31 December 2022</b>	<b>(4,284,154)</b>	<b>(13,252)</b>	<b>(808,529)</b>	<b>(14,643)</b>	<b>(5,906,044)</b>	<b>(530,289)</b>	<b>(1,528,143)</b>	<b>(464,154)</b>	<b>(863,123)</b>	<b>-</b>	<b>(14,412,332)</b>
<b>Cost</b>											
<b>At 1 January 2021</b>	15,365,822	129,062	3,407,608	5,722,592	15,430,859	580,268	1,779,246	644,610	1,483,944	17,238,179	61,782,190
Additions	-	-	60,592	-	1,297,507	85,221	414,198	86,510	33,285	3,215,487	5,192,799
Reclassification	6,949,042	-	189,942	-	7,002,393	23,435	24,227	102,668	1,709	(14,293,416)	-
Disposal	-	-	-	-	-	-	(95,176)	(28,951)	-	(1,194,429)	(1,318,555)
<b>At 31 December 2021</b>	<b>22,314,864</b>	<b>129,062</b>	<b>3,658,142</b>	<b>5,722,592</b>	<b>23,730,759</b>	<b>688,924</b>	<b>2,122,495</b>	<b>804,837</b>	<b>1,518,938</b>	<b>4,965,821</b>	<b>65,656,434</b>
<b>Accumulated depreciation</b>											
<b>At 1 January 2021</b>	(2,700,329)	(4,657)	(572,077)	(13,351)	(3,727,631)	(443,694)	(1,247,920)	(324,042)	(638,925)	-	(9,672,626)
Charge for the year	(748,089)	(4,298)	(117,323)	(1,292)	(1,033,237)	(46,194)	(215,797)	(91,115)	(135,320)	-	(2,392,664)
Disposal	-	-	-	-	-	-	94,094	19,142	-		113,236
<b>At 31 December 2021</b>	<b>(3,448,418)</b>	<b>(8,955)</b>	<b>(689,400)</b>	<b>(14,643)</b>	<b>(4,760,868)</b>	<b>(489,888)</b>	<b>(1,369,623)</b>	<b>(396,015)</b>	<b>(774,245)</b>	<b>-</b>	<b>(11,952,054)</b>
<b>Carrying amount</b>											
<b>31 December 2022</b>	<b>18,030,710</b>	<b>115,810</b>	<b>3,698,263</b>	<b>6,608,286</b>	<b>20,790,167</b>	<b>347,175</b>	<b>938,076</b>	<b>454,647</b>	<b>744,565</b>	<b>8,032,055</b>	<b>59,759,754</b>
<b>31 December 2021</b>	<b>18,866,446</b>	<b>120,107</b>	<b>2,968,742</b>	<b>5,707,949</b>	<b>18,969,891</b>	<b>199,035</b>	<b>752,872</b>	<b>408,822</b>	<b>744,693</b>	<b>4,965,821</b>	<b>53,704,380</b>

During the course of the financial year, the group disposed some of its capital work in progress items of about NGN0.274 billion (2021: N1.25 billion), while the company disposed of its capital work in progress of about NGN0.247 billion (2021:N1.19 billion) which includes palm seedlings that the company determined were not viable for cultivation.

Construction work in progress as at 31 December 2022 mainly comprises of new palm oil refinery and fractionating plant, immature plantations and nursery as well as land being acquired with the intention of constructing a new factory on the site.

## Notes to the financial statements

**18.1 Reclassification**

This refers to the reclassification of completed assets from work-in-progress to their respective asset class within the Property, Plant and Equipment balance.

**18.2 Assets pledged as security**

As at 31 December 2022, some borrowings were secured by a negative pledge on all the assets of the company. See Note 27 for details.

**19 Right-of-use assets**

	Group		Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>Cost</b>				
<b>At 1 January</b>	5,485,632	1,671,236	1,671,236	1,671,236
Addition from consolidation	-	3,814,396	-	-
<b>At 31 December</b>	<b>5,485,632</b>	<b>5,485,632</b>	<b>1,671,236</b>	<b>1,671,236</b>
<b>Accumulated Depreciation</b>				
<b>At January</b>	(1,475,773)	(1,356,031)	(70,170)	(46,780)
Pre-acquisition depreciation	-	(80,619)	-	-
Charge for the year	(119,742)	(39,123)	(23,390)	(23,390)
<b>At 31 December</b>	<b>(1,595,515)</b>	<b>(1,475,773)</b>	<b>(93,560)</b>	<b>(70,170)</b>
<b>Carrying amount</b>				
<b>At 31 December</b>	<b>3,890,117</b>	<b>4,009,859</b>	<b>1,577,676</b>	<b>1,601,066</b>

The group leases lands at Ologbo, Obaretin, Cowan, and Sakpoba in both Edo & Delta States, and Ubima and Elele in Rivers State.

The Company leases land at Ologbo, Obaretin, Cowan and Sakpoba. The leases typically run for a period of 99 years, with no extension options, since these leases run the maximum lease life allowable by the government (i.e. 99 years). Lease payments are renegotiated every five years to reflect market rentals.

These leases were entered into many years ago by the company. Previously, these leases were classified as finance leases under IAS 17.

The Company has another leased land at Ologbo with a contract term of 99 years, however, this lease is of low-value. Therefore, the company has elected not to recognise a right-of-use asset and lease liability for this lease. "

The amounts recognised in profit/(loss) in relation to leases has been presented in note 8 and the extension options for the leases has been presented in note 20.

The maturity analysis of lease liabilities is presented in Note 30.2.



## Notes to the financial statements

### 20 Extension options for leases

The Company assesses at lease commencement date whether it is reasonably certain to exercise extension options. The Company assesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

The extension option has not been considered for the computation of the lease liabilities because there is no reasonable certainty nor enforceability backing such extension.

### 21 Investment in Subsidiary

#### 21.1 Composition of the Group

The Parent company acquired a subsidiary in 2021. There was no new acquisition in 2022.

Set out below are the details of the subsidiary held directly by the Company from 2021:

Name of the Subsidiary	Country of incorporation and principal place of business	Principal activity	Proportion of ownership interests held by the Company at period-end 31 December 2022
Siat Nigeria Limited	Nigeria	SIAT (NIGERIA) LIMITED specializes in the cultivation of oil palms and in the extraction of crude palm oil. The Company supplies oil of high quality specifications to its customers and assures reliability of supply of its products all year round. The Company operates from two estates in Rivers State, Ubima and Elele Estates.	100%

## Notes to the financial statements

**21.2 Acquisition of SIAT Nigeria Limited for NGN 23 billion in 2021.**

On 31 October 2021, the parent company acquired 100% of the equity instruments of Siat Nigeria Limited which was made to strategically improve the performance of the group.

Details of the business transaction for 2021 financial year:

**Net Asset acquired**

	<b>N'000</b>
Fair value of consideration transferred:	
Amount settled in cash	3,008,573
Amount payable in future	<u>19,991,427</u>
<b>Total Consideration</b>	<b><u>23,000,000</u></b>
<b>Recognised amounts of identifiable net assets:</b>	
Intangible Asset	135,399
Right of Use Assets	2,505,146
PPE	<u>30,067,670</u>
<b>Total Non-current assets</b>	<b><u>32,708,215</u></b>
Inventory	1,062,388
Trade and other receivables	2,919,061
Deferred income	22,141
Biological assets	1,336,091
Cash and cash equivalent	<u>934,456</u>
<b>Total current assets</b>	<b><u>6,274,137</u></b>
<b>Total Assets</b>	<b><u>38,982,352</u></b>
Long-term Borrowings	(17,212,643)
Lease Liability - Non- Current	(756,438)
Retirement Obligation	(339,071)
Trade & Other Payables	(6,850,937)
Short-term Borrowings	(3,647,990)
Lease Liability - Current	(1,618,997)
Bank Overdraft	<u>(3,405,107)</u>
<b>Total Liabilities</b>	<b><u>(33,831,183)</u></b>
<b>Net Asset acquired</b>	<b><u>5,151,169</u></b>
<b>Acquisition Reserves (Excess of Consideration over net assets acquired)</b>	<b><u>17,848,831</u></b>
<b>Acquisition expenses</b>	<b><u>894,727</u></b>

**21.3 Identifiable net assets**

The carrying amount of the net assets as at 31 October 2021 were deemed to be the fair value of the net assets as at the time of the transaction.

## Notes to the financial statements

### 21.4 Acquisition-related costs

In 2021, acquisition-related costs amounting to NGN 894.7 million were not included as part of consideration and have been recognised as an expense in the consolidated statement of profit or loss, as part of other expenses.

### 21.5 Acquisition Reserves

In 2021, the excess of acquisition cost to net assets of NGN18 billion is primarily from growth expectations, and expected future profitability, group and expected cost synergies. The excess will be booked as reserves since the acquired entity and the company are under the same control of Siat NV. This treatment is not covered by IFRS 3, hence the management uses predecessor value method.

### 21.6 Acquisition of subsidiary - Net cash

	31-Dec-22 N ' 000	31-Dec-21 N ' 000
Cash paid for the acquisition of Siat Nigeria Limited	-	3,008,573
Cash and Cash Equivalent from Siat Nigeria Limited	-	2,470,651
<b>Net cash from acquisition</b>	<b>-</b>	<b>5,479,224</b>

21.7 The outstanding balance from acquisition of the subsidiary was paid in full in August 2022.

### 21.8 Summary of the subsidiary financial statements for the year ended 31 December:

	31-Dec-22 N '000	31-Dec-21 N '000
<b>Non -current asset:</b>		
Intangible asset	104,205	133,346
Property, plant and equipment	31,360,466	30,864,062
Right to use assets	2,312,443	2,408,794
<b>Total non-current assets</b>	<b>33,777,113</b>	<b>33,406,202</b>
<b>Current asset</b>		
Inventory	2,228,316	276,303
Trade and other receivables	2,076,708	2,452,027
Biological assets	3,238,695	3,298,417
Cash & cash equivalents	1,371,228	110,641
<b>Total current assets</b>	<b>8,914,947</b>	<b>6,137,388</b>
<b>Total Assets</b>	<b>42,692,060</b>	<b>39,543,590</b>
Equity	5,018,047	4,809,868
<b>Non-current liabilities</b>		
Borrowings	15,966,860	16,965,385
Employee benefit obligation	264,762	251,513
Lease liability	775,642	2,325,248
<b>Total non-current liabilities</b>	<b>17,007,264</b>	<b>19,542,146</b>

## Notes to the financial statements

## 21.8 Summary of the subsidiary financial statements for the year ended 31 December (Cont'd)

	31-Dec-22 N '000	31-Dec-21 N '000
<b>Current liabilities:</b>		
Trade & Other payables	15,086,436	8,819,090
Borrowings	1,783,084	2,642,512
Overdraft	2,206,610	3,710,018
Company Income Tax	36,865	-
Lease liability	1,553,755	19,955
<b>Total current liabilities</b>	<b>20,666,750</b>	<b>15,191,575</b>
<b>Total Liabilities and Equity</b>	<b>42,692,060</b>	<b>39,543,590</b>
Revenue	17,517,933	11,856,163
Cost of sales	(8,932,009)	(4,884,572)
<b>Gross Profit</b>	<b>8,585,924</b>	<b>6,971,591</b>
Other Income	412,010	1,845,428
Admin & Selling Expenses	(5,500,903)	(4,749,179)
Finance Cost	(3,295,069)	(3,712,441)
<b>Net operating profit</b>	<b>201,961</b>	<b>355,400</b>
Tax expense	(36,875)	-
<b>After tax profit</b>	<b>165,086</b>	<b>355,400</b>

## 22 Inventories

	Group		Company	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
	N'000	N'000	N'000	N'000
Supplies (Spares)	3,592,096	5,300,510	3,023,868	2,755,982
Finished Goods	414,639	698,496	319,470	576,673
Goods in Transit	418,124	961,069	385,554	884,087
Allowance for obsolete spares	(297,123)	(2,764,153)	(297,123)	(297,123)
	<b>4,127,736</b>	<b>4,195,922</b>	<b>3,431,769</b>	<b>3,919,619</b>

Recognised as an expense in the financial statements are engineering spares used for production of N1,770.07m (2021: N1,347.68m) in respect of continuing operations. The cost of inventories reversed during the year as a result of previous write-down is N2.46 billion (2021: nil).

There were no inventories pledged as securities during the financial year (2021: Nil)

## Notes to the financial statements

23	Trade and other receivables	Group		Company	
		31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
	<b>Financial instruments</b>				
	Trade receivables	2,190,630	708,189	2,299,830	599,690
	Allowance for expected credit losses (Note 23.2)	(53,643)	(134,925)	(174,943)	(27,069)
		<b>2,136,987</b>	<b>573,264</b>	<b>2,124,887</b>	<b>572,621</b>
	<b>Other receivables</b>				
	Intercompany receivables (Note 35)	3,392,197	6,878,540	9,421,476	7,628,618
	Allowance for expected credit losses	(83,682)	-	-	-
		<b>5,445,502</b>	<b>7,451,804</b>	<b>11,546,363</b>	<b>8,201,239</b>
	Unclaimed dividend	882,436	696,236	882,436	696,236
	<b>Non-Financial Instruments</b>				
	Sundry debtors	404,647	1,449,360	209,766	452,747
	Payment in advance	401,578	484,012	155,413	158,927
		<b>806,225</b>	<b>1,933,372</b>	<b>365,179</b>	<b>611,674</b>
			<b>10,081,41</b>		
	<b>Total trade and other receivables</b>	<b>7,134,163</b>	<b>2</b>	<b>12,793,978</b>	<b>9,509,148</b>

## 23.1 Trade receivables

The average credit period granted to customers is 30 days. No interest is charged on overdue receivables.

The group does not hold any collateral for trade receivables. The group measures the loss allowance for trade receivables at an amount equal to lifetime ECL. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date. The company has recognised a loss allowance of 100 per cent against all receivables over 365 days past due because historical experience has indicated that these receivables are generally not recoverable.

There has been no change in the estimation techniques or significant assumptions made during the current reporting year. The group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over two years past due, except where there is adequate security. None of the trade receivables that have been written off are subject to enforcement activities. Trade receivables are considered to be past due when they exceed the credit period granted.

The group uses an allowance matrix to measure the ECLs of trade receivables from customers. Loss rates are calculated using a 'roll rate' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Roll rates are calculated based on the following common credit risk characteristics – geographic region, age of customer relationship and type of product purchased.

## Notes to the financial statements

## 23.2 Allowance for expected credit loss

The following table details the risk profile of trade receivables based on the group's provision matrix. As the group's historical credit loss experience does not show significantly different loss patterns for different customer segments, the provision for loss allowance based on past due status is not further distinguished between the company's different customer base:

31-Dec-22		Trade receivables and intercompany accounts days past due				
		1-30 days	31-60 days	61-90 days	91-180 days	>180 days
The group						Total
Expected credit loss rate		4%	8%	8%	8%	8%
Estimated total gross carrying amount at default (N'000)		5,462,429	35,176	9,013	72,164	4,046
Expected credit loss (N'000)		(128,273)	(2,645)	(678)	(5,425)	(305)
		<b>5,334,156</b>	<b>32,531</b>	<b>8,335</b>	<b>66,739</b>	<b>3,741</b>
						<b>5,445,502</b>
31-Dec-21						
Expected credit loss rate		2%	4%		5%	10%
Estimated total gross carrying amount at default (N'000)		7,577,753	2,776	-	575	5,625
Expected credit loss (N'000)		(134,236)	(108)	-	(31)	(550)
		<b>7,443,517</b>	<b>2,668</b>	<b>-</b>	<b>544</b>	<b>5,075</b>
						<b>7,451,804</b>
The Company		Trade receivables days past due				
		1-30 days	31-60 days	61-90 days	91-180 days	>180 days
31-Dec-22						Total
Expected credit loss rate		1%	8%	8%	8%	8%
Estimated total gross carrying amount at default (N'000)		11,600,909	35,176	9,013	72,163	4,045
Expected credit loss (N'000)		(165,891)	(2,645)	(678)	(5,425)	(305)
		<b>11,435,018</b>	<b>32,531</b>	<b>8,335</b>	<b>66,738</b>	<b>3,740</b>
						<b>11,546,363</b>
31-Dec-21						
Expected credit loss rate		0.3%	4%		5%	10%
Estimated total gross carrying amount at default (N'000)		8,219,332	2,776		575	5,625
Expected credit loss (N'000)		(26,381)	(108)		(31)	(550)
		<b>8,192,951</b>	<b>2,668</b>	<b>-</b>	<b>544</b>	<b>5,075</b>
						<b>8,201,239</b>

Loss rates are based on actual credit loss experience over the past four years. These rates are multiplied by scalar factors to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the company's view of economic conditions over the expected lives of the receivables.

Scalar factors are based on actual and forecast gross domestic product (agriculture industry specific), inflation rate and forex rates. These scalar factors are as follows: 1.23 (2021: 1.23) for downside, 2.54 (2021: 2.54) for baseline and 2.50 (2021:2.50) for upside.

## Notes to the financial statements

## 23.2 Allowance for expected credit loss (cont'd)

The following table shows the movement in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach set out in IFRS 9:

	Collectively assessed N'000	Individually assessed N'000	Total N'000
<b>The Group</b>			
<b>Balance as at 1 January 2022</b>	131,877	3,048	134,925
Net remeasurement of loss allowance	(8,714)	-	(8,714)
	<b>123,163</b>	<b>3,048</b>	<b>126,211</b>
Change in loss allowance due to new trade receivables originated net of those derecognised due to settlement	11,114	-	11,114
<b>Balance as at 31 December 2022</b>	<b>134,277</b>	<b>3,048</b>	<b>137,325</b>
<b>Balance as at 1 January 2021</b>	10,542	3,048	13,590
Net remeasurement of loss allowance	-	-	-
	<b>10,542</b>	<b>3,048</b>	<b>13,590</b>
Change in loss allowance due to new trade receivables originated net of those derecognised due to settlement	121,335	-	121,335
<b>Balance as at 31 December 2021</b>	<b>131,877</b>	<b>3,048</b>	<b>134,925</b>
	Collectively assessed N'000	Individually assessed N'000	Total N'000
<b>The Company</b>			
<b>Balance as at 1 January 2022</b>	24,021	3,048	27,069
Net remeasurement of loss allowance	-	-	-
	<b>24,021</b>	<b>3,048</b>	<b>27,069</b>
Change in loss allowance due to new trade receivables originated net of those derecognised due to settlement	174,943	-	174,943
<b>Balance as at 31 December 2022</b>	<b>198,964</b>	<b>3,048</b>	<b>202,012</b>
<b>Balance as at 1 January 2021</b>	24,021	3,048	27,069
Net remeasurement of loss allowance	-	-	-
	<b>24,021</b>	<b>3,048</b>	<b>27,069</b>
Change in loss allowance due to new trade receivables originated net of those derecognised due to settlement	-	-	-
<b>Balance as at 31 December 2021</b>	<b>30,117</b>	<b>3,048</b>	<b>27,069</b>

The increase in loss allowance is mainly attributable to the total increase in the gross carrying amounts of trade receivables. The increase in the gross carrying amount of more than 30 days past due for the company's customers in comparison with the prior year contributed to the increase in loss allowance. The methodology for the calculation of ECL is the same as described in the last annual financial statements.

The group's exposure to credit and market risks related to trade and other receivables are disclosed in Note 5.1.

## Notes to the financial statements

**23.2 Allowance for expected credit loss (cont'd)**

The impairment loss as at 31 December 2022 relates to several customers that are not expected to be able to pay their outstanding balances, mainly due to economic circumstances. The Company believes that the unimpaired amounts that are past due are still collectible, based on historical payment behaviour and extensive analysis of the underlying customers' credit ratings. The impairment loss is included in administrative expenses.

"Based on historical default rates, the Company believes that, apart from the above, no additional impairment allowance is necessary in respect of trade receivables past due. As at the date of the approval of the financial statements.

All trade receivables are denominated in Nigerian Naira.

	The Group		The Company	
	31-Dec-22 N '000	31-Dec-21 N '000	31-Dec-22 N '000	31-Dec-21 N '000
<b>24 Cash and cash equivalents</b>				
Cash and bank balances	9,366,746	20,791,122	8,011,747	21,558,000
Cash deposits	444,531	1,289,771	428,302	412,253
Short term deposits	293,401	283,704	293,401	283,704
<b>Cash and cash equivalents in the statement of financial position</b>	<b>10,104,678</b>	<b>22,364,597</b>	<b>8,733,450</b>	<b>22,253,957</b>
Bank overdrafts	(2,235,756)	(5,655,259)	(29,145)	(1,945,241)
<b>Cash and cash equivalents in the statement of cashflows</b>	<b>7,868,922</b>	<b>16,709,338</b>	<b>8,704,305</b>	<b>20,308,716</b>

Short term deposits represent Presco workers gratuity investment.

The Group assessed the cash and cash equivalents to determine their expected credit loss. Based on this assessment it was identified that the expected losses on cash as at 31 December, 2022 is insignificant, as the loss rate is deemed immaterial.

**25 Share capital and share premium****25.1 Share capital**

	The Group		The Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>Authorised</b>				
1,100,000,000 Ordinary shares at 50kobo each	550,000	550,000	550,000	550,000
<b>Issued and fully paid up capital</b>				
1,000,000,000 Ordinary shares at 50kobo each	500,000	500,000	500,000	500,000
<b>25.2 Share premium</b>	<b>1,173,528</b>	<b>1,173,528</b>	<b>1,173,528</b>	<b>1,173,528</b>

**26 Defined benefit obligation****26.1 Defined contribution plans**

The employees of the group are members of a state-managed retirement benefit plan operated by the government of Nigeria (Pension Reform Act 2014). The Company is required to contribute a specified percentage of payroll costs to the retirement benefit scheme to fund the benefits. The only obligation of the Company with respect to the retirement benefit plan is to make the specified contributions.



## Notes to the financial statements

**26.2 Defined benefit plans**

The group operated a defined benefit / staff gratuity/ terminal benefit plan where qualifying employees receive a lump sum payment based on the number of years served after an initial qualifying period on date of retirement. The plan is partly funded and plan assets are managed externally by Zenith Bank.

The defined benefit plan exposed the company to actuarial risk such as investment risk, interest rate risk, longevity risk and salary risk.

Investment Risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on plan asset is below this rate, it will create a plan deficit. Currently, the plan has a relatively balanced investment in fixed-income investments. Due to the long-term nature of the plan liabilities, the trustees of the fund consider it appropriate that a reasonable portion of the plan assets should be invested in fixed-income investments to leverage on the return generated by the fund.
Interest risk	A decrease in the bond interest rate will increase the plan liability but this will be partially offset by an increase in the return on the plan's fixed-income investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.
Salary risk	The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.
Inflation Risk	The group defined benefits obligation are linked to inflation, and higher inflation will lead to higher liabilities.

The group recognises provision for post-employment benefits for its permanent employees in accordance with the statute. The provision is based on an actuarial calculation by an independent actuary using the "projected Unit Credit Method". Post employment benefit recognised by the group amounted to approximately N1.4 billion as at December 2022 (2021: N1.1 billion) while that of the company amounted to N1.1 billion as at 31 December 2022 (2021: N826 million)

**Amount recognised in the statement of financial position**

	The Group		The Company	
	31-Dec-22 N ' 000	31-Dec-21 N ' 000	31-Dec-22 N ' 000	31-Dec-21 N ' 000
Retirement Benefit	1,166,273	921,352	925,854	701,969
Gratuity	94,482	74,411	94,482	74,411
Long service award	90,516	82,034	66,173	49,904
Present value of funded obligations "fair value assets	<u>1,351,271</u>	<u>1,077,797</u>	<u>1,086,509</u>	<u>826,284</u>

## Notes to the financial statements

## 26.2 Defined benefit plans (cont'd)

The amount recognise in the statements of comprehensive income in respect of these defined benefits scheme and plan are as follows:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N ' 000	N ' 000	N ' 000	N ' 000
Service Cost	103,207	157,726	59,601	96,078
Interest Cost	114,335	108,306	110,294	81,801
	<u>217,542</u>	<u>266,032</u>	<u>169,895</u>	<u>177,879</u>

The actuarial gain or loss from long service award settlement are as follows:

Long service award settlement gain /(loss)	12,955	(7,647)	12,955	(7,647)
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## Remeasurements through the Other Comprehensive Income (OCI)

	The Group		The Company	
	31-Dec-21	31-Dec-20	31-Dec-21	31-Dec-20
	N ' 000	N ' 000	N ' 000	N ' 000
Actuarial loss - obligation from experience adjustment	48,649	125,477	34,840	125,088
Actuarial (gain)/loss - obligation from economic assumptions	40,547	(501,228)	93,052	(340,589)
Remeasurement of the net defined benefit liability	<u>(4,406)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Amount recognised in OCI</b>	<b><u>84,790</u></b>	<b><u>(375,751)</u></b>	<b><u>127,892</u></b>	<b><u>(215,501)</u></b>

## Reconciliation of Benefit Obligations

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N ' 000	N ' 000	N ' 000	N ' 000
As 1 January 2022	1,077,797	938,705	826,284	938,705
Opening benefits obligation from subsidiary	-	341,846	-	-
Current service cost (employer)	103,207	163,731	59,601	96,078
Interest cost	145,994	108,306	110,294	81,801
Actuarial Loss in experience	48,649	125,477	34,840	125,088
Remeasurements of the net defined benefit liability	<u>(4,406)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Actuarial Loss /(Gain) in assumptions	40,547	(501,228)	93,052	(340,589)
Settlement (Gain)/(Loss) on long service award	12,955	(7,647)	12,955	(7,647)
Benefits paid	<u>(73,472)</u>	<u>(91,393)</u>	<u>(50,517)</u>	<u>(67,152)</u>
<b>Benefit obligation as at 31 December</b>	<b><u>1,351,271</u></b>	<b><u>1,077,797</u></b>	<b><u>1,086,509</u></b>	<b><u>826,284</u></b>

## Notes to the financial statements

## 26.2 Defined benefit plans (cont'd)

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

## The Group

## Employee benefit type

As at 31 December 2022		Main result	+1%	-1%
	Discount rate	N'000	N'000	N'000
Retirement		(1,166,273)	(1,100,188)	(1,233,195)
<b>Change</b>			<b>6%</b>	<b>5.7%</b>
Long Service Awards		(90,516)	(91,830)	(103,848)
<b>Change</b>			<b>1.5%</b>	<b>-14.7%</b>
Gratuity		(94,482)	(91,311)	(97,946)
<b>Change</b>			<b>-3.4%</b>	<b>7.3%</b>
<b>Total</b>		<b>(1,351,271)</b>	<b>(1,283,329)</b>	<b>(1,434,989)</b>
	Discount rate		-5.0%	6.2%

		Main result	+1%	-1%
	Salary increase rate	N'000	N'000	N'000
Retirement		1,166,273	(1,213,321)	(1,086,359)
<b>Change</b>			<b>-204.0%</b>	<b>-193.1%</b>
Long Service Awards		90,516	(103,736)	(91,848)
<b>Change</b>			<b>-214.6%</b>	<b>-201.5%</b>
Gratuity		94,482	(97,405)	(91,772)
<b>Change</b>			<b>-203.1%</b>	<b>-197.1%</b>
<b>Total</b>		<b>1,351,271</b>	<b>(1,414,462)</b>	<b>(1,269,979)</b>
	Salary increase rate		-204.7%	-194.0%

As at 31 December 2021		Main result	+1%	-1%
	Discount rate	N'000	N'000	N'000
Retirement		(921,352)	(1,100,188)	(719,459)
<b>Change</b>			<b>19.4%</b>	<b>-21.9%</b>
Long Service Awards		(113,367)	(99,489)	(110,609)
<b>Change</b>			<b>12.2%</b>	<b>2.4%</b>
Gratuity		(74,411)	(71,990)	(77,045)
<b>Change</b>			<b>-3.3%</b>	<b>7.0%</b>
<b>Total</b>	Discount rate	<b>(1,109,130)</b>	<b>(1,271,667)</b>	<b>(907,113)</b>
			14.7%	-18.2%

## Notes to the financial statements

## 26.2 Defined benefit plans (cont'd)

		Main result	+1%	-1%
		N'000	N'000	N'000
Retirement	Salary increase rate	(921,352)	(242,536)	(200,505)
Change			-73.7%	-78.2%
Long Service Awards		(113,367)	(33,596)	(29,290)
Change			-70.4%	-74.2%
Gratuity		(74,411)	(76,668)	(72,309)
Change			3.0%	-2.8%
Total		(1,109,130)	(352,800)	(302,104)
	Salary increase rate		-68.2%	-72.8%
<b>The Company</b>				
<b>Employee benefit type</b>				
<b>As at 31 December 2022</b>				
		Main result	+1%	-1%
		N'000	N'000	N'000
Retirement	Discount rate	(925,854)	(881,515)	(976,327)
Change			-4.8%	5.5%
Long Service Awards		(66,173)	(62,481)	(70,284)
Change			-5.6%	6.2%
Gratuity		(94,482)	(91,311)	(97,946)
Change			-3.4%	3.7%
Total		(1,086,509)	(1,035,307)	(1,144,557)
	Discount rate		-4.7%	5.3%
		Main result	+1%	-1%
		N'000	N'000	N'000
Retirement	Salary increase rate	(925,854)	(970,785)	(885,854)
Change			4.9%	-4.3%
Long Service Awards		(66,173)	(70,140)	(62,558)
Change			6.0%	-5.5%
Gratuity		(94,482)	(97,405)	(91,772)
Change			3.1%	-2.9%
Total		(1,086,509)	(1,138,330)	(1,040,184)
	Salary increase rate		4.8%	-4.3%

## Notes to the financial statements

## 26.2 Defined benefit plans (cont'd)

As at 31 December 2021		Main result	+1%	-1%
	Discount rate	N'000	N'000	N'000
Retirement		(701,969)	(671,964)	(735,780)
<b>Change</b>			<b>-4.3%</b>	<b>4.8%</b>
Long Service Awards		(74,411)	(71,990)	(77,045)
<b>Change</b>			<b>-3.3%</b>	<b>3.5%</b>
Gratuity		(49,904)	(47,270)	(52,817)
<b>Change</b>			<b>-5.3%</b>	<b>5.8%</b>
<b>Total</b>		<b>(826,284)</b>	<b>(791,224)</b>	<b>(865,642)</b>
	Discount rate		<b>-4.2%</b>	<b>4.8%</b>
		Main result	+1%	-1%
	Salary increase rate	N'000	N'000	N'000
Retirement		(701,969)	(732,733)	(674,346)
<b>Change</b>			<b>4.4%</b>	<b>-3.9%</b>
Long Service Awards		(74,411)	(76,668)	(72,309)
<b>Change</b>			<b>3.0%</b>	<b>-2.8%</b>
Gratuity		(49,904)	(52,827)	(47,224)
<b>Change</b>			<b>5.9%</b>	<b>-5.4%</b>
<b>Total</b>		<b>(826,284)</b>	<b>(862,228)</b>	<b>(793,879)</b>
	Salary increase rate		<b>4.4%</b>	<b>-3.9%</b>

## Economic Assumptions

The valuation report assumptions are stated below:

Discount rate used	Long service Award	Gratuity	Retirement Benefit
Presco	14.2%	14.2%	14.0%
Siat Nigeria Limited	14.95%	-	14.95%

Inflation rate used	Long service Award	Gratuity	Retirement Benefit
Presco	12.55%	12.55%	12.55%
Siat Nigeria Limited	0%	-	0%

Salary increment	Long service Award	Gratuity	Retirement Benefit
Presco : Junior	15%	15%	15%
Presco : Senior Staff	12.5%	12.5%	12.5%
Presco Plc: Management Staff	8.0%	8.0%	8.0%
Siat Nigeria Limited	10%	-	10%

## Mortality

The valuation report assumed that the rate of mortality for members in service will follow the A1949-1952 for pre-retirement mortality as published by the Institute of Actuaries for Siat Nigeria Limited while the parent company uses the ultimate table of A1967/70.

## Notes to the financial statements

## 26.2 Defined benefit plans (cont'd)

**Withdrawals**

The withdrawal from service was based on the average experience of other similar companies in the industry.

The actuarial valuation was performed by Alexander Forbes with FRC No FRC/2012/0000000504 and signed by Wayne van Jaarsveld with FRC No FRC/2021/002/00000024507 while that of the subsidiary was prepared by Zamara Consulting Actuaries Nigeria Limited and signed by James I. Olubayi with FRC Number: FRC/2019/00000012910

## 27 Borrowings

	The group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N ' 000	N ' 000	N ' 000	N ' 000
<b>Unsecured borrowing at amortized cost</b>				
Fidelity BOI Loan	121,678	347,989	121,678	347,989
Stanbic IBTC	3,446,970	6,814,766	-	1,776,887
Fidelity Term Loan	-	797,872	-	797,873
Zenith (DCRR) Term Loan	5,952,180	3,673,196	-	-
	<b>9,520,828</b>	<b>11,633,823</b>	<b>121,678</b>	<b>2,922,749</b>
<b>Secured borrowing at amortized cost</b>				
Bond due 2029	35,083,723	-	35,083,723	-
UBA CACS loan	-	-	-	-
First Bank loan	8,333,333	10,000,000	-	-
Fidelity bank loan	-	504,386	-	-
Union Bank -term Loan	-	204,876	-	-
Zenith	-	-	-	-
GTB	-	4,605,662	-	4,605,662
Stanbic Bridge to Bond Facility	-	10,000,000	-	10,000,000
GTB Bridge to Bond Facility	-	3,000,000	-	3,000,000
Zenith (DCRR) Term Loan	2,911,927	-	2,911,927	-
Zenith Bridge to Bond Loan Account	-	10,000,000	-	10,000,000
GTB RSSF DCRR Loan	4,705,726	-	4,705,726	-
Commercial Paper	17,461	187,561	-	-
Letters of credit obligation	870,241	922,869	870,241	922,869
	<b>51,922,411</b>	<b>39,425,354</b>	<b>43,571,617</b>	<b>28,528,531</b>
<b>Total borrowings</b>	<b>61,443,239</b>	<b>51,059,177</b>	<b>43,693,295</b>	<b>31,451,280</b>
<b>Include in the statement of financial position as:</b>				
Current	3,589,924	28,685,891	1,806,840	25,992,941
Non-current	57,853,315	22,373,286	41,886,455	5,458,339
	<b>61,443,239</b>	<b>51,059,177</b>	<b>43,693,295</b>	<b>31,451,280</b>

## Notes to the financial statements

## 27 Borrowings (cont'd)

	The group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N ' 000	N ' 000	N ' 000	N ' 000
<b>Below is the loan movement during the year</b>				
At 1 January	51,059,177	13,235,461	31,451,280	13,235,461
Addition through consolidation	-	22,068,968	-	-
Additional loan	4,802,813	24,164,808	3,662,914	24,164,808
Bond Issued	33,987,100	-	33,987,100	-
Interest on bond	3,313,248	-	3,313,248	-
Bond interest paid	(2,216,625)	-	(2,216,625)	-
Fair valuation of loan (government grant)	(538,782)	61,141	(538,782)	61,141
Interest on government grant	(229,928)	453,321	36,225	282,636
Repayment during the year	(28,733,764)	(8,924,522)	(26,002,065)	(6,292,766)
<b>At 31 December</b>	<b>61,443,239</b>	<b>51,059,177</b>	<b>43,693,295</b>	<b>31,451,280</b>

Below is the movement in the interest payable balance during the year:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N ' 000	N ' 000	N ' 000	N ' 000
<b>At 1 January</b>	<b>893,030</b>	<b>26,801</b>	<b>26,801</b>	<b>26,801</b>
Interest payable from consolidation	-	140,582	-	-
Interest on loan	4,268,347	1,704,957	1,624,855	1,002,531
Interest on bond				
Accrued	3,313,248	-	3,313,248	-
Interest on overdrafts	643,818	469,339	70,834	364,119
Interest paid during the year	(6,382,990)	(1,448,649)	(3,818,004)	(1,366,650)
<b>At 31 December</b>	<b>2,735,453</b>	<b>893,030</b>	<b>1,217,734</b>	<b>26,801</b>

**Below is the bond movement during the year**

Amount of Issued Bond	34,500,000	-	34,500,000	-
Interest Payable Accrued	3,313,248	-	3,313,248	-
Interest Paid	(2,216,625)	-	(2,216,625)	-
Less Issuing Cost	(512,900)	-	(512,900)	-
<b>Balance as at 31 December</b>	<b>35,083,723</b>	<b>-</b>	<b>35,083,723</b>	<b>-</b>

## 27.1 Summary of borrowing arrangements

BOI/Fidelity Bank loan: In October 2016, the Company received a 10% N1.230 billion loan under the BOI Fund facilitated by Fidelity Bank for the purpose of financing the procurement of items of plant and machinery towards the expansion of oil palm processing plant in Obaretin, Edo State. The loan has a tenor of six and half years inclusive of 18 months moratorium. Using imputed market interest rates of 14% for an equivalent loan of 10%, the fair value of the loan is estimated at N1.112billion. The difference of N116million between the gross proceeds and the fair value of the loan is the benefit derived from the below-market interest rate loan and is recognised as deferred revenue (see note 29.1). The deferred revenue is recognized over the loan tenure. There is a bank guarantee to secure the loan and interest charges on a continuous basis. In April, 2020, a COVID 19 relief package was granted on account of this loan. Hence, reducing the interest rate to 8% between April 2020 and September 2021, and to 10% effective October 2021.

## Notes to the financial statements

### 27.1 Summary of borrowing arrangements (cont'd)

**STANBIC IBTC Bank Loan:** This is made up of two loans, one for N5 billion granted in 2017 with a tenor of 5 years and the other one for N2 billion with a tenor of 7 years. Both loans were granted to finance the expansion of the Company's agro-industrial investments. The interest rate for both loans is 16%.

**GT Bank Loan:** The Company secured a 9% long term loan of N5 billion under the CBN Real Sector Support Facility through the Differentiated Cash Reserves Requirement (DCRR). The loan has a tenor of 7 years (inclusive 2 years moratorium period). The loan was granted to part finance oil palm plantation development on 8,000 hectares of land in Edo State. The deferred revenue is recognized over the loan tenure. The interest rate was reduced to 5% effective March, 2020.

**Stanbic Bridge to bond:** N10 billion drawn in September, 2021 is to part-finance the purchase of Siat NV Shares in SNL. The interest rate is 15.5% with a maturity date of 31st March 2022.

**GT Bank bridge bond:** The facility of N3 billion drawn in September, 2021 is to part-finance the purchase of Siat NV Shares in SNL. The interest rate is 16% with a maturity date of 31st March 2022.

**Zenith Bank bridge bond:** The facility of N10 billion drawn in October, 2021 is to part-finance the purchase of Siat NV Shares in SNL. The interest rate is 15% with a maturity date of 31st March 2022.

**Zenith bank loan:** In September 2018, Zenith bank offered the company CBN Differentiated Cash Reserve Requirement facility to finance operations. The total amount offered was N3 billion for a tenor of 72 months (inclusive of moratorium) at an interest rate of 9% per annum and later reviewed downward to 5% in May 2020. This was not disbursed until June 2019.

**Stanbic IBTC bank loan:** In March 2018, Stanbic IBTC bank offered the Company a loan for capital expenditures related to the company's agro-industrial investments. The total amount offered was NGN 5.3 billion. The interest rate for the loan is 18% and the loan is for a duration of 78 months (inclusive of moratorium). In addition, in May 2018, Stanbic IBTC offered the Company a loan for capital expenditure. The total amount offered was N2.5 billion. The interest rate for the loan is 18% and the loan is for a duration of 78 months (inclusive of moratorium). Finally, in July 2018, Stanbic IBTC offered Siat (Nigeria) Ltd loan for capital expenditure. The total amount offered and disbursed was N950 million. The interest rate for the loan is 18% and the loan is for a duration of 78 months (inclusive of moratorium). Subsequently, in October 2019 all rates were reviewed downward to 16% and further reduced to 12% in March 2020. Security provided includes letter of comfort from Siat Brussels.

**Fidelity bank loan:** In October 2018, Fidelity Bank Plc offered the Company a term loan facility to finance the construction, clearing, hiring of equipment, planting/replanting and maintenance of palm plantations. The total amount offered and drawn down was N2 billion for a tenor of 48 months. Securities provided includes letter of comfort from Siat Group Brussels and undertaken to domicile export proceeds with the bank. Interest rate for the loan is 23% and later reviewed downward to 16% in May 2020.

**First bank loan:** In June 2019, First bank offered the Company a bridge loan (To be subsumed under Term Loan - RSSF - DCRR) to part finance the expansion of plantation and mill equipment. The total amount offered and disbursed was N3 billion for a tenor of 36 months at an interest rate of 16% per annum and later increased to N10 billion in 2020.

**Letters of credit obligation:** The Company opens letters of credit with its banks for the settlement of invoices emanating from the importation of raw materials, spare parts and machinery.

At 31 December 2022, the group has confirmed letters of credit open with all its banks of which NGN 1.5 billion (2020: N0.93 billion) has crystallised as an obligation against the company to the bank and this has been recorded



## Notes to the financial statements

## 27.1 Summary of borrowing arrangements (cont'd)

as a borrowing in this financial statements." The letter on credit obligation includes NGN 1.5 billion (2021: 0.94 billion) of the parent company.

The group has overdraft from Zenith Bank, Fidelity Bank Plc, Union Bank, Stanbic and First Bank Limited. These facilities were used to finance operating expenses, maintenance of equipment and other working capital requirements.

Bond: The company in 2022 raised a NGN34,500,000,000 7 years 12.85% senior unsecured fixed rate series 1 bond due in 2029 with Stanbic IBTC Capital Ltd as the lead issuing house alongside other joint issuing houses.

## 27.2 Breach of loan agreement

There was no breach of loan agreement during the year 2022 (2021: nil).

	Group		Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
<b>28 Bank overdraft</b>				
<b>Secured borrowing at amortised cost</b>				
Access Bank Plc	-	51	-	51
	<u>-</u>	<u>51</u>	<u>-</u>	<u>51</u>
<b>Unsecured borrowing at amortised cost</b>				
Stanbic IBTC Plc	976,520	1,004,692	-	-
First Bank Limited	474,534	1,778,996	-	781,794
Fidelity Bank Plc	180,005	736,012	-	-
United Bank of Africa Plc	29,145	14,500	29,145	14,500
Zenith Bank Plc	575,552	2,121,008	-	1,148,896
	<u>2,235,756</u>	<u>5,655,208</u>	<u>29,145</u>	<u>1,945,190</u>
<b>Total bank overdrafts</b>	<u>2,235,756</u>	<u>5,655,259</u>	<u>29,145</u>	<u>1,945,241</u>
<b>29 Deferred Income</b>				
Arising from government grant (Note 29.1)	545,153	403,048	533,503	403,048
Arising from customers' advance	237,037	879,543	233,406	879,543
	<u>782,190</u>	<u>1,282,591</u>	<u>766,909</u>	<u>1,282,591</u>
<b>29.1 Government grant</b>				
<b>At 1 January</b>	403,048	706,833	403,048	706,833
Additions	366,412	-	354,762	-
Recognised in profit or loss	(224,307)	(303,785)	(224,307)	(303,785)
<b>At 31 December</b>	<u>545,153</u>	<u>403,048</u>	<u>533,503</u>	<u>403,048</u>
<b>Included in the statement of financial position as:</b>				
Current	369,936	826,675	354,655	826,675
Non-current	412,254	455,916	412,254	455,916
	<u>782,190</u>	<u>1,282,591</u>	<u>766,909</u>	<u>1,282,591</u>

## Notes to the financial statements

- 29.2** The government grant arises as a result of the benefit received from below-market-interest rate government assisted loans granted to date. The credit is recognized in the profit or loss account over the tenor of the loan.

Advanced from Customers are payments received for goods not yet delivered.

## 30 Lease liabilities

### 30.1 Lease arrangements

The group leased certain of its landed properties under the finance leases. The average terms of the lease terms ranges from 25 years to 99 years. The group has option to purchase the land for a nominal amount at the end of the lease terms. The leases are secured by the lessors' title to the leased assets.

Interest rates underlying all leases are fixed on the respective contract dates at 3.66% to 23.9% per annum.

### 30.2 Included in the statement of financial position as:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
Finance Lease under IFRS 16	N 000	N 000	N 000	N 000
Current	61,206	53,461	41,251	33,506
Non-Current	2,488,220	2,511,775	178,778	186,529
	<u>2,549,426</u>	<u>2,565,236</u>	<u>220,029</u>	<u>220,035</u>

### 30.3 Below is the lease movement during the year:

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N 000	N 000	N 000	N 000
At 1 January	2,565,236	220,035	220,035	220,037
Addition from consolidation	-	2,363,756	-	-
Payments made during the year	(133,252)	(57,403)	(38,854)	(38,850)
Lease payments accrued for during the year	(3,001)	(3,001)	(3,001)	(3,001)
Accrued lease liabilities for prior year paid during the year	600	600	600	600
Interest on lease liabilities	119,843	41,249	41,249	41,249
<b>At 31 December</b>	<u>2,549,426</u>	<u>2,565,236</u>	<u>220,029</u>	<u>220,035</u>

### 30.4 Maturity analysis:

The following table sets out a maturity analysis of lease payments, showing the undiscounted lease payments to be made after the reporting date.

	The Group		The Company	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N'000	N'000	N'000	N'000
Year 1	61,206	61,206	41,251	33,506
Year 2 to 5	314,186	334,475	164,994	165,005
Onwards	4,057,704	4,094,481	1,897,454	1,938,703
	<u>4,433,096</u>	<u>4,490,162</u>	<u>2,103,699</u>	<u>2,137,214</u>
Less: unearned interest	(1,883,670)	(1,924,926)	(1,883,670)	(1,917,179)
<b>Total</b>	<u>2,549,426</u>	<u>2,565,236</u>	<u>220,029</u>	<u>220,035</u>

## Notes to the financial statements

	31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
<b>31 Current tax liabilities</b>				
At 1 January	5,397,904	628,181	5,397,904	628,181
Charge for the year	10,388,144	5,290,087	10,351,269	5,290,087
	<b>15,786,048</b>	<b>5,918,268</b>	<b>15,749,173</b>	<b>5,918,268</b>
Payment during the year	(5,260,953)	(520,364)	(5,260,953)	(520,364)
	<b>10,525,095</b>	<b>5,397,904</b>	<b>10,488,220</b>	<b>5,397,904</b>
<b>31.1 Deferred tax</b>				
At 1 January	10,946,165	9,055,816	10,894,084	9,055,816
Charge for the year	(3,633,284)	1,890,349	(3,647,292)	1,838,268
<b>At December</b>	<b>7,312,881</b>	<b>10,946,165</b>	<b>7,246,792</b>	<b>10,894,084</b>
<b>31.2 Reconciliation of the deferred tax</b>				
<b>The Group</b>				
	<b>At 1</b>	<b>Recognised</b>	<b>Recognised</b>	<b>At 31</b>
<b>31-Dec-22</b>	<b>January</b>	<b>in profit or</b>	<b>in OCI</b>	<b>December</b>
	<b>N '000</b>	<b>loss</b>	<b>N '000</b>	<b>N '000</b>
<b>Deferred tax (liabilities)/assets in relation to:</b>		<b>N '000</b>		
Property, plant and equipment	9,969,082	957,295	-	10,926,377
ROU assets @ 30%	-	71,510	-	71,510
Other provisions	(110,036)	(2,270,273)	-	(2,380,309)
Biological assets	1,900,095	(287,906)	-	1,612,189
Provisions for retirement benefits	(206,566)	463,151	(27,557)	229,029
Exchange difference	(606,410)	(2,539,504)	-	(3,145,914)
	<b>10,946,165</b>	<b>(3,605,727)</b>	<b>(27,557)</b>	<b>7,312,882</b>

The Group recognises deferred tax assets on carried forward tax losses to the extent that there are sufficient estimated future taxable profits and/or taxable temporary differences against which the tax losses can be utilised and that the Group is able to satisfy the continuing ownership test. However, the subsidiary also has deferred tax assets of N4.380billion arising from taxable and unrelieved losses from its operation which it does not recognise in its books as the directors believe there is no reasonable assurance of its realisation.

	31-Dec-21 At 1 January N '000	Recognised in profit or loss N '000	Recognised in OCI N '000	At 31 December N '000
<b>Deferred tax (liabilities)/assets in relation to:</b>				
Property, plant and equipment	7,083,498	2,885,584	-	9,969,082
ROU assets @ 30%	421,326	(421,326)	-	-
Other provisions	(10,019)	(100,017)	-	(110,036)
Biological assets	2,081,353	(181,258)	-	1,900,095
Provisions for retirement benefits	(281,612)	(49,559)	124,604	(206,566)
Exchange difference	(238,730)	(367,680)	-	(606,410)
	<b>9,055,816</b>	<b>1,765,744</b>	<b>124,604</b>	<b>10,946,165</b>

## Notes to the financial statements

## 31.2 Reconciliation of the deferred tax (cont'd)

## The Company

31-Dec-22	At 1 January N '000	Recognised in profit or loss N '000	Recognised in OCI N '000	At 31 December N '000
<b>Deferred tax (liabilities)/assets in relation to:</b>				
Property, plant and equipment	9,969,082	957,295	-	10,926,377
ROU assets @ 30%	-	71,510	-	71,510
Other provisions	1,900,096	(2,270,273)	-	(370,178)
Biological assets	(258,648)	(287,906)	-	(546,554)
Provisions for retirement benefits	(110,036)	463,151	(41,565)	311,550
Exchange difference	(606,410)	(2,539,504)	-	(3,145,914)
	<b>10,894,084</b>	<b>(3,605,727)</b>	<b>(41,565)</b>	<b>7,246,792</b>

## 31-Dec-21

**Deferred tax (liabilities)/assets in relation to:**

Property, plant and equipment @ 30%	7,083,498	2,885,584	-	9,969,082
ROU assets @ 30%	421,326	(421,326)	-	-
Biological assets	(10,019)	(100,017)	-	(110,036)
Provisions for retirement benefits	2,081,353	(181,258)	-	1,900,095
Other provisions	(281,612)	(49,559)	72,523	(258,647)
Exchange difference	(238,730)	(367,680)	-	(606,410)
	<b>9,055,816</b>	<b>1,765,744</b>	<b>72,523</b>	<b>10,894,084</b>

	The Group		The Company	
	31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
<b>32 Trade and other payables</b>				
Trade payables	2,025,686	1,113,032	1,754,961	772,019
Accruals	2,874,264	2,375,980	351,247	240,286
Sundry creditors	603,468	1,027,892	473,296	898,082
Intercompany payables (See Note 35)	5,632,454	27,669,439	1,221,725	24,183,021
Unclaimed dividend	873,153	654,557	873,153	654,557
	<b>12,009,025</b>	<b>32,840,900</b>	<b>4,674,382</b>	<b>26,747,965</b>

## 32.1 Financial Instruments:

Trade Payables	2,025,686	1,113,032	1,754,961	772,019
Accruals	2,874,264	2,375,980	351,247	240,286
Intercompany payables (See Note 35)	5,632,454	27,669,439	1,221,725	24,183,021
Unclaimed dividend	873,153	654,557	873,153	654,557
	<b>11,405,557</b>	<b>31,813,008</b>	<b>4,201,086</b>	<b>25,849,883</b>

## Notes to the financial statements

	The Group		The Company	
	31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
<b>32.2 Non-Financial Instruments</b>				
Sundry creditors:				
Other statutory taxes	200,796	204,327	134,738	132,872
Withholding tax payable	334,955	762,654	305,998	734,591
Value added tax (VAT)	67,717	60,911	32,560	30,619
	<b>603,468</b>	<b>1,027,892</b>	<b>473,296</b>	<b>898,082</b>

Financial instrument and non-financial instrument  
components of trade and other payables:

At amortised cost	11,405,557	3,489,012	4,201,086	25,849,883
Non-financial instruments	603,468	1,027,892	473,296	898,082
	<b>12,009,025</b>	<b>4,516,904</b>	<b>4,674,382</b>	<b>26,747,965</b>

**32.3 Intercompany payables**

The details of intercompany balances are disclosed under related party transactions on note 35.

**32.4 Unclaimed dividend**

The list of the unclaimed dividend is attached to the annual report and Accounts 2022 and can be found in the company's website [www.presco-plc.com](http://www.presco-plc.com)

**32.4a Paid dividends in the last 2 years**

The following dividends were paid by the Company for the respective years indicated:

	The Group		The Company	
	31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
<b>Balance at 1 January</b>	654,557	806,774	654,557	806,774
Dividend declared with respect to prior year	8,600,000	3,000,000	8,600,000	3,000,000
Payments during the year to Registrars	(8,600,000)	(3,000,000)	(8,600,000)	(3,000,000)
Unclaimed dividend received from Registrars (see (ii) below)	58,590	-	58,590	-
Unpaid dividend reclassified from accruals	-	682,433	-	682,433
Dividend below 15 (fifteen) months receivable from the registrar if unclaimed (see (iii) below)	684,485	(572,801)	684,485	(572,801)
Statute barred dividend transferred to retained earnings (see (i) below)	(4,093)	(5,075)	(4,093)	(5,075)
Unclaimed dividend invested	(520,386)	(256,774)	(520,386)	(256,774)
<b>Balance at 31 December</b>	<b>873,153</b>	<b>654,557</b>	<b>873,153</b>	<b>654,557</b>

The balance as at year end is included in trade and other payables (Note 32).

- i. Unclaimed dividends received and transferred to retained earnings (statute barred dividends) represent dividends which have remained unclaimed for over twelve (12) years and are therefore no longer recoverable or actionable by the shareholders in accordance with section 385 of the Companies and Allied Matters Act, Cap. C20, Laws of the Federal Republic of Nigeria, 2004. It was Nil at December 2022 (2021: N157.28 million).

## Notes to the financial statements

- ii In accordance with the Securities and Exchange Commission (SEC) circular published in 2015, all Capital Market Registrars are to return unclaimed dividends which have been in their custody for fifteen (15) months and above to the paying companies. The Company received N58.59 million (2021: Nil) from First Registrars Limited during the year.
- iii As at 31 December 2022 no dividend payable was held with the Company's registrar, First Registrars and Investor Services Limited (31 December 2021-Nil).
- iv The list of unclaimed dividend is attached to the notice of the annual general meeting/annual report and financial statements as at 31 December, 2022 and can be found in the company's website [www.presco-plc.com](http://www.presco-plc.com).

### 33 Contract liabilities (Arising from customers' advance)

The contract liabilities primarily relate to the advance consideration received from customers for the purchase of crude and refined products, mill by-products and fresh fruit bunches (FFB) for which revenue would be recognised over time when the performance obligation is satisfied.

The amount as at 31 December 2022 was N237million (2021: N879 million). See Note 29.

### 34 Earnings per share from continuing operations

Basic earnings per share (EPS) is calculated by dividing the profit attributable to equity holders of the company by the weighted average number of ordinary shares outstanding at the end of the reporting period.

	The Group		The Company	
	31 Dec. 2022 N'000	31 Dec. 2021 N'000	31 Dec. 2022 N'000	31 Dec. 2021 N'000
Net profit attributable to equity holders of the company	13,032,424	19,319,953	12,867,381	19,821,497
<b>Earnings per share excluding discontinued operations</b>	<b>13,032,424</b>	<b>19,319,953</b>	<b>12,867,381</b>	<b>19,821,497</b>

The denominators used are the same as those detailed above for both basic and diluted earnings per share from continuing and discontinued operations.

	The Group		The Company	
	31 Dec. 2022	31 Dec. 2021	31 Dec. 2022	31 Dec. 2021
Weighted average number of shares ('000)	1,000,000	1,000,000	1,000,000	1,000,000
<b>Basic Earnings (Kobo per share)</b>	<b>1,303</b>	<b>1,932</b>	<b>1,287</b>	<b>1,982</b>
<b>Diluted (Kobo per share)</b>	<b>1,303</b>	<b>1,932</b>	<b>1,287</b>	<b>1,982</b>

Diluted EPS is the same as basic earnings per share as there are no potential dilutive ordinary shares or transactions.

## Notes to the financial statements

## 35 Related party transactions

## 35.1 Trading transactions

Details of transactions and outstanding balances between the company and its related parties during the period are disclosed below:

<b>The Group</b>				
	<b>Sales of goods and services</b>		<b>Purchases of goods and services</b>	
	<b>31 Dec. 2022</b>	<b>31 Dec. 2021</b>	<b>31 Dec. 2022</b>	<b>31 Dec. 2021</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
SIAT Nigeria Limited	-	-	-	-
NV SIAT SA	5,120,122	3,895,687	332,772	1,018,603
SIAT Gabon	82,441	96,204	-	-
Ghana oil Palm Development Company (GOPDC) Limited	242,613	295,191	(69,817)	70,603
Siat Cambodia	-	-	-	-
Compagnie Heveicole de Cavally	-	-	-	-
	<b>5,445,176</b>	<b>4,287,082</b>	<b>262,954</b>	<b>1,089,206</b>

The following balances were outstanding at the end of the reporting period:

	<b>Due from related parties</b>		<b>Due to related parties</b>	
	<b>31-Dec-22</b>	<b>31-Dec-21</b>	<b>31-Dec-22</b>	<b>31-Dec-21</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
SIAT Nigeria Limited	-	-	-	-
NV SIAT SA	6,397,864	6,877,362	1,221,725	27,669,439
SIAT Gabon	-	-	-	-
Ghana oil Palm Development Company (GOPDC) Limited	-	1,178	-	-
Compagnie Hévéicole de Cavally	-	-	-	-
Cambodia	-	-	-	-
SWIFT Rubber	-	-	-	-
	<b>6,397,864</b>	<b>6,878,540</b>	<b>1,221,725</b>	<b>27,669,439</b>

<b>The Company</b>				
	<b>Sales of goods and services</b>		<b>Purchases of goods and services</b>	
	<b>31 Dec. 2022</b>	<b>31 Dec. 2021</b>	<b>31 Dec. 2022</b>	<b>31 Dec. 2021</b>
	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>	<b>N'000</b>
SIAT Nigeria Limited	3,998,365	4,135,521	692,482	1,409,366
NV SIAT SA	5,120,122	3,895,687	332,772	1,018,603
SIAT Gabon	82,441	96,204	-	-
Ghana oil Palm Development Company (GOPDC) Limited	242,613	295,191	(69,817)	70,603
Siat Cambodia	-	-	-	-
Compagnie Heveicole de Cavally	-	-	-	-
	<b>9,443,541</b>	<b>8,422,602</b>	<b>955,437</b>	<b>2,498,572</b>

## Notes to the financial statements

The following balances were outstanding at the end of the reporting period:

	Due from related parties		Due to related parties	
	31-Dec-22	31-Dec-21	31-Dec-22	31-Dec-21
	N'000	N'000	N'000	N'000
SIAT Nigeria Limited	3,023,611	863,611	-	(6)
NV SIAT SA	6,397,864	6,763,829	1,221,725	24,183,021
SIAT Gabon	-	-	-	-
Ghana oil Palm Development Company (GOPDC) Limited	-	1,178	-	-
Compagnie Hévéicole de Cavally	-	-	-	-
Cambodia	-	-	-	-
SWIFT Rubber	-	-	-	-
	<u>9,421,475</u>	<u>7,628,618</u>	<u>1,221,725</u>	<u>24,183,015</u>

Sales and purchases of goods and services were done at prevailing market prices. The outstanding balances are unsecured and will be settled in cash. No guarantee has been given or received.

### 35.2 Loans to related parties

#### a NV SIAT SA, Belgium

Presco Plc is a subsidiary of NV SIAT SA, Belgium, with 60% holding. The company had some transactions with NV SIAT SA during the course of the financial year. N7.427 billion was due from NV SIAT SA to Presco when N24.84 billion was due from Presco to NV SIAT SA during the year. The seconded staff included in Note 14 relates to the salaries of staff seconded from NV SIAT SA to the company.

#### b Ghana oil Palm Development Company (GOPDC) Limited

Ghana oil Palm Development Company Limited is a related company to Presco Plc. There was a Nil closing balance in favour of Presco Plc at the end of the year (2021: N1.18 million). NV SIAT SA, Belgium (the parent company of Presco) is also the parent company of Ghana oil Palm Development company limited.

#### c SIAT Gabon

SIAT Gabon is a related company of Presco Plc. There was no transaction between the companies during the year. NV SIAT SA, Belgium (the parent company of Presco) is also the parent company of SIAT Gabon.

#### d Compagnie Heveicole de Cavally, Ivory Coast

Compagnie Heveicole de Cavally, Ivory Coast is a related company to Presco Plc. There was no transaction between the companies during the year. NV SIAT SA, Belgium (the parent company of Presco) is also the parent company of Compagnie Heveicole de Cavally.

#### e Siat Cambodia

Siat Cambodia is a related company to Presco Plc. There was no transaction material transactions between the companies during the year. NV SIAT SA, Belgium (the parent company of Presco) is also the parent company of Siat Cambodia.

#### f SWIFT Rubber

SWIFT Rubber is a related company to Presco Plc. There was no transactions between the companies during the year. NV SIAT SA, Belgium (the parent company of Presco) is also the parent company of SWIFT Rubber.



Notes to the financial statements

36	Directors	The Group		The Company	
		31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
	Directors remuneration and fees	87,425	117,964	64,500	114,444
	Others	91,250	55,343	91,250	55,343
		<u>178,675</u>	<u>173,307</u>	<u>155,750</u>	<u>169,787</u>

Fees and other emoluments disclosed above include amount paid to:

Chairman	9,000	9,000	6,000	6,000
Other directors	169,675	108,964	149,750	108,444
	<u>178,675</u>	<u>117,964</u>	<u>155,750</u>	<u>114,444</u>

The number of directors excluding the Chairman whose emoluments were within the following ranges :

From	To	Number	Number
600,000	- 610,000		
611,000	- 700,000		
1,320,000	- 1,330,000		
1,450,000	- 1,460,000		
1,500,000	- Above	11	11
		<u>11</u>	<u>11</u>

37	Employees	The Group		The Company	
		31-Dec-22 N'000	31-Dec-21 N'000	31-Dec-22 N'000	31-Dec-21 N'000
	Salaries in cost of sales	7,197,911	3,608,566	4,935,160	3,478,594
	Salaries, wages and other allowances in admin. cost	3,343,142	1,490,743	2,383,037	1,295,361
	Pension	270,760	101,958	79,454	50,857
	Gratuity	206,776	79,298	200,448	78,078
	Long service awards	12,955	18,000	12,955	18,000
		<u>11,031,544</u>	<u>5,298,565</u>	<u>7,611,054</u>	<u>4,920,890</u>

Average number of persons employed during the year:

	Number	Number	Number	Number
Management staff	60	52	38	37
Senior staff	273	264	158	158
Junior staff	1,111	883	479	479
	<u>1,444</u>	<u>1,199</u>	<u>675</u>	<u>674</u>

The remuneration of key management personnel was as follows:

	31-Dec-22 N'000	31-Dec-21 N'000
Short-term benefits	130,294	96,984
Post-employment benefits	5,776	6,247
Other long term benefits	1,573	3,284
	<u>137,644</u>	<u>106,516</u>

## Notes to the financial statements

### 37 Employees (cont'd)

The remuneration of key management personnel is determined by remuneration committee having regard to the performance of individuals and market trends.

The table below shows the salary band and the number of the employees of the group, other than employees who discharged their duties wholly or mainly outside Nigeria during the year.

From	To	The Group		The Company	
		Number	Number	Number	Number
-	- 70,000	-	-	-	-
70,001	- 400,000	-	-	-	-
400,001	- 500,000	-	-	-	-
500,001	- 600,000	-	-	-	-
600,001	- 700,000	166	166	166	166
700,001	- 800,000	217	670	217	217
800,001	- 900,000	87	87	87	87
900,001	- 1,000,000	693	9	9	9
1,000,001	- 1,100,000	-	-	-	-
1,100,001	- 1,200,000	81	81	81	81
1,200,001	- 1,300,000	1	1	1	1
1,300,001	- 1,400,000	47	104	47	47
1,400,001	- 1,500,000	5	5	5	5
1,500,001	- 1,600,000	-	-	-	-
1,600,001	- 1,700,000	21	21	21	21
1,700,001	- 1,800,000	3	3	3	3
1,800,001	- 1,900,000	-	-	-	-
1,900,001	- 2,000,000	63	-	-	-
2,000,001	- 3,000,000	52	45	30	30
3,000,001	- 4,000,000	4	4	4	4
4,000,001	- 5,000,000	3	3	3	3
		<b>1,443</b>	<b>1,199</b>	<b>674</b>	<b>674</b>

### 38 Contingent Liabilities

The group is the defendant in various lawsuits arising from normal course of business. There were contingent liabilities as at 31 December 2022 in respect of pending litigations estimated at N0.201 billion (2021: estimated 0.207 billion). In the opinion of the directors, and based on independent legal advice obtained from the company's solicitors, the company is not expected to suffer any material loss arising from these claims. Thus no provision has been made in these financial statements.

### 39 Financial commitments

In the normal course of business, the company uses letters of credit to import materials. The total value of open letters of credit as at 31 December was N1.12 billion (2021: N1.41 billion) out of which N250.7million is contingent.

### 40 Capital commitments

Capital expenditure authorised by the Board, but not provided for in the financial statements was Nil (2021: Nil).

## Notes to the financial statements

## 41 Cashflow Adjustments

## 41.1 Working capital movement in cash flows

31-Dec-22				
The Group	Inventories N '000	Trade & Other Receivables N '000	Trade & Other payables N '000	Deferred Income- customer N '000
Balance at 31 December 2022	4,127,736	7,134,163	13,105,648	237,037
Expected credit loss for the year	-	212,561	-	-
Investment in subsidiary paid	-	-	19,991,427	-
Fair valuation of loan (government grant)	-	-	(538,782)	-
Interest on government grant	-	-	(229,928)	-
Unpaid interest in borrowings	-	-	(458,807)	-
Interest on defined benefit obligation (see note 12)	-	-	110,294	-
Accrued lease liabilities	-	-	38,850	-
Fair value adjustment of employee obligation	-	-	(84,790)	-
Dividend at 31 December 2022	-	-	(873,153)	-
Dividend at 1 January 2022	-	-	654,557	-
Balance at 1 January 2022	(4,195,922)	(10,081,412)	(32,840,900)	(879,543)
<b>Operating cash flows adjustment</b>	<b>(68,186)</b>	<b>(2,809,924)</b>	<b>(2,222,207)</b>	<b>(642,506)</b>

31-Dec-21				
The Group	Inventories N '000	Trade & Other Receivables N '000	Trade & Other payables N '000	Deferred Income - customer N '000
Balance at 31 December 2021	4,195,922	10,081,412	32,840,900	879,543
Balance as 1 January 2021	(3,549,206)	(6,962,760)	(11,541,336)	-
Balance from acquisition	(1,062,388)	(2,941,202)	(6,850,938)	(27,021)
Adjustment to trade payables	-	-	(234,258)	-
Unpaid investments (Note 21.2)	-	-	(19,991,427)	-
<b>Operating cash flows adjustment</b>	<b>(415,672)</b>	<b>177,450</b>	<b>(5,777,059)</b>	<b>852,522</b>

## Notes to the financial statements

## 41.1 Working capital movement in cash flows (cont'd)

The Company	31-Dec-22			
	Inventories N '000	Trade & Other Receivables N '000	Trade & Other payables N '000	Deferred Income- customer N '000
Balance at 31 December 2022	3,431,768	12,793,978	5,771,005	233,406
Expected credit loss for the year	-	174,943	-	-
Addition to government grant				354,762
Investment in subsidiary paid			19,991,427	
Interest on defined benefit obligation (see note 12)	-	-	110,294	-
Dividend at 31 December 2022	-	-	(873,153)	-
Dividend at 1 January 2022	-	-	654,557	-
Unpaid interest in borrowings			(282,079)	
Accrued lease liabilities	-	-	38,850	-
Fair valuation of loan (government grant)	-	-	(538,782)	-
Interest on government grant	-	-	36,225	-
Balance at 1 January 2022	(3,919,619)	(9,509,148)	(26,747,965)	(879,543)
<b>Operating cash flows adjustment</b>	<b>(487,851)</b>	<b>3,459,773</b>	<b>(2,936,243)</b>	<b>(291,375)</b>

	31-Dec-21			
	Inventories N '000	Trade & Other Receivables N '000	Trade & Other payables N '000	Deferred Income- customer N '000
Balance at 31 December 2021	3,919,619	9,509,148	26,747,965	879,543
Balance at 1 January 2021	(3,549,206)	(6,962,760)	(11,541,335)	(27,021)
unpaid investment of SNL (Note 21.2)			(19,991,427)	
Adjustment in trade payables			(12,932)	
<b>Operating cash flows adjustment</b>	<b>370,413</b>	<b>2,546,388</b>	<b>(4,797,729)</b>	<b>852,522</b>

## 42 Events after the reporting period

By a written resolution of the Directors of Presco Plc dated 25 July, 2023 it was resolved that dividend amounting to N6.80billion (2021: N6.6billion) be recommended for declaration by the members of the Company at the next general meeting of the Company. No provision for the dividend is recognised in the financial statements for the year then ended because, dividend is recognised as a liability in the period it is approved by shareholders.

There are no other events after the reporting date which would have had any material effect on the statement of financial position as at 31 December 2022 and on the profit for the year then ended.

## 43 Approval of the Financial Statements

The financial statements have been approved for issue in accordance with the resolution of the Board of Directors on 25th July 2023.

## Other National Disclosure

## Statement of value added

	The Group				The Company			
	31-Dec-22 N ' 000	%	31-Dec-21 N ' 000	%	31-Dec-22 N ' 000	%	31-Dec-21 N ' 000	%
Revenue	81,029,846		47,426,435		69,368,480		47,112,445	
Other operating income/(loss)	1,400,856		(126,742)		1,026,464		271,714	
	<b>82,349,072</b>		<b>47,299,693</b>		<b>70,394,944</b>		<b>47,384,158</b>	
Bought in goods and services:								
- Imported	(9,161,314)		(9,161,314)		(9,161,314)		(9,161,314)	
- Local	(34,938,273)		(3,782,977)		(28,916,924)		(4,642,440)	
<b>Value added</b>	<b>38,249,486</b>	<b>100</b>	<b>34,355,402</b>	<b>100</b>	<b>32,316,706</b>	<b>100</b>	<b>33,580,404</b>	<b>100</b>
<b>Applied as follows:</b>								
<b>To pay employees:</b>								
Salaries, wages and other benefit	3,717,109	9.8	1,588,041	4.6	2,442,638	7.6	1,442,296	4.3
<b>To pay Government:</b>								
Income and education taxes	10,388,144	27.2	5,290,087	15.4	10,351,269	32.0	5,290,087	16
<b>To pay providers of capital:</b>								
Interest expenses	8,491,775	22.2	2,579,982	7.5	5,196,705	16.1	1,772,336	5.2
Interim dividend paid	2,000,000	5.2	1,000,000	2.9	2,000,000	6.2	1,000,000	3
<b>To provide for asset replacement and expansion:</b>								
Depreciation of PPE	4,039,470	10.6	2,618,308	7.6	3,039,343	9.4	2,392,065	7.1
Depreciation of Right-to-use assets	119,742	0.3	39,123	0.1	23,390	0.1	23,390	-
Amortization of Intangible assets	30,848	0.1	29,561	0.1	1,707	0.0	466	-
Deferred tax	(3,605,727)	(9.4)	1,890,349	5.5	(3,605,727)	(11.2)	1,838,268	5.4
Profit or loss account	13,032,424	34.1	19,319,951	56.3	12,867,381	39.8	19,821,497	59
	<b>36,249,486</b>	<b>100</b>	<b>34,355,402</b>	<b>100</b>	<b>30,316,706</b>	<b>100</b>	<b>33,580,404</b>	<b>100</b>

## Other National Disclosure

## Five-year financial summary

	The Company				
	31-Dec-22	31-Dec-21	31-Dec-20	31-Dec-19	31-Dec-18
	N ' 000	N ' 000	N ' 000	N ' 000	N ' 000
<b>Assets / (Liabilities)</b>					
Intangible assets	14,702	16,409	74	121	826,844
Property, plant and equipment	59,759,754	53,704,380	52,109,564	48,211,859	42,345,519
Right-of-use assets	1,577,676	1,601,066	1,624,456	1,647,846.00	-
Biological assets (BA)	11,102,588	12,784,291	6,937,844	5,092,477	3,260,413
Investment in subsidiary	23,000,000	23,000,000	-	-	-
Net Current Assets (excluding BA)	6,468,081	(25,261,508)	(12,162,880)	(10,228,757)	(8,962,768)
Non-current Liabilities	(49,714,165)	(17,821,152)	(17,457,604)	(16,835,670)	(13,295,666)
<b>Total</b>	<b>52,208,636</b>	<b>48,023,488</b>	<b>31,051,454</b>	<b>27,887,876</b>	<b>24,174,342</b>
<b>Capital Employed:</b>					
Share capital	500,000	500,000	500,000	500,000	500,000
Share premium	1,173,528	1,173,528	1,173,528	1,173,528	1,173,528
Other reserves	(80,952)	5,375	(140,088)	(41,737)	60,621
Retained earnings	50,616,060	46,344,585	29,518,014	26,256,085	22,440,193
<b>Total</b>	<b>52,208,636</b>	<b>48,023,488</b>	<b>31,051,454</b>	<b>27,887,876</b>	<b>24,174,342</b>
<b>Statement of Comprehensive Income</b>					
Revenue	69,368,480	47,112,445	23,891,766	19,723,641	21,344,730
Profit before taxation	19,612,923	26,879,814	26,879,814	6,059,683	6,321,010
Other Comprehensive Income	(86,327)	145,463	145,463	(146,225)	22,311
Taxation	(6,745,542)	(7,058,317)	(3,428,422)	(2,220,937)	(2,036,822)
<b>Profit after taxation</b>	<b>12,867,381</b>	<b>19,821,497</b>	<b>3,736,388</b>	<b>4,299,806</b>	<b>5,683,760</b>
Declared dividend	6,600,000	2,000,000	2,000,000	2,000,000	2,000,000
Interim dividend	2,000,000	1,000,000	-	-	-
Per share data (Kobo):					
Basic and Diluted earnings per share	1,303	1,982	374	430	568
Net assets per share	1,287	1,982	2,789	2,417	2,187

## Note

Earnings per share are based on profit after tax and the weighted average number of ordinary shares outstanding at the end of each financial year.

Net assets per share is based on net assets and the number of issued and fully paid ordinary shares at the end of each financial year.